Article

Key Indicators to Build Country Resilience

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Abstract: Building Country Resilience is a long-term process particularly in the hyper connected world we are living today; and depends on good governance and appropriate equilibrium of respect for people, planet and profits as well as avoiding depleting natural resources that end up affecting the biosphere. Hence represent a most needed Learning ability that may be seeing to be related to the process of Sustainable Development. So, this paper seeks to find best practices and a Ranking of Countries that may help as guides to foster Country Resilience. For this purpose, it was developed a World Resilience Index - WRI based on a Statistical Analysis with updated data from 108 Countries divided into 3 Groups: American Countries – AMER (20 Countries), Advanced Economies - AVECO (22 Countries) mostly from Europe and OTHER (66 Countries); and using a set of Synthetic Variables like the Social Progress Index – SPI, the Environmental Performance Index – EPI, and the Sustainable Development Goals Index – SDGI, besides some related to Governance and the World Risk Index – WRI.

Keywords: Resilience, SPI, EPI, SDGI, GOVERNANCE, WRI, Vulnerability, Susceptibility.

1. Introduction

We are now living the COVI-19 crisis with great impacts not only regarding Health; but also, environmental and socio-economical, for which most of the countries were not prepared; and moreover, differently from the Pandemics of previous centuries this Global Crises is more critical in particularly because of problems of timing, that is the need to give a fast return to events like the Pandemic we are living now, the socio-economical that are coming next; and then extreme climate change that is on its way. As a matter of fact we are living in a Globalized Hyper connected World with a complex system dynamic that makes our day-to-day reality more Volatile, Uncertain, Complex and Ambiguous (VUCA); hence we end up running greater Systemic Risks for which we would need to become anticipatorily more Globally Resilient or even Antifragile as recommended by Nassim Nicholas Taleb [1] in the sense of not only resisting *Black Swans* kind of shocks [2], but even learning from the experience and getting better.

For decades, the concept of resilience appears in research work at several areas of the science and the applied social science. It is commonly understood that resilience refers to the capacity of a system, be it an individual, a forest, a city or an economy, to deal with change and continue to develop. Based on such definition it is possible to fit in other fields of knowledge. Moreover, according to one of the Best references regarding Resilience, the Stockholm Resilience Center [3], resilience refers to build a capacity to deal with unexpected sustainable development changes, including liaisons and ecosystem impacts due to for example overuse of natural resources, overcrowding in urban centers that give rise to system unbalance. In general, the definition of the hard sciences, especially in engineering considers resilience as a kind of elastic memory of a physical body back to its normal state after being subjected to some type of pressure. One may observe that the term was adapted for other purposes, but does not differ from its origin in Latin that is the ability to return to the previous state. Indeed, the concept of resilience has been adapted in diverse areas of science; however, it is still part of several studies of social sciences and applied social sciences trying to find out what is critical for building resilience and understanding of how these factors may be applied.

What is interesting to observe is the fact that the same crises we are living now is also bringing opportunities to join global efforts for a more Collaborative Strategic Alliances seeking the well-being of all and a better care of our Planetary Life System, and no doubt for this purpose we may need to change our Mind Set. Fortunately, this is happening as shown in recent Proposals like the *Great Reset* of Klaus Schwab form the World Economic Forum -WEF [4] as well as the *Economy of Francesco* of Pope Francisco [5], and the *SPL-DRM Toolkit* of the World Bank Group [6].

As a matter of fact, the WEF, also very recently, published its Global Risk Report [7] focusing: Geopolitical Instability, Economic Concerns, Climate Response Shortcomings, Biodiversity Loss Impact, Technological Governance Deficits, Creaking Health Systems; and very in particular what concerns to Environmental threats for the next 10 years.

Seeking ways to Monitor Resilience and looking for best practices this paper considered 108 countries basically divided in 3 Regions: America(AMER), Europe(AVECO) and Other countries from the Rest of the World(OTHER) for which some key Synthetic Indicators like the Social Progress Index(SPI), the Environmental Performance Index (EPI), and the Sustainable Development Goals Index(SDGI) where selected, besides some related to Governance and the World Risk Index(WRI), to find out countries that are doing better today allowing developing a representative Resilience Ranking Index(RESI) that may be used to monitor the process.

2. Methodological approach to study countries resilience

The rereading of notion of resilience held by the exact sciences to the applied human sciences may be as a society is able to survive and return to their status quo following an event or social adversity or exposure to natural hazards. The different readings take the view that the evaluation of resilience requires its measurement for performance evaluation between communities, cities and countries. In much of the research, there is emphasis of the following: the need for good governance, economic and social development, protection, respect for the environment and respect for people and their communities where they live.

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Since Resilience deals basically with overcoming Risks we considered first the World Risk Index (WRI), presented at the World Risk Report 2020, that includes both the risk of Exposure (Natural hazard sphere) as well as Vulnerability (Societal Sphere); and then we'll seek for best practices that may help to overcome Risks based mostly on Synthetic Indicators selected that seem more relevant for our 108 countries and considering 3 regions: AMER(20), AVECO(22) and OTHERS(66).

World Risk Index (WRI). The United Nations University Institute for an Environmental and Human Security (UN-EHS) define the susceptibility to face extreme events of nature to determine country resilience. Furthermore, appropriates the definition of governance and the connections of social systems to measure the learning ability and its coping capacities in order to reduce the disaster risk of the country or community. The index of risk aversion of natural disasters is the interaction of events such as earthquakes, floods, storms, droughts, sea level rise, and society at risk community. The WRI is basically the product of *Exposure* (Natural hazard sphere) x *Vulnerability* (Societal sphere), where Vulnerability is the mean of Susceptibility, Coping Capacity and Adaptive Capacity [8].

-Vulnerability (VULN) considered as the quality of vulnerable or one that is likely to be exposed to physical or moral damage because of its fragility. The concept can be applied to people, social groups and, is associated with its ability to prevent, resist and overcome potential impacts. The ability to adapt, prevent and learning with negative impact of natural hazards are part of the definition of the lack of responsiveness and lack of adaptability. In addition, it refers to the susceptibility of a system, community is exposed to natural disasters and adverse climatic effects caused by social, physical, economic and environmental factors [9], [10], [11], [12]. Adaptability is the ability of individuals and or the collective in responding and shaping the changes in the social-ecological system [13]. The presence of adaptability allows better management of natural hazards and increase resilience. Vulnerability, adaptability has been used in different areas of research with no consensus about the meaning. Mostly of the concept has been approaching theories and concepts of societal subsystem, ecological, natural, or biophysical subsystems [14]; and according to Niel Adger [15]:

"The vulnerability is most often conceptualized as being constituted by components that include exposure to perturbations or external stresses, sensitivity to perturbation, and the capacity to adapt."

- -Susceptibility (SUSC) It describes the conditions and structural characteristics of a society in the face of the likelihood of suffering damage from a natural disaster [8].
- -Coping Capacity (CC) Natural disasters bring up the capacity of the society, country to mitigate the negative effects of the damage due to natural disasters, or the existence of a pandemic [8].
- -Adaptive Capacity (AC) as long-term promotion of structural changes to limit the negative impacts produced by natural disasters and climate change in the future [8].
- **-Exposure (EXP)** refers to the various elements that a particular area, country, society is exposed to natural disasters—earthquakes, cyclones, floods, droughts or sea-level rise. Exposure does not necessarily indicate a risk, as opposed to vulnerability [8].

Actually, besides the WRI an important initiative of the United Nations Office for Risk Disaster Reduction developed a roadmap to make communities safer and more resilient to disasters [16].

Social Progress Index (SPI). Is an advanced Synthetic Indicator developed in 2010, inspired on Amartya Sen and developed by M. Porter from Harvard and S. Stern from MIT is based on 54 variables regarding 3 basic aspects of development: *Basic*

Human Needs, Foundations of Wellbeing and Opportunity; and in particular measures the well-being of a society by observing social and environmental outcomes, that include wellness (including health, shelter and sanitation), equality, inclusion, sustainability and personal freedom and safety [17].

Environmental Performance Index (EPI). In contrast to other performance indicators EPI, developed at Yale university, based on 32 variables, considers 11 issue categories and already focus on two policy objectives: *Environmental Health*(40% weight) and *Ecosystem Vitality*(69% weight) of the total score that valuates countries according to policies protecting ecosystems and human health, including the assessment of the impact of air quality, water and sanitation on the health of people and how protect your assets water, forests, fisheries, biodiversity, climate, energy and agriculture. This indicator presents how each country is balancing the use of natural resources without its depletion and the impacts of economic development, such as disposal of solid waste, ozone depletion among others has public policies set for the equilibrium of balance of its ecosystem, but also the planet Earth [18].

Sustainable Development Goals Index (SDGI). The overall score measures a country's total progress towards achieving all 17 SDGs that include hundreds of variables that may be considered as focusing 5 aspects; *People, Planet, Profit, Peace and Partnerships*. The score represents the percentage of SDG achievement. Most of the 17 Goals have had a negative impact with the COVID-19 as may be seen by the Sustainable Development Report 2020 [19].

The World Governance Index (WGI). One of the challenges of reducing the vulnerability of countries is through the intervention of state for public risk reduction policies. In fact, puts the concept of good governance for each country, which is able to recognize the vulnerabilities and manages for inclusion, access and sharing of power. In accordance with World Bank, governance is:

"The exercise of power of each country to manage the resources for economic and social development. Therefore, good governance submits to high development of country".

To measure the Quality of Country Governance since 1996 the World Bank developed the WGI that is based on six dimensions of Governance [20]: Voice & Accountability, Political Stability and Lack of Violence, Government Effectiveness, Regulatory Quality, Rule of Law, and Control of Corruption; of which we'll be considering the following three:

- **Voice and Accountability (VOAC)** it is the perception about democracy, or that citizens are free to choose their government, with that, there is freedom of expression, of association and of the press.
- Government Effectiveness (GOVE) Concerns about the public good and the perception that the individual has on the quality of service to him. Therefore, it is necessary to formulate public policies independent of political parties and the government's credibility to comply with such policies.
- Rule of Law (RLAW) it is the perception of agents regarding compliance with the rules of society, especially regarding the quality of the execution of contracts, property rights, courts and the likelihood of crimes and violence.

3. Analysis and results

The pandemic exposed all countries to an unexpected event in an hyper connected society and their respective countries, where it required rapid adaptive capacity to contain the spread of the virus, developing Resilience. Moreover, as may have been expected, the recent World Risk Index (WRI, 2020) of the UNU-EHS World Risk Report indicates basic Geographic differences among 5 Regions as may be seen in Table.1, and corresponding Figure 1.

WRI	Risk	Exposure	Vuln	Susc	Lack Cop	Lack Adap
Worldwide	6,42	13,06	46,08	24,17	75,63	38,18
Americas	7,88	16,53	45,08	24,17	73,91	35,67
Asia	5,76	11,87	45,97	23,73	76,26	38,57
Europe	3,41	11,39	31,54	16,44	58,65	21,68
Oceania	1,47	13,06	46,08	24,17	75,63	38,18
Africa	8,89	13,56	63,79	49,5	84,65	54,79

Table 1. WRI Comparing Medians of 5 Regions

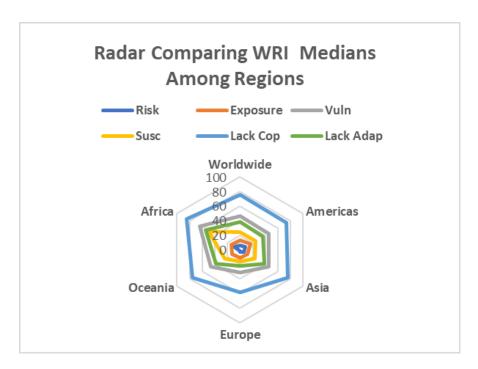


Figure 1. Radar Comparing Risks among 5 Regions

For this purpose, and based in particular on the relationship among variables for the 108 Countries as shown in Table 2 and Fig.2; and the specific relevance for our study, the following 9 variables were selected: the Social Progress Index(SPI), the Environmental Performance Index (EPI), and the Sustainable Development Goals Index(SDGI) besides the World Risk Index(WRI), as well as some more specific of the WRI like SUCEPTIBILITY(SUSC) and Vulnerability(VULN) and some related to GOVERNANCE like Voice and Accountability (VOCACC), Government Effectiveness (GOVEF) and Rule of Law (RULAW).

Based on these 9 selected variables we'll consider the Normalized First Component of a Principal Component Analysis (the only one relevant) as a Resilience Index (RESI) and Table 3 shows the Analysis of Variance of the whole set of Indicators (All Normalized from 0-100, and Positivized) as well as Fig. 4 the corresponding Radar Graph comparing the 3 Regions. As may be seeing the Resilience index (RESI) already calls the attention particularly for the highest differences already present in EPI and Governance.

	RESI	SPI	EPI	SDGI	VOCAC	GOVE	RLAW	WRI	VUL
SPI	0,974								
EPI	0,937	0,908							
SDGI	0,903	0,904	0,838						
VOCAC	0,759	0,783	0,755	0,599					
GOVE	0,914	0,86	0,828	0,729	0,72				
RLAW	0,895	0,827	0,837	0,683	0,746	0,955			
WRI	0,6	0,495	0,544	0,48	0,241	0,483	0,51		
VUL	0,973	0,951	0,888	0,911	0,64	0,855	0,819	0,599	
SUCE	0,833	0,833	0,695	0,859	0,41	0,665	0,596	0,51	0,909

Table2. Correlations: RESI; SPI; EPI; SDGI; VOCAC; GOVE; RLAW; WRI; VUL; SUCE (all p<0,000)

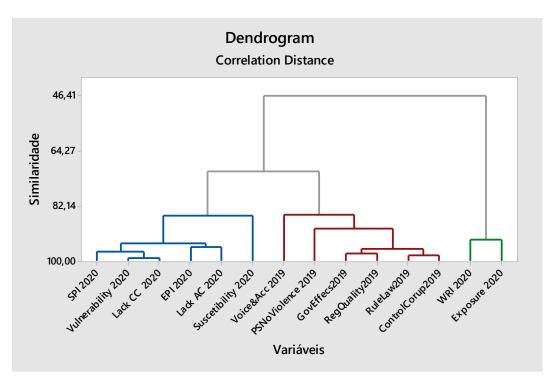


Figure 2. Dendrogram: Correlations graph

	resi	spi	epi	sdgi	vocacc	govef	rulaw	wri	vuln	susc
AMER	57,72	72,01	42,45	68,07	62,86	43,6	35,35	58,69	61,34	73,02
AVECO	81,99	87,49	76,24	82,09	80,22	72,7	74,35	80,16	85,65	82,74
OTHER	49,43	60,9	34,52	57,51	45,5	42,48	37,44	69,9	55,88	64,86
F	19,38	16,26	26,06	14,49	20,39	20,58	21,22	6,5	15,09	5,34

Table 3. ANOVAS of all the Indicators including the Resilience Index developed

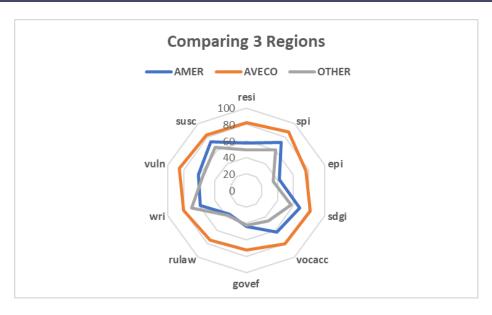


Figure 4. Radar Comparing Means of the 3 Regions

As was to be expected and may be seen in the table and graph, AVECO Countries are doing much better than the other two groups of Countries AMER and OTHER; particularly considering Governance, moreover AMER is in general doing better than OTHER except for the case of WRI.

Finally, regarding the Resilience Ranking (RESI) as may be seen in Table.4, Top 10 Countries are mostly *Nordic Countries* something also shown by the World Economic Forum Recent Global Competitiveness Report (WEF-SSN) [21], as well as the Bloomberg Covid Resilience (BLOOM-CR) [22]. Table 5 finally shows the whole Ranking of Resilience for the 108 Countries.

	RESI	WEF-SSN	BLOOM-CR
1	Denamark	Denamark	New Zeland
2	Finland	Finland	Taiwan
3	Sweden	Norway	Australia
4	Norway	Austria	Norway
5	Switzerland	Luxemburg	Singapore
6	Austria	Switzerland	Finland
7	Germany	Netherlands	Japan
8	Iceland	Spain	South Korea
9	Netherlands	Sweden	China
10	Canada	France	Denamark

Table 4. Top 10 Countries for RESI, WEF-SSN AND BLOOM-CR and the whole list for RESI (Obs.: **Prime Minster Women**)

Country	Region	RESI	Country	Region	RESI	Country	Region	RESI
Denmark	AVECO	100	Bulgaria	OTHER	68,29	Morocco	OTHER	51,15
Finland	AVECO	99,398	Romania	OTHER	67,37	Dominican Rep.	AMER	50,98
Sweden	AVECO	98,507	Malaysia	OTHER	65,52	Iran	OTHER	48,98
Norway	AVECO	98,442	Costa Rica	AMER	64,98	Algeria	OTHER	48,48
Switzerland	AVECO	98,024	Mauritius	OTHER	64,74	Indonesia	OTHER	48,40
Austria	AVECO	95,073	Argentina	AMER	64,52	Vietnam	OTHER	47,87
Germany	AVECO	94,498	Georgia	OTHER	62,94	Lebanon	OTHER	47,87
Iceland	OTHER	93,132	Serbia	OTHER	62,66	Kyrgyz Rep.	OTHER	47,78
Netherlands	AVECO	93,061	Qatar	OTHER	62,26	Egypt	OTHER	47,06
Canada	AMER	92,732	Kuwait	OTHER	60,90	Bolivia	AMER	45,93
New Zealand	AVECO	91,863	Armenia	OTHER	60,22	El Salvador	AMER	44,88
France	AVECO	91,825	Montenegro	OTHER	60,14	India	AVECO	43,07
UK	AVECO	91,766	Brazil	AMER	59,48	Ghana	OTHER	41,30
Australia	AVECO	90,751	Ukraine	OTHER	59,28	Philippines	OTHER	40,85
Belgium	AVECO	90,325	Bahrain	OTHER	58,79	Nepal	OTHER	38,51
Ireland	OTHER	89,129	Panama	AMER	58,02	Honduras	AMER	36,55
Japan	AVECO	87,57	Thailand	AVECO	57,94	Senegal	OTHER	36,09
Estonia	OTHER	86,024	Colombia	AMER	57,65	Tajikistan	AVECO	35,30
Slovenia	OTHER	85,955	Russia	OTHER	57,36	Nicaragua	AMER	33,72
US	AMER	85,643	Albania	OTHER	57,07	Rwanda	OTHER	31,43
Czech Rep.	OTHER	85,352	Oman	OTHER	56,81	Pakistan	OTHER	30,77
Spain	AVECO	84,922	Jordan	OTHER	56,73	Kenya	OTHER	30,28
Portugal	AMER	84,196	Kazakhstan	OTHER	56,62	Guatemala	AMER	29,64
Malta	OTHER	84,11	Saudi Arabia	OTHER	56,60	Bangladesh	OTHER	29,22
Singapore	OTHER	82,759	Mexico	AMER	56,60	Cambodia	OTHER	27,87
Cyprus	OTHER	80,014	Bosnia	OTHER	56,04	Malawi	OTHER	25,20
Latvia	OTHER	79,808	Jamaica	OTHER	55,68	Zambia	OTHER	25,07
Israel	AVECO	79,678	Peru	AMER	55,10	Benin	OTHER	24,91
Slovakia	OTHER	78,918	Botswana	OTHER	54,51	Uganda	OTHER	23,46
Italy	AVECO	78,096	Ecuador	AMER	54,39	Ethiopia	OTHER	22,62
Poland	OTHER	77,053	Turkey	OTHER	54,35	Cameroon	OTHER	20,67
Greece	AVECO	74,518	South Africa	AVECO	53,34	Mali	OTHER	18,83
Croatia	OTHER	74,185	China	OTHER	52,59	Mozambique	OTHER	18,82
Chile	AMER	74,083	Paraguay	AMER	52,47	Nigeria	OTHER	18,31
Hungary	OTHER	73,545	Azerbaijan	OTHER	51,42		OTHER	17,17
Uruguay	AMER	69,367	Mongolia	OTHER	51,36	Chad	OTHER	0,00

Table 5. RSI Country Resilience Rankings

4. CONCLUSIONS

The development of resilience of countries, and respectively of their cities, is a hard task for governments, but may help bringing balance and equity for a long-term society. Understanding the importance of good governance in relation to inclusive practices and reducing perception of corruption, may have important impacts on resilience particularly on the most vulnerable countries. The causes of vulnerability may come from different factors, one of them is social aspect i.e. poverty and inequality, marginalization, social exclusion and discrimination; or there is economic dependence due to single industries, globalization of business and its supply chains; or absence of environmental policies, in which is observed poor environmental management, overconsumption of natural resources, decline of risk regulating ecosystem services, climate change etc. As a matter of fact, besides the Sendai Framework for Disaster Risk Reduction of the UNDRR very recently the European Commission adopted its first-ever Strategic Foresight Report that shows the importance of resilience for a strong and lasting recovery, aiming to steer the necessary transitions in a sustainable, fair, and democratic manner [23]. This reinforces the idea that is the most Resilient Region.

Except for the categorized countries of the AIBER, all others have issues related to vulnerability that does not seem to be fully solved. One example is China that has a chain of significant supplies, but no policy on greenhouse gas emissions and the use natural resources; on the other hand, the African continent, except by South Africa, has lack of governance and its population is below the poverty line.

Each country has a different level of social-economic and political development, besides geographical, historical and cultural aspects that permeate the attributes for good governance, that end up having impacts regarding reducing vulnerability and improving resilience.

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Fortunately, the present crisis besides the great risks is also bringing hope and awareness that we could do much more joining efforts for a better world for all, not only through the opportunities that may offer the accelerated advances of

science and technology at this time like the Data Revolution [24] and the case of Telehealth [25], but also by a transition

towards a more Caring and Sharing Society that may be already going on; and in particular where Women Leadership is becoming more relevant as may be observed by the fact that half of the Top 10 countries doing best regarding the Resilience Index RESI are on charge of Women Prime Ministers, being the second with the youngest Sanna Marin from Finland (35 years old); and also the Prime Minister of eleventh Top RESI being Jacinda Arden of New Zealand that in fact is considered the country doing best according to the Blooomberg Covid Resilience BLOOM-CR.

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