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2 **The Questions of Who, What, and How in the Science** 3 **- Policy Dialogue: Experiences from the Pan -** 4 **Canadian Framework on Clean Growth and Climate** 5 **Change**

6 **Ha Pham** ^{1,2,*}

7 ¹ University of Ottawa; hpham048@uottawa.ca

8 ² University of Economics, Ho Chi Minh city; hapt@ueh.edu.vn

9 * Correspondence: hpham048@uottawa.ca

10 **Abstract:** The science-policy interface in climate change adaptation became better managed over
11 the past decades. However, the scientists and other knowledge producers, as well as policy makers
12 still need to take bolder steps to more effectively engage with others to apply science and shape up
13 policies. This paper aims to provide practical recommendations, intended to promote
14 conversations between science and policy sectors to address climate change issues. Here, I used
15 two different approaches to synthesize experiences and identify recommendations: a literature
16 review and a case study. The paper stress main findings: (1) The linear communication model is
17 still commonly involved in the science - policy dialogue and proved to be useful to increase the
18 relevance of science and data products to decision makers. (2) When a gap between knowledge
19 producer and knowledge user or decision maker exists, the need for a third party to specialize in
20 bridging the gap become essential. (3) Indigenous people and knowledge must be involved in
21 adaptation policy making based on legitimation local and traditional knowledge, designing the
22 consultation process to broadly engage local and indigenous people, facilitating meaningful
23 dialogues between traditional knowledge and science, and developing initiatives to strengthen
24 skills and capacity of indigenous communities.

25 **Keywords:** Science and policy - making; Environmental communication; Pan - Canadian
26 Framework on Clean Growth and Climate Change

28 **1. Introduction**

29 The science-policy interface is very relevant to achieve better policy decisions that are
30 implementable and relevant to make change on the ground. The science-policy interface in climate
31 change adaptation became better managed over the past decades. There was significant growth of
32 scientific researches as well as local knowledge on climate change, and a clearer picture on
33 unprecedented impacts of global warming and agenda emerged. More scientific evidence and
34 information is being provided to policy makers to push climate change adaptation policies forward.
35 However, the scientists and other knowledge producers, as well as policy makers still need to take
36 bolder steps to more effectively engage with others to apply science and shape up policies.

37 The key challenge is to provide constructive recommendations for actions that not only build on
38 past experiences but also reflect a more nuanced understanding of the science-policy dialogue. This
39 paper aims to provide practical recommendations, intended to promote conversations between
40 science and policy sectors in the field of climate change adaptation. Here, I stress the need to: (i)
41 include both scientific communities and local or indigenous knowledge producers; (ii) promote the
42 contribution of scientific knowledge and lay knowledge; (iii) design suitable structures, mechanism
43 and incentive schemes to support interactive dialogue in short and long-term. These changes are

44 needed considering climate change and its potential adverse for societal dependence on and benefits
45 from nature.

46 In this paper, I used two different approaches to synthesize experiences and identify
47 recommendations: a literature review and a case study. First, I carried out a literature review to
48 identify the value of science-policy dialogue, existing recommendations on who and what kind of
49 knowledge should be involved in the dialogue and how to design the dialogue. I focused on
50 literature on climate change adaptation policy and governance and from science and policy interface
51 studies. Then I drew up a single case study design, using the ideas and perception from the literature
52 to analyze a science-policy dialogue in climate change adaptation policy making, the Pan - Canadian
53 Framework on Clean growth and Climate Change.

54 The following sections will be organized as follows: Section 2 reviews the literature to provide
55 background of science-policy dialogue, focusing on three main components of who, what and how;
56 Section 3 presents the case study of the Pan - Canadian Framework on Clean growth and Climate
57 Change including the case history, the main steps in the formulation process, as well as the spaces
58 for science-policy dialogue; Section 4 is an analysis of the case study, shedding light on the linear
59 model embedded, the role of working groups as a proactive mediator, and the opportunities for
60 traditional or indigenous knowledge; The final section concludes and gives implications for
61 practitioners and further research.

62 **2. Insights from literature: Who, What, and How in Science-Policy dialogue**

63 The characteristics of climate change and environmental issues, often referred to as “wicked”
64 problems (Churchman, 1967; FitzGibbon. & Mensah, 2012), make them particularly problematic to
65 understand, communicate and resolve due to uncertainty, complexity, diverse values and the
66 involvement of many sectors (Laurance et al., 2012; Pielke, 2 007; Stirling, 2010). Stakeholders often
67 have different interests (e.g. various policy actors), and understandings (e.g. different disciplines or
68 knowledge source), resulting in different incentives for producing and using knowledge.
69 Interdisciplinarity on the science side and multi-actor integration on the policy side have been
70 recommended to improve science-policy communication, better understand and address these
71 challenges arising from this complexity (Fairbrass and Jordan, 2004; Sarewitz, 2004; Young and
72 Marzano, 2010). Notably, local communities and indigenous groups together with their lay/ local
73 knowledge also need to be included into the science-policy dialogue for climate change adaptation
74 (Ayer, 2010; Funtowicz & Ravetz, 1993).

75 The linear model of science-policy communication assumes that policy makers pose
76 well-defined questions, scientists provide objective, relevant and timely knowledge and policy
77 specialists will develop solutions based on this knowledge (Bradshaw and Borchers, 2000; Demeritt,
78 2006; Pielke, 2007). The linear model has been criticized as inappropriate to describe actual
79 science-policy processes and promote effective science-policy dialogue, especially for issues
80 characterized by value conflict and uncertainty (Hoppe, 2005; Owens, 2005; Shaxson & Bielak, 2012;
81 Spierenburg, 2012). Best & Holmes (2010), Lemos & Morehouse (2005), and Nutley et al. (2007) have
82 shifted the science policy dialogue toward two-way interaction model. However, encouraging the
83 two-way conversation requires a special effort.

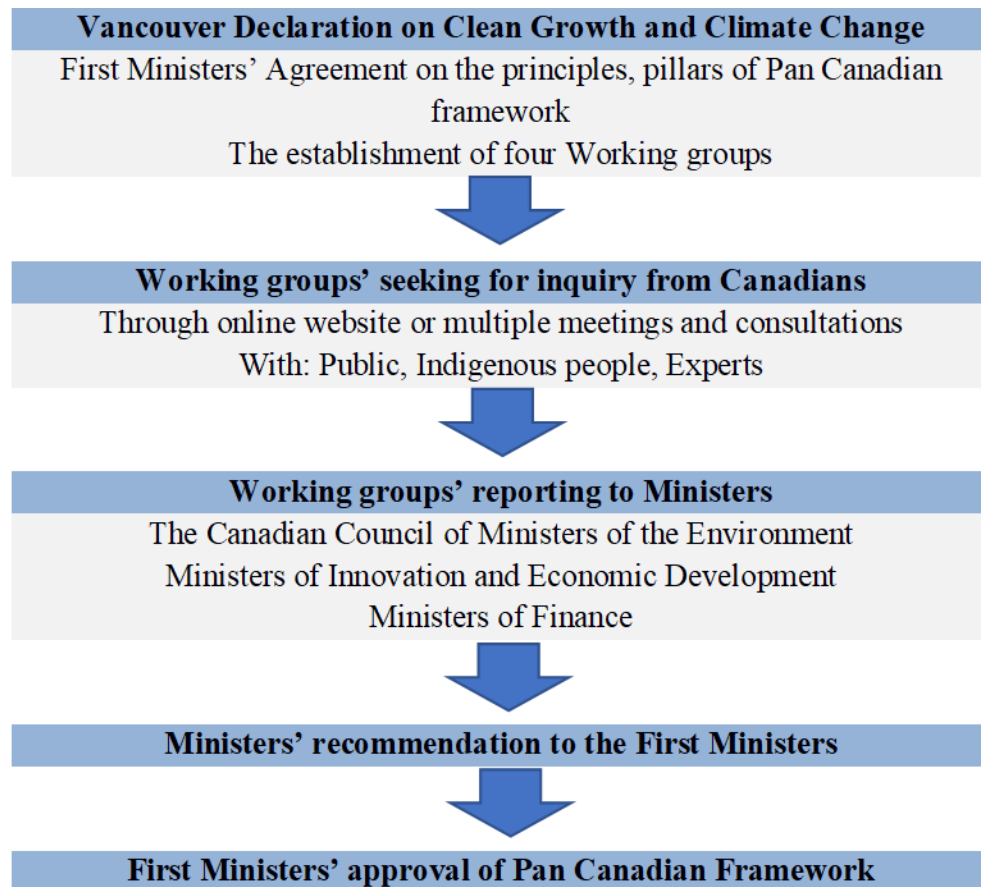
84 John et al. (2009) and Rodari et al. (2012) have proposed the crucial role of mediators or
85 intermediators, who work between policy makers and researchers. In some cases, the creation of
86 science panels, public participation processes and stakeholder panels, or special communication
87 materials can facilitate science communication, inform the need of decision makers, provide advice
88 to decision makers, and enhance feedback mechanism (Winterfeldt, 2013). More highly skilled
89 mediators will surely help researchers - policy maker communication to be more proactive
90 whenever relevant policy decisions are being made, finding effective ways to convey scientific
91 messages to policy makers and society at large while ensuring policy maker’s demand is heard.

92 **3. The Pan - Canadian Framework on Clean Growth and Climate Change**

93 In Canada and abroad, the negative influences of climate change are becoming undeniable
94 which pose significant risks to human health, security, and economic growth. Severe weather events,
95 in recent years, have cost Canadians billions of dollars, and would cost Canada \$21-\$43 billion per
96 year by 2050, according to 2011 estimates from the National Round Table on the Environment and
97 the Economy. Businesses and markets are increasingly considering climate risks. Indigenous
98 Peoples, northern and coastal regions and communities in Canada are particularly vulnerable and
99 disproportionately affected. Moreover, acting on climate change through transitions to a low-carbon
100 economy, through innovation and clean technologies, will create new economic opportunities and
101 good jobs for Canadians. There is already a global market for low-carbon goods and services worth
102 over \$5.8 trillion, which is projected to keep growing at a rate of 3 percent per year. Clean growth
103 opportunities will benefit all sectors and regions in Canada and remain its global competitiveness
104 (Government of Canada - GOC, 2016f, g).

105 The Pan - Canadian Framework was built based on a number of collaboration principles
106 outlined in the Vancouver Declaration, including: (1) Recognizing the diversity of provincial and
107 territorial economies and businesses related to the transition to a low-carbon economy in each
108 jurisdiction; (2) Recognizing that growing economy and achieving carbon emissions targets will
109 require an integrated approach that includes all sectors; (3) Recognizing that a collaborative
110 approach between provincial, territorial, and federal governments is important to reduce emissions
111 and enable sustainable economic growth; (4) Strengthening the collaboration between governments
112 and Indigenous Peoples on mitigation and adaptation actions, based on recognition of rights,
113 respect, cooperation, and partnership, consistent with the Government of Canada's support for the
114 United Nations Declaration on the Rights of Indigenous Peoples; (5) Engaging with external experts
115 to provide informed advice to First Ministers and decision makers, ensuring that the Pan - Canadian
116 Framework actions are open to external, independent review, and are transparent and informed by
117 science and evidence; (6) Recognizing the importance of traditional knowledge and experience,
118 produced in holistic worldview and unique relationship with the land, in regard to understanding
119 climate impacts and adaptation measures (GOC, 2016a, e, f).

120 The development of the Framework started with the Vancouver Declaration on March 3, 2016,
121 when First Ministers launched a federal-provincial-territorial process to identify options for action in
122 four areas: emission reduction; ideas for innovation, technology and job creation; pricing carbon
123 pollution; and adapting to the impacts of climate change. Working groups were established and led
124 by federal and provincial or territorial co-chairs, and composed of members from federal, provincial
125 and territorial governments. First Ministers required that reports would identify options for taking
126 action and assess the likely economic and environmental impacts of each option identified. Each of
127 the groups included Indigenous peoples, experts, and other stakeholders as necessary to support
128 their work. Their final reports were provided to the ministerial tables by September 2016. Ministers
129 reviewed these reports and provide their recommendations to First Ministers by October 2016 (GOC,
130 2016 a, f, g).



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Figure 1: Key steps in the formulation of Pan - Canadian Framework (synthesized from GOC, 2016a, f)

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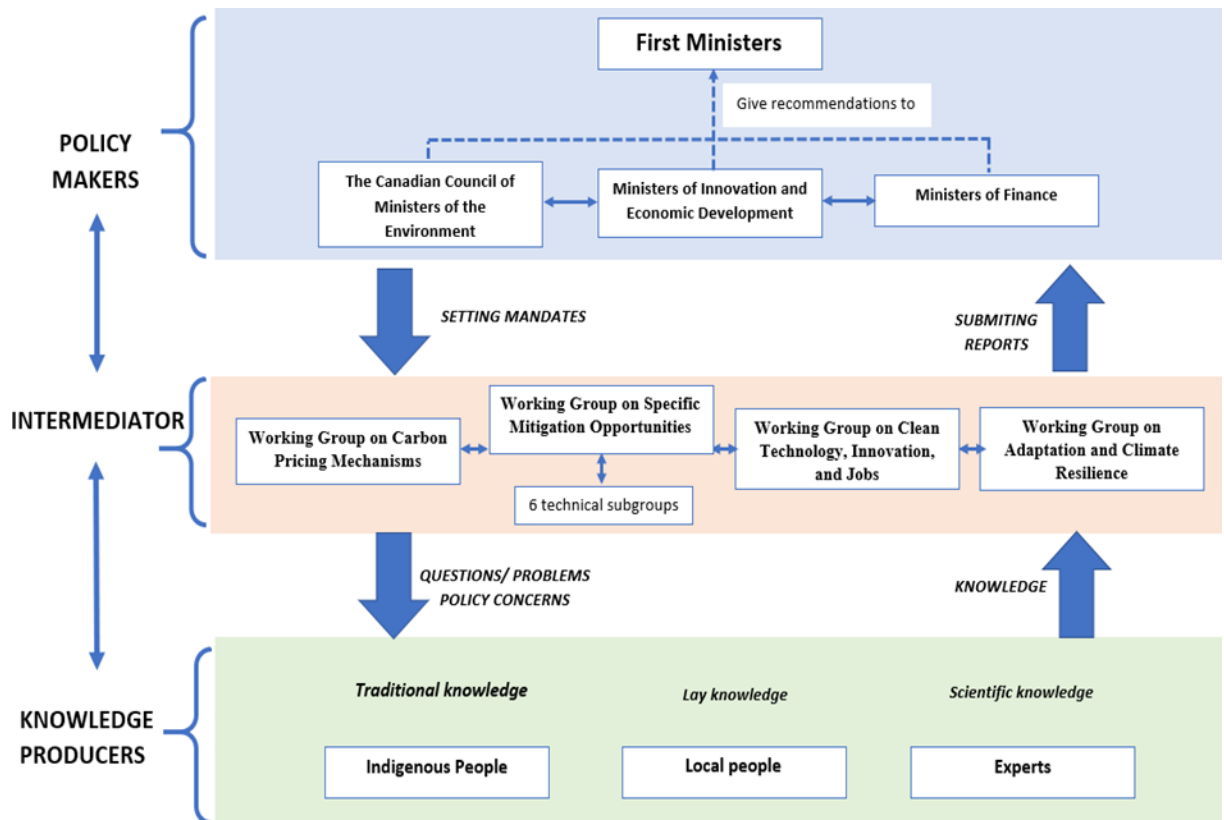
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The Pan - Canadian framework formulation process created spaces for science - policy dialogue. The first is the dialogue between First Ministers and the working groups. First Minister established four working groups with the mandates as developing different policy options to achieve the target of carbon reducing, economic growth, and adaptation. The second is the dialogue between the working groups and different knowledge producers. The working groups facilitated a series of workshops, meetings, roundtables, consultations with multiple stakeholders by posing questions most relevant to the policy priorities, such as: The barriers and the opportunities in a sector, different policy options to shift the sector toward clean growth and sustainable adaptation, the pros and cons of each policy options, the proposed solution (GOC, 2016b, e). Scientist as well as other knowledge generators were encouraged to be involved in to inform the policy process. Finally, the traditional knowledge from Indigenous people, lay knowledge from local people, and scientific knowledge from experts were integrated and reflected in the final reports submitted to the Ministers who gave recommendation directly to the First Ministers for considerations.



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Figure 2: Science - Policy Dialogue in Pan - Canadian Framework Formulation (synthesized from GOC, 2016a,b, c, d, e, f)

151 4. Discussion

152 4.1. A typical example of the linear model in science – policy communication

153 Although the literature on science policy communication has long highlighted the need to
154 engage in two-way interaction, the design of many dialogues is still thought to be influenced by the
155 linear model (Koetz et al., 2011; Young et al., 2014). The science - policy dialogue to formulate the
156 Pan - Canadian Framework is a typical example of linear communication model in which (i) the
157 policy makers, as the knowledge users, pose the questions or demand the knowledge; (ii) the
158 scientists, as the knowledge producers, answer the questions or supply the policy-relevant
159 knowledge; and (iii) the policy makers use the information provided by scientists to support their
160 decision-making process. This model appears obviously advantageous since it directly informs the
161 producers what the users need and what challenges they are facing and seeks to increase the
162 relevance of science and data products to decision makers. Thus, the scientific questions and the
163 format, resolution, and scale of data output could effectively deal with the challenges that are at the
164 forefront of policy concerns. Policy makers are likely to be more successful in achieving the scientific
165 foundations they originally intended as well as improve the understanding of processes,
166 relationships and products in climate change science. The Pan - Canadian Framework favored a
167 simplistic but effective practices of policymaker uptake of knowledge being a product of the linear
168 interaction between science - policy.

169 However, the linear model frames knowledge producers as inactive actor in policy making
170 process. They answer the research questions that have been already determined by the policy
171 makers. In the case of Pan - Canadian framework, they only can focus on the four pillars of carbon
172 pricing, other mitigation opportunities, innovation and job creation, and climate change adaptation.
173 They cannot suggest the other themes despite of their relevance and strong effectiveness to achieve
174 the target of carbon reduction and resilience improvement, for example: the ideas of changing
175 customers behavior toward low carbon and energy saving products. Out of three functions: defining

176 a problem in a particular fashion, defining and selecting one or more solutions over any other, and
177 putting together definitions and proposed solutions (Mukherjee & Howlett, 2015, p. 66), the
178 knowledge producers during the formulation of Pan - Canadian Framework just focus on
179 articulating solutions for pre-determined problems. Besides, the scientists and other knowledge
180 producers have no opportunities to give feedback on the way policy makers use information and
181 evidence in decision making process even if there are misunderstandings or mismatches.

182 The case of Pan - Canadian Framework reveals the trade-off between one-way, simple,
183 time-saving approach and two-way, more complex, time-consuming approach to design science -
184 policy interface during policy making process. In this policy making process, research starts as a
185 direct response to a policy need. In the other words, knowledge producers have a better
186 understanding of which type of outputs will be more useful for policy makers, in term of high
187 relevance, right format, understandable language, and timely way. This approach can be
188 considered as an effective strategy to move beyond silos in science and policy and delivering
189 research outputs matching policy expectations and needs (Young et al, 2014, p. 395). However, this
190 approach provides a very narrow space for joint framing of the research problem and questions by
191 science and policy as well as an open mechanism for feedback.

Box 1: Example of linear communication model: Consultations with Invited Experts

The Carbon Pricing Mechanisms Working Group invited a number of experts (professors and researchers) to meet with the working group to discuss issues and considerations related to the role that carbon pricing should play in the pan-Canadian Framework. The experts were asked to consider a series of questions, related to the importance of carbon pricing, policy options and designs for carbon pricing, the economic impacts of carbon pricing on consumers and industry, the potential outcomes of carbon pricing on Canadian efforts to reduce GHG emissions and to support a transition to a low-carbon economy. (GOC 2016b, p. 56)

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193 *4.2. The significant roles of intermediator*

194 Policy makers have experienced the difficulties in identifying and judging the value of research
195 outcomes, that has led to the suggestion that there may be a need for a third party to specialize in
196 bridging the gap between academia and policy (Newman, 2014, p. 616). In this respect, the
197 intermediators can help to find the relevant scientific background, review scientific materials, value
198 the research results, explain and interpret for the purpose of policy formation. Too much
199 information creates confusion and must be synthesized, categorized, and explained in an easy and
200 most relevant fashion. In this case, the flow of information between the knowledge generators and
201 proximate decision-makers benefits from a skilled third party involved within the communication
202 processes, to ensure that the message gets across and engender interest of the decision makers. The
203 mediator role is therefore apparently twofold: (i) to 'interpret' the scientific content and ensure it is
204 appealing to the recipient and (ii) repackaging data and information into usable form (Howlett, 2011.
205 John et al., 2009; Young, 2010).

206 The Pan - Canadian Framework on Clean Growth and Climate Change is a comprehensive plan
207 with multiple and very ambitious objectives to grow the economy while reducing emissions and
208 building resilience to adapt to a changing climate. The development of the Pan - Canadian
209 Framework was informed by input from Canadians across the country, Indigenous Peoples, the
210 public, businesses, academics and civil society. Thus, the flow of information was characterized by
211 the abundance of information and the diversified form of communication. For example, over 13,000
212 ideas and comments from Canadians about how Canada should address climate change were
213 received through the Let's Talk Climate Action website (GOC, 2016f, p.2). In addition, consultations
214 by governments and working groups on clean growth and climate change held across Canada also
215 resulted in thousands of written submissions as well as thousands of oral analysis and suggestion
216 contributed to meetings, roundtables, groups discussions, consultations, that summarized in form of

217 minutes, reports, or briefs (GOC, 2016 c, f). The Working Group reviewed all materials to identify
218 common themes and concerns, uncover new and innovative ideas and developing policy options
219 with sufficient detail to support their practical and implementable ability. Where needed, the
220 Working Group followed up with bilateral meetings with individual stakeholders and industry
221 associations to clarify or expand suggestions, seek additional feedback and verify the core messages.
222 These policy options were organized as a broad menu or toolbox, from which Ministers can choose
223 and adapt the most relevant options for future. The report did not rank or prioritize policy options,
224 as the development of recommendations falls under the purview of Ministers. However, it provided
225 relevant analysis and considerations to support Ministerial discussions on policy options (GOC,
226 2016 b, c, d, e).

Box 2: Examples of policy options, relevant analysis and considerations

The report from the Working Group on Specific Mitigation Opportunities offers a large spectrum of potential options for ambitious emissions reductions across all economic sectors. For each option, the Working Groups have provided detailed information and analysis, including:

- (1) Policy Goal
- (2) Policy Tool and Detail
- (3) Economic and Consumer Impacts
- (4) Considerations: Stakeholder perspectives; Co-benefits/negative impacts; Linkages with other working group areas and other proposed policies; Regional impacts including northern and remote communities; Implementation, feasibility, technological and enabling infrastructure issues.

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228 *4.3. Opportunities for traditional knowledge*

229 Adger et al. (2003) propose the concept of a “paradox” in climate change adaptation
230 policy-making, implying the clearly existing discrepancy between the conclusions of a global
231 assessment and the experience of societies living with environmental change (p.181). Including local
232 and indigenous people to engage their lay or traditional knowledge is important for understand and
233 effectively adapt to climate change. Few et al. (2007) suggest the factors that determine vulnerability
234 are context-specific and understanding the local contexts of vulnerability requires a different kind of
235 knowledge and expertise, therefore, designing adaptation interventions requires a knowledge base
236 that is tailored to local settings. In the framework of post-normal science, Funtowicz and Ravetz
237 (1993) argue that the application of routine scientific techniques is not enough when the
238 uncertainties get higher, and the skills and judgement of new participants need to be consulted and
239 ‘experts’ may need to share enquiries with lay or indigenous knowledge generators.

240 Government of Canada has highly recognized that indigenous or traditional Knowledge has a
241 critical role in managing and addressing climate-related challenges, but also in developing climate
242 policies and related programs (GOC, 2016a, f). Although Indigenous peoples are among the most
243 vulnerable to a changing climate due to their close relationship with the environment and its
244 resources, they are not merely passive recipients of climate change impacts. Rather, they are active
245 drivers and agents of change who contribute vital knowledge, experience, and leadership to
246 adaptation efforts across the country. With sufficient support, they contribute to the development of
247 new and innovative solutions that benefit all Canadians and act as way finders on the path to
248 resilience (GOC, 2016e).

249 The Pan - Canadian Framework has opened opportunities for local and indigenous knowledge.
250 First, local and traditional knowledge was legitimated as an important part of policy-science
251 dialogue as equal to scientific knowledge. Involving local and indigenous knowledge is one
252 principle of Pan - Canadian Framework (GOC, 2016a, f) and the mandate of all working group
253 during the formulation process (GOC, 2016b, c, d, e). Second, the consultation process was designed
254 to broadly engage local and indigenous people into policy making process. National Indigenous

255 Organizations consulted broadly with Indigenous communities and provided their perspectives and
256 priorities to working groups or ministers (the Assembly of First Nations, the Métis National Council,
257 The Inuit Tapiriit Kanatami (GOC, 2016b, c, d, e). The Working Group held three in person meetings
258 with them as well as weekly telephone calls during the consultation process. Third, a meaningful
259 dialogue was established between traditional knowledge and science so that traditional and
260 scientific knowledge can be integrated to work out the policy options (GOC, 2016f, p. 28). Finally, the
261 working groups and other relevant Ministers developed initiatives to strengthen skills and capacity
262 of indigenous communities in generating and linking their unique knowledge into policy making
263 process, developing pathways for the adoption and adaptation for Indigenous Peoples (GOC 2016c,
264 f).

Box 3: Some examples of Indigenous knowledge proposed by Indigenous People and included in Pan- Canadian Framework on Clean Growth and Climate Change:

1. Incorporate Traditional Knowledge and culture into building designs (GOC 2016f, p. 16).
2. The traditional ecosystem-based forest management practices include increasing protected areas and using lower-impact harvesting techniques to retains more carbon in the forest (Cheakamus Community Forest carbon offset project) (GOC 2016f, p. 23).
3. The federal government will provide support for the Indigenous people to monitor climate change in their communities and to connect Traditional Knowledge and science to build a better understanding of impacts and inform adaptation actions (GOC 2016f, p. 33).

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266 5. Conclusions

267 This paper provides a brief review on science - policy communications and presented a
268 framework of three dimensions of science - policy dialogue, including who should be included, what
269 should be covered, and how to design science-policy communication. Referred to as “wicked”
270 problems, climate change and other environmental issues give challenges to the science – policy
271 dialogue due to the uncertainty in scientific attempt to access the vulnerability, diverse value, as well
272 as the participations of many stakeholders. To achieve more inclusive and effective climate change
273 adaptation, the science – policy dialogue should reconsider its traditional frame, open the dialogue
274 to both scientists and other knowledge producers, especially local and indigenous people. Local
275 knowledge together with indigenous knowledge is the valuable source should be treated as equal as
276 other specific knowledge. The literature also suggests the different mechanisms to foster
277 science-policy communication, for example, linear model versa non-linear model, direct
278 communication versa communication via intermediaries.

279 The case study has been analyzed to discover how science-policy dialogue happened in the
280 context of clean growth and climate adaptation policy making. However, the implications of the case
281 study can be applied in many other sectors of different contexts as well.

282 (i) The linear communication model is still commonly involved in the science - policy dialogue
283 and proved to be useful to increase the relevance of science and data products to decision makers.
284 Policy makers are more successful in achieving the scientific foundations they need, especially when
285 they are looking for a huge and complex knowledge background to support the decision making of
286 comprehensive or master plans, programs or policies.

287 (ii) When a gap between knowledge producer and knowledge user or decision maker exists, the
288 need for a third party to specialize in bridging the gap become essential. Two significant roles of
289 intermediaries are: to interpret the scientific content, ensuring it is appealing to the recipient and
290 repackaging data and information into usable form. These roles are complementary to each other
291 since the former helps policy maker understand the scientific materials and the latter presents them
292 the way to use this in the decision-making process.

293 (iii) I believe that indigenous people and knowledge must be involved in adaptation policy
294 making, the case study has provided practical recommendations on how to do it. A wide range of

295 actions should be implemented including: Legitimation local and traditional knowledge as an
 296 important part of policy-science dialogue as equal to scientific knowledge; Designing the
 297 consultation process to broadly engage local and indigenous people into policy making process;
 298 Facilitating meaningful dialogues between traditional knowledge and science so that traditional and
 299 scientific knowledge can be integrated to work out the policy options; Developing initiatives to
 300 strengthen skills and capacity of indigenous communities to generate and involve their unique
 301 knowledge into policy making process.

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407