

1 Article

2 Impact of Intellectual Capital on Firm Value: The 3 Moderating Role of Managerial Ownership

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11 **Abstract:** Rapidly changing dynamics of globalization and increasing market competition are
12 causing the companies all around the world confronting several new challenges and opportunities.
13 To be competitive and successful apart from relative importance of physical resources, companies
14 must adapt modern strategies and policies regarding market flexibility and development. The
15 purpose of this study is to empirically investigate the relationship between intellectual capital and
16 firm value. Furthermore, the moderating role of managerial ownership has been evaluated with the
17 help of regression analysis. The sample included the panel data taken from non-financial firms listed
18 on Pakistan stock exchange (PSX) covering the period 2010-2015. A sample of 79 firms out of 384
19 firms have been selected with the help of systematic sampling technique. VAIC (Value Added
20 Intellectual Coefficient) model has been used for the calculation of intellectual capital. Tobin's Q has
21 been taken as a measure of firm value. Managerial ownership has been tested as moderator. Based
22 on data analysis, it is concluded that the relationship between intellectual capital and firm value is
23 positively significant. It is also concluded that managerial ownership moderates the relationship
24 between intellectual capital and firm value negatively.

25 **Keywords:** Intellectual Capital; Firm Value; Managerial Ownership; Tobin's Q; VAIC.

26 **JEL Classification:** O34; G32; J24

27

28 1. Introduction

29 Rapidly changing dynamics of globalization and increasing market competition, companies all
30 around the world confronting several new challenges and opportunities (Bchini, 2015). In order to be
31 competitive and successful apart from relative importance of physical sources, companies have to adapt
32 modern strategies and policies regarding market flexibility and development (Hejazi, Ghanbari, &
33 Alipour, 2016). Moreover, evolution of knowledge economy from industrial economy also puts greater
34 pressure on companies to use soft resources efficiently as human capital and knowledge, which have
35 become major factors of economic growth. In past, companies' success, profitability and value mainly
36 depend on tangible assets like land, infrastructure and equipment (Nuryaman, 2015) but in current
37 global economy intangible assets contributing approximately 80% in companies' value through human
38 capital development and knowledge management (Vodák, 2011). Companies' ability to use information
39 and knowledge has become the key factor of information economics in this modern world (Noradiva,
40 Parastou, & Azlina, 2016) so the companies can effectively transform intangible assets into tangible
41 value. Urwin, Karuk, Hedges, and Auton (2008) called branding as reputational asset which ultimately
42 creates value for the firm. So, investment in intellectual capital is inevitable in this modern era of
43 globalization due to its long-term return on investment. So, the relationship between independent

44 variable i.e. intellectual capital and dependent variable i.e. firm value is an important research domain
45 which can further highlights the dynamics of financial management.

46 In this knowledge era intellectual capital has become the imperative facet of firm's value. In
47 literature of financial management this is called intellectual capital; this is the intangible value for the
48 firm which creates through structural capital, value added capital and human capital. Nowadays
49 companies are mainly focusing on intellectual capital due to increasing investor's interest. To win the
50 investor's confidence your business must possess strong intangible value. On the other side it can be
51 said that intellectual capital can contribute in firm value through share price (Feimianti & Anantadjaya,
52 2014) profitability, return on investment and return on equity (Emamgholipour, Pouraghajan, Tabari,
53 Haghparast, & Shirsavar, 2013). Moreover, the impact of managerial ownership cannot be neglected in
54 developing countries such as Pakistan where interest alignment issue is higher between managers and
55 shareholders. Gradually the importance of intellectual capital has evolved therefore, it is obvious to
56 analyze the dynamics of intellectual capital and its effects on business performance. Furthermore, the
57 business environment in Pakistan economy is very uncertain which also provides a justification to
58 conduct this investigation in Pakistani environment.

59 In financial management dynamics of investment are one of the key factor for better financial
60 results. Higher management is one of the strongest influence on investment whereas intangible assets
61 due to their varying high interests in investment. Managers made investment decisions always for
62 better financial performance (profitability) and business value however, sometimes they take
63 investment decisions in order to achieve their personal goals instead of shareholders' goals (Noradiva
64 et al., 2016; Shahveisi, Khairollahi, & Alipour, 2017). Two opposing hypotheses are found in literature
65 regarding the different behavior of managerial ownership which are referred as interest-alignment and
66 entrenchment hypotheses. According to interest-alignment hypothesis, the interest alignment issue
67 between managers and shareholders is decreases by increasing the managerial ownership while the
68 opposite is the case in entrenchment hypothesis (Chen & Chuang, 2009). Therefore, this study has also
69 investigated the moderating role of managerial ownership between the dependent and independent
70 variables i.e. intellectual capital and firm value.

71 Business decision making regarding financial aspects required in-depth analysis of financial
72 market, firm dynamics and market conditions to achieve desired business goals. The high rate of
73 success of financial decision yields high returns in terms of firm performance (profitability) and firm
74 value. On the other hand, importance of intellectual capital also emphasizes that managers have to
75 make intelligent decisions to create high business value. Many scholars and researchers have tried to
76 explain the relationship between above two stated variables through various methods (Ozkan, Cakan,
77 & Kayacan, 2017). In financial management literature the most effective and widely used model is VAIC
78 (Value Added Intellectual Coefficient) model. The model was initially developed by Pulic (1998) which
79 was later revised in 2004. The model is also helpful to compare the financial performance of different
80 firms (Firer & Mitchell Williams, 2003). In literature both significant and insignificant relationships are
81 observed between VAIC and firm value. Few studies also witnessed that not all the components of
82 VAIC model have significant relationship with firm value. (Mosavi, Nekoueizadeh, & Ghaedi, 2012)
83 concluded that human capital efficiency positively significant with firm value. Few studies also found
84 no relationship between VAIC and FV. Therefore, there is an obvious need to study the relationship
85 between VAIC components and firm value as well in Pakistani context.

86 Moreover, (Li & Zhao, 2018) suggested that there is a need to investigate the role of organizational
87 system in the casual relationship of intellectual capital and firm value. Managerial ownership is
88 considered one of the strongest elements of organizational system during financial decisions of the
89 organizations. Several studies highlighted the importance of managerial ownership as well (Noradiva
90 et al., 2016). Since, financial performance is the strong predictor of firm value so it could affect the causal
91 relationship between intellectual capital and firm value. So, this study is designed to investigate
92 empirically the relationship between intellectual capital and firm value through the moderating role of
93 managerial ownership within the context of Pakistan.

95 2.1. Research objectives

96 Research objectives for this study are listed below

- 97 1. To analyze the impact of intellectual capital on firm value.
- 98 2. To analyze the moderating role of managerial ownership between the relationship of intellectual
99 capital and firm value.

100 2. Literature Review

101 Intellectual capital was first used by Tom Stewart in 1991 when he wrote an article for "Fortune
102 Magazine" titled as "Brainpower: How intellectual capital is becoming Americas' most valuable asset"
103 (Kalkan, Bozkurt, & Arman, 2014). According to (Stewart, 2007) intangible assets of the firm like
104 experience of employee, information, knowledge, intellectual material and intellectual property which
105 is used to generate wealth are called intellectual capital. It covers more than copyrights, patents,
106 trademarks etc. "Human capital, structural capital, customer/external capital" are referred as 3 basic
107 components of intellectual capital (Bharathi Kamath, 2008; Clarke, Seng, & Whiting, 2011; Kalkan et al.,
108 2014; Noradiva et al., 2016; Nuryaman, 2015).

109 Kalkan et al., (2014) stated that human capital is a key source of intangible asset for a company.
110 Companies nowadays are in constant race of finding the knowledge employees with some specific
111 abilities which can be helpful for companies to attain their financial goals and creating firm value
112 (Jacobsen, Hofman-Bang, & Nordby, 2005).

113 A non-human capital which provides a support to human capital is referred as structural capital
114 (Kalkan et al., 2014). According to Sveiby (1998) the capital which provides the infrastructure support
115 for increasing the employee performance can be referred as structural capital. When employees leave
116 the office after their work, the instruments remained in office are referred as structural capital (Roos,
117 Pike, & Fernstrom, 2007).

118 Jacobsen et al., (2005) studied that customer capital is the third and last part of intellectual capital
119 which is also referred as relational or external capital. Relationship of a firm with its stakeholders is also
120 best defined by customer capital (Jacobsen et al., 2005; Kalkan et al., 2014; Nuryaman, 2015). According
121 to (Nuryaman, 2015) customer capital helps firms maintain a good relationship with its external as well
122 as internal stakeholders which include customers, consumers, government, employees, creditors,
123 suppliers, and other parties. Customer capital not only increases the satisfaction level of stakeholders
124 but it also results in high loyalty of the stakeholders with the firm (Kalkan et al., 2014).

125 Intellectual capital is recognized as strategic asset for sustainability of firm in the age of high
126 competition. Moreover, investor prefer those firms with better efficiency of intellectual capital (Chen,
127 Cheng, & Hwang, 2005). According to (Mehralian, Rajabzadeh, Reza Sadeh, & Reza Rasekh, 2012) in
128 the age of competition intellectual capital is being considered as toll which deliver business success.
129 (Mehralian et al., 2012) conducted a study on pharmaceutical companies registered on Iranian stock
130 exchange for the investigation of relationship two variables termed as intellectual capital and firm
131 value. Nineteen firms were selected for study under covering the period of six years (2004-2009). On
132 the basis of data analyses no relationship was found among study variables.

133 According to Shaban and Kavida (2013) knowledge based economy is the big tree having where
134 innovation can be referred as the branches of the tree while intellectual capital can be referred as the
135 roots which provides the support to innovation process. (Shaban & Kavida, 2013) inspected the
136 relationship of intellection capital with firm performance and firm value. VAIC was used for calculation
137 of intellectual capital of final sample of 22 IT firms (after elimination of 11 firms having discrepancies
138 in data set) listed in Bombay Stock Exchange 500. The data was collected for 9 years from 2003 to 2011.
139 No statistical significant relationship was concluded between independent and dependent variables.
140 However, three components of VAIC were used in this study and only CEE has positive relationship
141 with M/B ratio.

142 Berzkalne and Zelgalve (2014) examined the relationship between intellectual capital as
143 independent variable and firm value as dependent variable. This research was done on 64 (Estonia 29,
144 Latvia 11 & Lithuania 24) companies listed on Baltic in which data of 7 year (2005 to 2011) was used.
145 Purposive sampling technique was followed for data collection from financial statements. Correlation

146 analysis was used to examine the relationship. Tobin's Q was used to measure the firm value whereas,
147 VAIC was used to measure the value of intellectual capita. A positive and significant relationship was
148 concluded between intellectual capital and firm value in the companies of Lithuania and Latvia,
149 whereas, no such relationship was not found in Estonia's companies.

150 Iranmahd, Moeinaddin, Shahmoradi, and Heyrani, (2014) studied the impact of intellectual capital
151 on firm value as well as on cost of finance. The population of the study included all listed firms of
152 Tehran covering the years 2005 to 2012. Intellectual capital was measured by VAIC method and market
153 value of stock was considered as firm value. By applying correlation and regression analysis researcher
154 concluded that neither intellectual capital nor its components have any statistical significant relation
155 with firm value.

156 Nejati and Pirayesh (2015) also examined the effect of intellectual capital on firm value. By
157 applying systematic removal method, the study was conducted on 132 firms of Tehran stock exchange
158 whose data was collected by the Tehran stock exchange organization covering period of 6 years starting
159 from 2008 and ending at 2013. A positive correlation was concluded between intellectual capital and
160 firm value. It was also concluded that there was significant relationship between applied capital,
161 structural capital & human capital efficiency and company's intellectual capital.

162 Li and Zhao (2018) investigated the dynamic relationship between intellectual capital and firm
163 value of Chinese listed firms. Organization and human capital were used for the measurement of VAIC
164 while, ROA, ROE, growth and return are used as the proxies for firm value. GMM and IV estimation
165 models are used for data analysis purpose and scholars concluded that organizational capital positively
166 affects the firm value while no relationship was found between human capital and firm value.

167 According to resource based theory developed by (Barney, 1991) a company uses its available
168 resources in order to get competitive advantage in market. According to Hakiki and Ferdianti (2015)
169 resource-based theory is related with the management and utilization of a company's available strategic
170 resources. Hakiki and Ferdianti (2015) stated that with the help of strategic resource utilization a firm
171 can even get abnormally high returns and become more competitive but, the resource utilization
172 decision making is very complicated as a firm has to decide whether a particular investment for
173 particular assets is essential or not. Based on resource-based view, intellectual capital should create the
174 value for the company. But literature does not support this view all the time which can be due to
175 different other factors contributing towards firm value positively as well as negatively. On the basis of
176 literature reviewed it is found that intellectual capital either has significant relationship with firm value
177 (Berzkalne & Zelgalve, 2014; Chen et al., 2005; Lotfi, Elkabbouri, & Ifleh, 2016; Nejati & Pirayesh, 2015;
178 Pouraghajan, Ramezani, & Mohammadzadeh, 2013) or not significant at all (Mehralian et al., 2012;
179 Shaban & Kavida, 2013). The mix results motivated the researcher here to further test this phenomenon
180 in Pakistani environment. The first major study hypothesis on the bases of resource-based theory is

181 **H1:** *There is a significant relationship between Intellectual Capital and Firm Value.*

182 According to (Grob, 2007) managerial ownership is considered as the most important type of
183 ownership structure in academic field due to the importance of management in agency relations.
184 (Brickley, Lease, & Smith Jr, 1988) also stated that managerial ownership is more effective part of
185 corporate governance which aids to resolve the conflicts between managers and shareholders.
186 According to (Noradiva et al., 2016) managerial ownership motivates the managers to monitor the firm
187 performance positively to enhance the return for their ownership in the company. Past studies have
188 clearly demonstrated that higher level of managerial ownership contributes towards higher level of
189 firm performance as well as firm value (Hanson & Song, 2000; Sun, Ding, Guo, & Li, 2016). It is also
190 found that managers having higher ownership in the firm tend to take such investment decisions which
191 focus mainly on the long-term value of the business (Mohd-Saleh, Rahman, & Ridhuan, 2009).
192 According to Mohd-Saleh et al., (2009) such major decisions include the investments in long-term
193 projects and intellectual capital as well. On the other hand managers with lower managerial ownership
194 or no ownership are found to focus on mainly those investment decisions which provide short term
195 value enhancement so that managers can gain personal benefits from such enhancements. Liang,
196 Huang, and Lin, (2011) stated that previous studies have concluded mix results regarding the
197 relationship between ownership and firm value. Keeping in view the importance of intellectual capital,

198 Liang et al., (2011) investigated the relationship among ownership, proxies of intellectual capital and
199 corporate value. The researchers concluded that a direct relationship exist between ownership and
200 business value.

201 Noradiva et al., (2016) examined the relationship between intellectual capital and firm value by
202 using Pulic VAIC method. Moreover, the role of managerial ownership was also examined in this study.
203 Noradiva et al., (2016) concluded that managerial ownership did not moderate the relationship between
204 intellectual capital and Firm value. The researchers further discussed that the insignificant result
205 showed that higher level of managerial ownership has led the role of managerial ownership towards
206 entrenchment, instead of alignment. (Bohdanowicz, 2014) also concluded that managerial ownership is
207 negatively associated with HCE (Human capital efficiency). (Bohdanowicz, 2014) also stated that
208 negative association was due to entrenchment effect of insider ownership.

209 Hakiki and Ferdianti, (2015) also investigated the impact of ownership structure on the
210 relationship between intellectual capital and firm value by using VAIC for the measurement of
211 intellectual capital. The researchers collected the panel data from banking companies listed on BEI
212 (Indonesian Stock Exchange). The data was collected from 2009 to 2012. The sample data contained 27
213 firms with the help of purposive sampling method. Unlike the study of (Noradiva et al., 2016) it was
214 concluded that managerial ownership moderates the relationship between intellectual capital and firm
215 value. But it was also found that the nature of the relationship is negative which means by increasing
216 the level of managerial ownership the firm value decreases. Moreover, no moderating effect was found
217 in the case of institutional ownership.

218 Florackis, Kostakis, and Ozkan, (2009) studied the relationship between managerial ownership
219 and firm performance by using semi-parametric estimation techniques. The study was conducted on
220 UK listed companies on UK stock exchange during 2000 to 2004. Firm performance and market data
221 like equity market value, total debts and total assets was taken from data streams. However, data about
222 firm's board, managerial ownership, and owner structure was obtained from Hem Scott Guru
223 Academic. There were 1010 firms on which analysis was done after exclusion of financial firms. Due to
224 some particular characteristics financial firms were not taken as a part of study. Firm performance was
225 taken as dependent variable and was measured with the help of Tobin's Q. Managerial ownership was
226 taken as percentage of equity owned by executive directors. It was concluded that there exist an
227 association between independent variable i.e. managerial ownership and dependent variable i.e. firm
228 performance at the level of 15 % or less than 15% holding of equity by executive directors. But at
229 intermediate and high level of equity holding by director did not support the hypothesis and there was
230 no clear and strong evidence seen regarding the managerial ownership and firm performance
231 relationship at middle and high level of equity holding by executive directors.

232 According to agency theory, the conflict of interest between agents (managers) and principals
233 (shareholders) can be mitigated with the help of managerial ownership (Jensen & Meckling, 1976). The
234 concept of agency theory was first coined by (Berle & Means, 1932) who stated that by decreasing the
235 equity ownership of managers, the managers start pursuing their personal interests and gains instead
236 of shareholders' interest i.e. maximizing the shareholders' return. According to Jensen and (Jensen &
237 Ruback, 1983) the managers in case of interest conflict tend to utilize the available resources of the
238 company to their benefits and ignore such investments which may increase shareholder return.
239 According to agency theory managerial ownership helps to reduce the agency problems arising due to
240 the interest alignment issues between managers and shareholders (Jensen & Meckling, 1976). The
241 similar results were found from the studies conducted by (Hanson & Song, 2000; Sun et al., 2016). The
242 results of these both studies concluded that increasing the level of managerial ownership can affect the
243 firm performance and value positively due to managers' ownership in the firm. However, all studies
244 on the impact of ownership structure do no provide the same results which mean all studies do not
245 follow the agency theory fully. The studies conducted by (Noradiva et al., 2016) found non-significant
246 moderation of managerial ownership between VAIC and firm value. This different behavior of MO is
247 supported with two either interest-alignment hypothesis or entrenchment hypothesis. However, the
248 researcher has also taken the agency theory for the hypothesis development here and has developed

249 following hypothesis regarding the moderation effect of MO between intellectual capital and FV as well
250 as FP.

251 **H2: Managerial Ownership moderates the relationship between Intellectual Capital and Firm Value.**

252 **3. Research Methodology**

253 In the end, appropriate sampling framework and data analysis techniques have also been discussed
254 in detail.

255 *3.1. Selection of appropriate research philosophy and research design*

256 The appropriate selection of research philosophy is totally based on our research objectives. It is very
257 clear from our research objectives that objective solution is required for our research problem. So,
258 keeping in view the nature of research aims and objectives, the researcher has selected positivism
259 research philosophy for this research work. Moreover, the rest of the research methods, tools and
260 data analysis has also been chosen on the basis of positivism research philosophy. Appropriate
261 research design for current study is Quantitative. Moreover, our research objectives also require
262 quantitative solution of the problem instead of qualitative solution of the problem.

263 *3.2. Sample size and technique*

264 Based on research objectives; the researcher has selected "Purposive Sampling" technique to select
265 only those firms which have complete data on our study variables. In the final sample total 79 firms
266 out of 384 non-financial firms listed on Pakistan Stock Exchange (PSX) are selected for data analysis.
267 Moreover, the panel data has been extracted for six years from 2010 to 2015. So, total number of
268 observations become 474 (79 × 6) which fulfills the criteria of minimum sample size stated by (Hair,
269 Black, Babin, & Anderson, 2010). (Hair Jr, Hult, Ringle, & Sarstedt, 2016) stated that minimum sample
270 size can be calculated by multiplying the number of variables with 10. In this way, out sample should
271 have at least 50 (5 × 10) respondents.

272 *3.3. Data collection sources*

273 The major data sources are secondary which include annual reports of the selected firms in our
274 sample, official websites of the firms, regulating authority websites such as SBP, SECP, and PSX.

275 *3.4. Data analysis tools*

276 The collected data was organized in the excel sheet and then the data was imported in EViews 9.0 for
277 statistical analysis. Different statistical tools were applied for data analysis purpose which included
278 descriptive, correlation, regression and moderation analyses.

279 *3.4.1. Panel data analysis*

280 Panel data is referred to such data which has the mixture of two types of data set i.e. time series and
281 cross-sectional. The first type of data can be defined as the collection of observations at different time
282 intervals for a single subject while, cross-sectional data can be defined as the collection of
283 observations at a single time for different subjects. In this research work, the data collected falls under
284 the category of the panel data so the appropriate regression model has been used on panel data. The
285 appropriate models related to panel data include "common-effect model, fixed-effect model and
286 random-effect model". For appropriate selection of effect model two statistical tests named as
287 "Redundant Test (Likelihood Ratio Test) and Hausman Test" are used.

288 *3.4.2. Moderation analysis*

289 According to (Olson, Parayitam, & Bao, 2007) a moderating variable can be defined as a factor or
 290 process that changes the impact of independent variable on dependent variable. The change occurs
 291 in the form of either strength or direction.

292 3.4.2. Conceptual framework

293 This research study includes three types of variables. These types include independent, dependent
 294 and moderating. Intellectual Capital (IC) has been taken as independent variable. Firm Value (FV)
 295 has been used as dependent variable. Managerial Ownership (MO) has been taken as moderating
 296 variable.

297

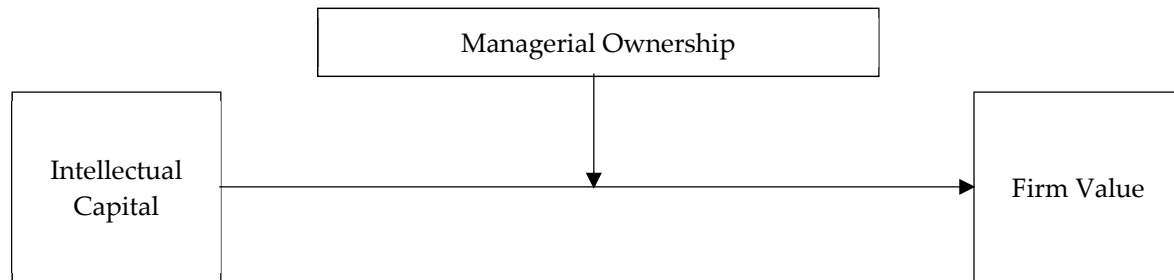
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303

Figure 3.1 Conceptual Framework

304 3.5. Relationship among study variables

305 3.5.1 Independent variable (Intellectual capital)

306 VAIC model has been followed for the calculation of intellectual capital. The model was developed
 307 by (Pulic, 1998). Value Added (VA) component has been added in all components of intellectual
 308 capital. According to (Pulic, 1998) VAIC along with its three components can be calculated by using
 309 the formulas which are discussed afterwards. Value addition has been calculated through the
 310 following formula.

$$311 \quad VA = OUT - IN - D$$

312 Where,

313 OUT = Total Sales Revenue

314 IN = Total Cost of Sales excluding Personnel Expenses

315 D = Depreciation Expense

316 Now, VACA (Value Added Capital Employed) is our first proxy which is used for VAIC. VACA
 317 can be referred as the measure of value addition which is obtained through 1 unit of physical
 318 capital. The formula used for the calculation is give below.

$$319 \quad VACA = VA / CE$$

320 Where,

321 VA = Value Addition as discussed earlier

322 CE = Capital employed (Total Assets – Intangible Assets)

323 Now, VAHU (Value Added Human Capital) is calculated by using the following formula.

$$324 \quad VAHU = VA / HC$$

325 Where,

326 VA = Value Addition

327 HC = Human Capital (Salaries and benefits of a firm's employees)

328 VAHU = Value Added Human Capital

329 It shows the value addition with respect to unit amount investment in human capital. In the last,
 330 STVA (Structural Capital Value Added) is used to measure the amount of structural capital
 331 investment to generate the value for the firm. The formula used for the calculation is give below.

$$332 \quad STVA = SC / VA$$

333 Where,
 334 SC = Structural Capital (VA – HC)
 335 VA = Valued Addition
 336 STVA = Structural Capital Value Addition
 337 Finally,
 338 VAIC = VACA + VAHU + STVA

339 3.5.2 Dependent variable (Firm Value)

340 In this study, Tobin's Q (TQ) is used for the measurement of firm value. Following formula is used
 341 for Tobin's Q measurement (Madinios, Chatzoudes, Tsairidis, & Theriou, 2011).

342 Tobin's Q = Total Market Value of the Company / Total Book Value of the Company

343 3.5.3 Moderating variable (Managerial ownership)

344 Equity holding of top executives in a firm is referred as managerial ownership (Hakiki & Ferdianti,
 345 2015; Noradiva et al., 2016). It is normally presented in percentage.

346 3.6 Research hypotheses

347 On the bases of research questions, objectives and reviewed literature, following are the hypotheses
 348 of this research study.

349 **H1: There is a significant relationship between Intellectual Capital and Firm Value.**

350 **H2: Managerial Ownership moderates the relationship between Intellectual Capital and Firm**
 351 **Value.**

352 3.7 Econometric Models

353 On the bases of research question, objectives and hypothesis, different models have been used in this
 354 research study for estimation purpose.

355 Testing of First Hypothesis

$$356 TQ_{it} = \beta_0 + \beta_1 (VAIC)_{it} + \varepsilon_{it}$$

$$357 TQ_{it} = \beta_0 + \beta_1 (VACA)_{it} + \beta_2 (VAHU)_{it} + \beta_3 (STVA)_{it} + \varepsilon_{it}$$

358 Testing of Second Hypothesis

$$359 TQ_{it} = \beta_0 + \beta_1 (MO)_{it} + \varepsilon_{it}$$

$$360 TQ_{it} = \beta_0 + \beta_1 (VAIC)_{it} + \beta_2 (MO)_{it} + \varepsilon_{it}$$

$$361 TQ_{it} = \beta_0 + \beta_1 (VAIC)_{it} + \beta_2 (MO)_{it} + \beta_3 (VAIC \times MO)_{it} + \varepsilon_{it}$$

362 Where;

363 β_0 = Intercept Point

364 $\beta_1 - \beta_3$ = Respective Coefficient of Independent & Moderating Variables.

365 VAIC = Value Added Intellectual Capital

366 TQ it = Tobin's Q

367 MO = Managerial Ownership

368 4. Data Analysis and Results Discussion

369 4.1. Descriptive Analysis

370 Results of descriptive analysis are presented below in table 4.1. This table indicates that managerial
 371 ownership has highest standard deviation in current sample data i.e. 27.4763%. This shows that
 372 difference between minimum and maximum values of managerial ownership is higher as compared
 373 to other study variables.

374

375 **Table 4.1** Descriptive Analysis

Variables	Minimum	Maximum	Range	Mean	Median	Std. Dev.	N
VAIC	-6.8819	14.7807	21.6626	2.9675	2.6350	2.9237	474
STVA	-3.7974	4.2053	8.0027	0.4637	0.5515	0.8821	474
VACA	-0.2827	0.8841	1.1668	0.1845	0.1518	0.1720	474
VAHU	-7.9138	13.7426	21.6564	2.3193	1.8298	2.5809	474
TOBINS_Q	0.2737	9.7553	9.4816	1.4218	0.9357	1.3777	474
MO	0.0001	97.4792	97.4791	26.5109	14.7002	27.4763	474

376 *4.2. Correlation Analysis*

377 After analyzing the data with descriptive analysis, the researcher applied the correlation analysis and
 378 results are presented below. The correlation table-4.2 shows that VAIC, STVA, VACA and VAHU
 379 have positive correlation with Tobin's Q. The coefficient values for these variables are 0.284, 0.071,
 380 0.533 and 0.261 respectively. The table further shows that MO has negative correlation with Tobin's
 381 Q i.e. -0.220. This shows that increase in managerial ownership will result in decrease in firm value
 382 which is in accordance with entrenchment effect.

383 **Table 4.2:** Correlation Analysis

	TOB_Q	VAIC	STVA	VACA	VAHU	MO
TOB_Q	1					
VAIC	0.284	1				
STVA	0.071	0.418	1			
VACA	0.533	0.547	0.034	1		
VAHU	0.261	0.954	0.129	0.541	1	
MO	-0.220	-0.267	-0.139	-0.209	-0.241	1

384 *4.3. Assumptions of regression analysis*385 *4.3.1. Stationarity of data*

386 To check the stationarity of data the researcher has applied the "Panel Unit Root Test" with the help
 387 of Eviews. It is first assumption for the regression analysis. The data should be stationary. For this
 388 purpose, results of two tests have been analyzed i.e. Levein, Lin & Chu test, PP – Fisher Chi-Square
 389 test. If the value statistics are significant then our data is stationary. In the opposite case, it must be
 390 ensured that the data is stationary before running regression analysis. Table-4.3 shows that all study
 391 variable used in this study are stationary at level.

392 **Table 4.3:** Panel unit root test: Summary

Variables	Levin, Lin & Chu t	Prob.	PP - Fisher Chi-square	Prob.
VAIC	-37.646	0	385.45	0
STVA	-66.92	0	337.68	0
VACA	-65.329	0	273.243	0
VAHU	-39.341	0	389.611	0
TOBINS'Q	18.9846	0	249.402	0
MO	-188.65	0	286.805	0

393 *4.3.2. Multi-collinearity*

394 Now, the second assumption for regression analysis is the non-availability of multi-collinearity in
 395 our sample data set. Although, there are many tests in statistics which can be used to detect the multi-
 396 collinearity in our data set but the simple one is correlation analysis which is presented in table-3.4.

397 This table is mini version of table-4.2 as it contains the correlation between independent variables
398 only.

399 **Table 4.4:** Multi-collinearity Test Correlation between Independent Variables

	VAIC	STVA	VACA	VAHU	MO
VAIC	1				
STVA	0.418	1			
VACA	0.547	0.034	1		
VAHU	0.954	0.129	0.541	1	
MO	-0.267	-0.139	-0.209	-0.241	1

400 According to table-3.4 it is clear that almost all of our variables are free from multi-collinearity except
401 the correlation between VAHU and VAIC is 0.954 which shows high multi-collinearity. But, as it is
402 known that VAHU is a component of VAIC which means both are not used in any of regression
403 model together so, no multi-collinearity issue exist in our data and regression analysis can be
404 proceeded.

405 4.4. Panel Data analysis

406 All hypotheses in this study have been tested with the help of regression analysis. All preliminary
407 requirements for running panel data regression analysis have been met. Now, our first hypothesis
408 regression model is given below.

$$409 TQ_{it} = \beta_0 + \beta_1 (VAIC)_{it} + \varepsilon_{it} \quad \text{Model No. 1}$$

410

411 **Table 4.5:** Regression Analysis—Model (1) Dependent Variable: TOBINS_Q

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	0.983782	0.085613	11.49105	0.0000
VAIC	0.147610	0.020703	7.129989	0.0000
R-squared	0.123372	F-statistic		10.95389
Adjusted R-squared	0.112109	Prob(F-statistic)		0.000000

412 According to table-4.5 it is clear that the coefficient of VAIC is positive i.e. 0.147610 and it has
413 significant relationship with dependent variable i.e. Tobin's Q at 1% significance level. The values of
414 R² and adjusted-R² for this model are 12.34% and 11.21% respectively. The reason behind these lower
415 values includes the fact that VAIC is not the only predictor of firm value. F-statistic (10.95389) is also
416 significant at 1% significance level which shows our model is significant. This result also shows that
417 our first alternative hypothesis is accepted. Now researcher has also investigated the relationship
418 between VAIC components and firm value i.e. Tobin's Q. So, the regression model for this test is
419 given below.

420 Now, next regression model is developed in order to evaluate the impact of the components of VAIC
421 and Tobin's Q

$$422 TQ_{it} = \beta_0 + \beta_1 (VACA)_{it} + \beta_2 (VAHU)_{it} + \beta_3 (STVA)_{it} + \varepsilon_{it} \quad \text{Model No. 2}$$

423

424 **Table 4.6:** Regression Analysis—Model (2) Dependent Variable: TOBINS_Q

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	0.566060	0.083059	6.815180	0.0000
STVA	0.143679	0.060623	2.370056	0.0182
VACA	4.490265	0.361656	12.41585	0.0000
VAHU	-0.017034	0.024355	-0.699407	0.4846
R-squared	0.331486	F-statistic		28.82156
Adjusted R-squared	0.319985	Prob(F-statistic)		0.000000

425 According to table-4.6 it is clear that STVA is positive i.e. 0.143679 and it has significant relationship
426 with dependent variable i.e. Tobin's Q at 5% significance level. Moreover, from table 4.6 it is also

427 found that VACA is also positive i.e. 4.490265 and it also has significant relationship with dependent
 428 variable at 1% significance level. Furthermore, VAHU is negative i.e. -0.017034 and it has no
 429 significant relationship with dependent variable at 5% significance level. The values of R² and
 430 adjusted-R² for this model are 33.15% and 31.99% respectively. F-statistic (28.82156) is significant at
 431 1% significance level which shows our model is significant. This component wise analysis shows that
 432 two components of VAIC positively affect the firm value while one component does not affect the
 433 firm value at all. Moreover, it is also found that VACA is more prominent in affecting the firm value
 434 while, VAHU is not affecting the dependent variable i.e. firm value in this data set.

435 4.4.1. Regression analysis (for moderation)

436 Now, the researcher has first checked the direct relationship between moderator i.e. managerial
 437 ownership and Tobin's Q with the help of following regression model.

$$438 TQ_{it} = \beta_0 + \beta_1 (MO)_{it} + \varepsilon_{it} \quad \text{Model No. 3}$$

439

440 **Table 4.7:** Regression Analysis—Model (3) Dependent Variable: TOBINS_Q

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	1.716247	0.108035	15.88605	0.0000
MO	-0.011106	0.002229	-4.982760	0.0000
R-squared	0.049792	F-statistic		24.73312
Adjusted R-squared	0.047778	Prob(F-statistic)		0.000001

441 According to table-4.7 it is clear that the coefficient of MO is negative i.e. -0.011106 and it has
 442 significant relationship with dependent variable i.e. Tobin's Q at 1% significance level. The values of
 443 R² and adjusted-R² for this model are 4.98% and 4.77% respectively. The reason behind the lower
 444 value include the fact that Managerial Ownership is not the only predictor of firm value. There are
 445 so many other variables exist in literature which directly affects the firm value e.g. capital structure,
 446 dividend policy, corporate governance etc. Moreover, the negative effect of managerial ownership is
 447 very low as compared to other variables affecting the firm value. To check the model significance, F-
 448 test was also applied during the regression analysis and results show that F-statistic (24.73312) is also
 449 significant at 1% significance level. The relationship between independent variable and dependent
 450 variable is further tested in the presence of managerial ownership (MO). For this purpose, following
 451 regression model has been used.

$$452 TQ_{it} = \beta_0 + \beta_1 (VAIC)_{it} + \beta_2 (MO)_{it} + \varepsilon_{it} \quad \text{Model No. 4}$$

453

454 **Table 4.8:** Regression Analysis—Model (4) Dependent Variable: TOBINS_Q

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	1.241842	0.113844	10.90827	0.0000
VAIC	0.128245	0.021256	6.033457	0.0000
MO	-0.007566	0.002231	-3.390813	0.0008
R-squared	0.144481	F-statistic		11.24262
Adjusted R-squared	0.131629	Prob(F-statistic)		0.000000

455 According to table-4.8, it is clear that the coefficient of VAIC is positive i.e. 0.128245 and it has
 456 significant relationship with dependent variable i.e. Tobin's Q at 1% significance level. But, still the
 457 MO is negative i.e. -0.007566 and its relationship with Tobin's Q is significant at 1% significance level.
 458 The values of R² and adjusted-R² for this model are 14.45% and 13.16% respectively. Although in the
 459 presence of MO, VAIC is still positively affecting the firm value but MO also still have negative
 460 relationship with Firm value. To check the model significance, F-test was also applied during the
 461 regression analysis and results show that F-statistic (11.24262) is also significant at 1% significance
 462 level.

463 Now, to check the moderating impact of MO between VAIC and Tobin's Q, the researcher has
 464 introduced an interaction term in model number 12 before running the regression analysis. The

465 interaction term has been obtained by multiplying the value of MO with VAIC and following
466 regression model has been formed.

$$467 \text{TQ}_{it} = \beta_0 + \beta_1 (\text{VAIC})_{it} + \beta_2 (\text{MO})_{it} + \beta_3 (\text{VAIC} \times \text{MO})_{it} + \varepsilon_{it} \quad \text{Model No. 5}$$

468

469 **Table 4.9:** Regression Analysis—Model (5) Dependent Variable: TOBINS_Q

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	1.094837	0.142545	7.680653	0.0000
VAIC	0.175987	0.025804	6.820054	0.0000
MO	-0.002732	0.002611	-1.046583	0.2958
INTERACTION	-0.002177	0.000619	-3.516286	0.0005
R-squared	0.135608	F-statistic		24.57819
Adjusted R-squared	0.130090	Prob(F-statistic)		0.000000

470 According to table-4.9, it is clear that the coefficient of VAIC is positive i.e. 0.175987 and it has
471 significant relationship with dependent variable i.e. Tobin's Q at 1% significance level. But, still the
472 MO is negative i.e. -0.007566 and its relationship with dependent variable is insignificant at 5%
473 significance level. But, here the significance of the individual variables is not concerned rather the
474 researcher is concerned with the significance of Interaction term and it is clearly seen that Interaction
475 Term (VAIC x MO) is negative i.e. -0.002177 and it has significant relationship with dependent
476 variable which shows that moderation effect of managerial ownership is negative between
477 independent variable and dependent variable. These results are also in accordance to correlation
478 analysis results where managerial ownership was negatively correlated with Firm Value (Tobin's Q).
479 The values of R2 and adjusted-R2 for this model are 13.56% and 13.01% respectively. To check the
480 model significance, F-test was also applied during the regression analysis and results show that F-
481 statistic (24.57819) is also significant at 1% significance level.

482 3.4.2. Effect size for moderation analysis—Model (5)

483 Now, to check the effect size of this moderation analysis the researcher has compared the R² values
484 as suggested by (Champoux & Peters, 1987). The R² values of model no.5 which is presented in table
485 4.9. With the help of values presented in table 4.9 the researcher has calculated the change in R² i.e.
486 ΔR². The value of R² in the presence of interaction term i.e. 13.56% is subtracted from the value of R²
487 in the absence of interaction term i.e. 14.45%. So, ΔR² is -0.89% (13.56% - 14.45%). This shows that R²
488 has changed due to interaction term which means managerial ownership has moderated the
489 relationship between independent variable i.e. intellectual capital and dependent variable i.e. firm
490 value and effect size is -0.89%.

491 5. Conclusion and Recommendations

492 5.1 Conclusion

493 Investigation of relationship between independent variable i.e. intellectual capital and dependent
494 variable i.e. firm value was the first objective of this study and it is achieved fully i.e. VAIC is affecting
495 firm value significantly and relationship is found positive. The results are in accordance with
496 resource-based theory as well as with the studies of (Berzkalne & Zelgalve, 2014; M.-C. Chen et al.,
497 2005; Nejati & Pirayesh, 2015; Noradiva et al., 2016; Nuryaman, 2015). In case of component-wise
498 analysis it is concluded that two of three components of VAIC i.e. VACA and STVA and positively
499 as well as significantly related to dependent variable i.e. firm value among which VACA is more
500 prominent due to higher positive value of its co-efficient while, VAHU has insignificant relationship
501 with firm value. Investigation of role of managerial ownership between independent variable i.e.
502 intellectual capital and dependent variable i.e. firm value, was the second objective of this study.
503 More specifically, the moderating role of managerial ownership between independent and
504 dependent variable is tested. A negative and significant moderation effect of managerial ownership
505 is concluded between independent and dependent variables. The negative relationship shows that

506 managerial ownership has followed the entrenchment effect instead of interest-alignment effect as
507 concluded by (Chen & Chuang, 2009; Noradiva et al., 2016).

508 5.2 Recommendations

509 It is strongly recommended that managers should take initiatives to invest their resources more in
510 intellectual capital because it has proved to be positively affecting not only the firm performance but
511 firm value as well. This study has also shown an inverse relationship between managerial ownership
512 and firm value supporting the entrenchment effect therefore, the role of board of directors become
513 crucial and they must take steps to either lower the level of managerial ownership in order to mitigate
514 the entrenchment effect or they should monitor their performance to ensure the alignment of interest
515 between managers and shareholders.

516 5.3 Practical Implications

517 Future researchers must evaluate the other parameters of corporate governance as well which can
518 provide more insight about the negative behavior of managerial ownership. It is also recommended
519 to conduct a sector-wise analysis in order to check which sectors of our industry need more
520 concentration regarding the effective resource allocation decision making. Moreover, the current
521 research study can also be conducted by taking different sampling techniques used in this research
522 work. Intellectual capital is not only important for non-financial sector but it is also important for
523 financial sector therefore, it is also recommended that future researchers must evaluate these effects
524 in financial sectors as well.

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