

Precarious or Decent Work? Perceived Working Conditions and Life Satisfaction of SME Workers in Sylhet, Bangladesh

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Abstract

This study measures key indicators of perceived precarity and decent working conditions and their relative effects on life satisfaction of workers in small and medium-sized enterprises. Using a random sample survey, we interviewed 103 workers in four districts of Sylhet division in Bangladesh. Utilizing Smart PLS application for structural equation modeling, we iterated the samples 1000 times which resulted in a new sample size standing at 499. We used a Likert-type five-point scaling technique, with appropriate items related to the latent constructs of the model, for path analysis. We found perceived precariousness has the highest causal relations with a path coefficient of 0.706 with social dialogue (an indicator of decent working conditions) followed by 0.539 with working hour issue, 0.345 with life satisfaction and 0.301 with the unacceptable work issue. The *importance-performance map analysis* confirms that perceived precarity is the most critical construct for worker's life satisfaction. Thus, in a *ceteris paribus* situation, an increase of one point in the performance on the perceived precarity is expected to increase in the performance on the life satisfaction by a total effect level of 0.428. Therefore, we recommend further attention should be paid by the policymakers to the issue of consciousness of the precarity at the workplace for a better life satisfaction of workers.

Keywords: Precarity, decent works, life satisfaction, SMEs, PLS-SEM.

Poverty reduction and sustainable growth are the basic targets of the contemporary development agenda in Bangladesh, which is one of the countries with a plentiful labour supply. To achieve the development goals, the main strategy comprises with the creation of a more productive employment sector and transferring labour force from a low return agriculture-based economy to a structured manufacturing and service sector economy. It is often said that under proper conditions, the surplus labour has the potential to promote economic growth. However, to achieve a better outcome from this abundant labour supply, it requires increased labour efficiency and improved working conditions in the labour market.

Small and medium-sized enterprises (SMEs) play an essential role in the economic development of developing countries. There is agreement that a strong SME segment is one of the key strengths for the development of the Bangladesh economy, driving private ownership, creating jobs and stimulating diversified economic activity (Zaman and Islam 2011). The SMEs are generally seen as an important source of job creation. However, this source lacks a meaningful relation to policy formulations to avoid various risks in a working environment. The SMEs in the developing countries provide a broad employment base but are not adequate in terms of their working conditions (ILO 2015). It is therefore important to identify the strengths and weaknesses of small and medium-sized enterprises, especially in the political and decision-making process (Sarder 2010). Although a number of studies have pointed to operational limitations faced by entrepreneurs, the unbridled growth of the informal sector and its resultant working conditions have been ignored in academic research.

In 1999, the Directorate General of the International Labour Conference presented the concept of *decent work* to explain four of its pillars: employment, social security, labour rights, and social dialogue. Among them, employment encompasses all forms of work, and decent work is therefore relevant not only to workers in a formal economy but also to the informal sector, including the self-employed, unregulated wage earners and domestic workers (Ghai 2003). The concept of decent work integrates the fundamental and labour rights of workers (ILO 1999). Fundamental rights relate to freedom of association, equality of work and the absence of forced and child labour in any abusive form. Finally, the *social dialogue* includes workers' rights in consultations with employers on the occupational issues. Among many relevant decent work indicators, one of the most influential studies on decent work indicators was probably carried out by Anker et al. (2002) who identified eleven statistically measurable indicators of decent work. These indicators include the practice of *decent working hours*, the existence of *unacceptable works*, including child labour, and the practice of employment relations through *social dialogue*. Although there is ample literature on the working conditions of workers in various economic activities, the studies have been carried out in informal sectors and in particular in small and medium-sized enterprises (SMEs), which are vital elements of poverty reduction and regional inequality (GOB, 2011). Hussain and Endut (2018a, 2018b) have conducted their recent studies among SME workers, arguing that workplace relations through social dialogue have a significant impact on ensuring decent working conditions and work-life balance. The micro, small and medium-sized enterprises (MSMEs) employ 31 million people, which corresponds to 40 percent of the total population of Bangladesh in the age group 15 years and older (Rahman 2009). It is therefore timely issue to examine whether the perceived *precariousness* and *decent working* conditions affect the *life satisfaction* of workers in the informal sector, namely SMEs. In our current study, we consider these indicators as working

constructs of our structural equation model (SEM), in which we try to investigate path relationships between constructs.

The Bangladesh Decent Work Country Programme (DWCP) for 2006-2009 includes three priorities, including decent and creative employment, rights at work and other ILO prescriptions, which are considered as the basic pillars in achieving a decent work environment (Mondal 2010). The progress in employment opportunities in the last two decades has been varied, especially in the areas of gender, youth, and informal employment sector. Therefore, the potential of entrepreneurship, creative productivity and the ethics of people in the informal economy must be recognized to address labour rights issues (Trebilcock 2005). The information gap and lack of sufficient data may weaken and challenge the advancing gains of the decent work paradigm. In many jobs where the working conditions are weak, social dialogue is poorly practised or livelihood is not sustainable; the idea of decent work is more challenging therein and precarity moves high. Many studies have identified the multi-causal problem behind the surplus labour force and suggested for new job creation (ADB, 2010). However, the existing crisis in the informal sector has always been untouched or partially ignored and needs to be addressed to receive proper avenue for further development. There is an irresistible need for sufficient employment opportunities to strengthen the economy through by achieving decent work and by reducing precarious works in a working place.

Indicators of precarity

The extensive use of precarious employment is not essentially new (Quinlan et al. 2001; Benanch et al. 2014; Kalleberg 2009), and could be found in insecure employment, small workshops, home-based work, self-employment and other informal arrangements (Quinlan et al. 2001). The term has been broadly used for decades in sociology, economics, and political science, and in the media (Vosko 2006; Kalleberg 2009). Various changes took place during the last three decades of the twentieth century and paved the way through which precarious forms of employment expanded globally and received academic attention in sociological research.

Although there is a little consensus on a working definition of *precarity*, several researchers put forward its definitions to a broader social environment where it is embedded in (Benanch et al. 2014; Benanch et al. 2016). According to them, precarious employment is a multidimensional construct that differs across countries and depending on the specific economic and social structure of the labour market (Benanch et al. 2016; Bosmans et al. 2016; Pacheco et al. 2014 and Moscone et al. 2016). It is a non-standard work (Campbell 2010; Mantouvalou 2012; Lightman et al. 2008) and can be defined through using one single indicator- job insecurity (Brackpool and Neil 2017) or poor legislative protection of worker's rights (Mantouvalou 2012). However, the precariousness can also be a multidimensional phenomenon with more than one single latent construct and may comprise six factors: non-standard working hours, employment instability, collective voice, quality of work environment, duration of employment and part-time work (Pacheco et al. 2014). Although there are multiple indicators involved to define precariousness, the most important indicator seems to be the issue of limited workplace rights and social protection and powerlessness to exercise legally granted workplace rights with other relevant indicators such as – employment insecurity, low wages, individualized bargaining relations and overall working environment (Benanch et al. 2016; Edralin 2014; Lewchak et al. 2003). Using the multidimensional Employment Precarious

Scale, Vives et al. (2013) assessed *precarious work* more concretely covering a scale of 26 items that include job instability, individual-level bargaining power over wage and working hours, workplace rights and vulnerability.

In Asia, workers in the informal sector tend to be described as precarious. According to Reza (2016), the construction industry in Bangladesh is responsible for a considerable proportion of precarious workers. Other studies (Barkat et al. 2003; Agarwala 2014) argue garment work is considered precarious in the sense that employment contracts have limited social benefits and legal entitlements, job insecurity, low employment, low incomes, poor working conditions, and high health risks. As precarious work increases worldwide, researchers intend to examine the impact it has on workers' life satisfaction. At the same time, most researchers examine the relationship between precarious employment and health status and confirm that precarious employment is a social determinant affecting the physical and mental health of workers, their families, and communities (Vives et al. 2013; Lewchak et al. 2003; Benanch et al. 2014; Moscone et al. 2016). Our current study offers a new analysis that examines whether the perception of a number of indicators of precarious work affects the perception of decent work in the workplace of SMEs and thus affects employee satisfaction in SMEs (informal workers). This study shows the extent and nature of perceived *precariousness* and *decent work* and their impact on *life satisfaction*.

Indicators of life satisfaction

In their study, Diener et al. (1985) consider *life satisfaction* as a cognitive, judgmental process. Actually, judgments of satisfaction depend upon a comparison of one's circumstances with what is thought to be an appropriate standard. So, it is necessary to sketch out that the judgment of how satisfied people are with their present situation is based on a comparison with a standard which each individual sets for him or herself; it is not externally imposed (Diener 1984). That is why, Diener et al. (1985), in their study, based on three study groups, develop a *Satisfaction with Life Scale* (SWLS) to measure *life satisfaction*. It is a multi-item scale and is designed around the idea that one must ask respondents for a total judgment of their lives. The scale considers five statements (such as, "In most ways my life is close to my ideal", "The conditions of my life are excellent", "I am satisfied with my life", "So far I have gotten the important things I want in life", and "If I could live my life over, I would change almost nothing".) and the respondents must express their attitudes against each corresponding statement by using seven categories (1= strongly disagree; 2= disagree, 3= slightly disagree; 4= neither agree nor disagree; 5= slightly agree; 6= agree, and 7= strongly agree). In their study, Diener et al. used the SWLS to measure life satisfaction of two samples of undergraduates and fifty-three elderly persons living in the Urbana-Champaign area and argue that unlike other scales, the SWLS leaves the respondents free to weight other domains (suppose health and material wealth) and various feeling states (e.g., loneliness) in whatever way he or she chooses.

Precarious work could have a negative impact on workers' life satisfaction. Therefore, psychology in the workplace is an important phenomenon that motivates and satisfies employees to perform well in the workplace (Murthy and Shastri 2015). This applies not only to organizational benefits but also to personal growth and development, such as self-confidence, crisis management and problem - solving strategies. Theoretically, Work-Life-Balance (WLB) practices give employees a sense of confidence that their organization/employer is supporting the well-being and non-work needs of employees. According to organizational support theory

(Eisenberger et al. 1986) and the theory of social exchange, the feeling of support results in higher positive attitudes towards the organization and promotes employee participation and initiative through a felt obligation to offer additional benefits in return (Lambert 2000). For instance, flexible working hours have shown less absenteeism and increased job satisfaction (Baltes et al. 1999). Workers friendly interventions are usually referred to as family-friendly policies or work-life benefits and policies (Osterman 1995).

Materials and methods

Data

Using a survey method, this study has collected data from 103 respondents who work at small and medium-sized enterprises that are SME credit recipients of different banks of Sylhet division in Bangladesh. We selected them to use a randomly chosen list of loan receivers who were administered by Bangladesh Bank (State bank of Bangladesh). This list has been prepared by Bangladesh Bank for their monthly mobile inspection over the enterprises. The operating SMEs receive their loans through their relevant scheduled and private banks. The interviewed respondents work at respective SMEs in different districts of Sylhet division- Sylhet, Moulvibazar, Habiganj, and Sunamganj. We considered enlisted credit recipient SMEs as the population of the present study and interviewed one worker from each selected SME. Until October 2017, the total number of 9,268 SMEs received loans from various public and private banks in Sylhet division. As we mentioned, by employing a survey method, 103 workers have been interviewed. In the SmartPLS application, we used the iteration technique, which was set to 1000 times and therefore, the new sample stood at 499. When we use the partial list square-structural equation modelling (PLS-SEM), the minimum sample size considerations should be (whichever is the larger) based on either condition: a) ten times the largest number of formative indicators used to measure one latent construct; or, b) ten times the highest number of structural paths (arrow indicating) directed at a specific latent construct in a model (Hair et al. 2012). We have six indicators used to measure *precarious works* and the highest number of structural paths to *satisfaction with life scale* are four. Therefore, as per the rule of thumb of determining minimum sample size for PLS-SEM, we considered six indicators to measure precarious works. For this study, the minimum sample size was set to 60. However, as we followed the random sampling of the inspection list of the year 2016-2017 from the Bangladesh Bank (State Bank of Bangladesh), we interviewed 103 respondents from 103 SMEs.

Model

This paper does not have the intention to test, confirm or compare theories; rather, the goal of this study is to predict some key target constructs and identify key driver constructs in analyzing indicators of *precarious works*, *decent works*, and *life satisfaction*. Therefore, we utilized PLS-SEM over covariance-based SEM (CB-SEM). To identify the significant associations between the perceived *precarity*, *decent work*, and *life satisfaction*, we modelled our study using the partial least square (PLS) structural equation modelling (SEM) technique. We utilized PLS-SEM path modelling to explore parsimonious path coefficients with significant effects of workers' perceived *precarity* on perceived *decent work conditions* and life satisfaction. Path models are diagrams used to display hypothetical and variable relationships in a structural equation model (Hair, et al. 2014). For ease of

understanding, we demonstrated (Figure 2) constructs that have been used to explain the magnitude and significance of relationships among them (Please refer to the Table 1 for outer model legends).

Each construct has its relevant indicators, which have been measured directly. However, in our model, constructs are in latent form, and therefore, they must be measured indirectly. In our working model, we have a number of indicators inserted into a SmartPLS application (Ringle et al. 2015). In Table 1, we presented model constructs with their corresponding items, and a five-point Likert scale has been introduced to the respondents. When we surveyed our respondents, we collected data on the items used for scaling by 1 to 5 points. The constructs in the table were formed by referring to the statistical indicators of *precarious works* (based on existing literature), *decent works* (Anker et al. 2003) and *satisfaction with life scale* (Diener et al. 1985). To test our hypotheses, we used our model demonstrated in Figure 2. In this model, we used four endogenous constructs - *social dialogue* (SD), *unacceptable work* (UW), *working hour* (WH) and *satisfaction with life scale* (SWLS) and four exogenous constructs - *social dialogue* (SD), *unacceptable work* (UW), *working hour* (WH) and *precarious work* (PW). In our study, target constructs are - *decent working condition* and *satisfaction with life*. The *decent working condition* has been defined by three constructs- *social dialogue* (SD), *unacceptable work* (UW) and *working hour* (WH). On the other, we considered five indicators (based on Diener et al. 1985) for *satisfaction with life scale* (SWLS) which has been mentioned earlier and six indicators for *precarity* - salary, work contract, job security, safe work, injury insurance, and social-economic support to the family.

Variables

Statistical indicators of *decent work* (Anker et al. 2002) include employment opportunities, unacceptable work, adequate earning and productive work, decent hours, stability and security of work, combining work and family life, fair treatment in employment, safe work environment, social protection, social dialogue and workplace relations, economic and social context of decent work. Our present study principally focuses on three statistical indicators such as *social dialogue*, *unacceptable work* and *decent working hour* in searching for parsimonious path coefficients between perceived *precarity*, *decent working conditions* and *life satisfaction* as mentioned earlier. We defined *precarious work* as a multidimensional phenomenon (Pacheco et al. 2014) depending on non-standard working hours, employment instability, the absence of collective voice, shortage of quality of work environment, duration of employment and part-time works. In our model, we also have a dependent construct- *satisfaction with life scale*. We defined this variable as per the study conducted by Diener et al. (1985) who considered life satisfaction as a cognitive and judgmental process. All latent variables used in our present study are shown in Table 1 which demonstrates all items used in a five-point Likert type scale. Considering our working variables and their corresponding path model, we assume two hypotheses for this study:

H1: Workers' perceived *decent working conditions* depend on perceived *precarity*.

H2: Workers' perceived *precarity* affects their *life satisfaction*.

Quality criteria of the measurement model

Before going into the hypotheses tests and interpretations, in PLS-SEM, a model requires its quality criteria assessment process that involves two stages according to Hair et al. (2014): before proceeding to evaluating a structural model, each reflective model must pass measurement model evaluation with satisfactory results. For our reflective model, we evaluate the measurement model with quality criteria. In this present study, we used two types of assessment processes that involve the internal consistency reliability of constructs and the discriminant validity of constructs.

For evaluating internal consistency reliability, we prefer to use composite reliability over Cronbach's Alpha. According to Hair et al. (2014), Chronbach's Alpha gives us an estimate of reliability based on inter-correlations of the observed indicator variables, but PLS-SEM prioritizes indicators according to their individual reliability. Moreover, Chronbach's Alpha is sensitive to the number of items in the scale and therefore underestimates the internal consistency reliability (Hair et al. 2014). A composite reliability score has the range of values from 0 to 1 where values above 0.70 are considered acceptable for a study (Hair et al. 2014; Sarstedt et al. 2014). In Table 2, we see that the values for all constructs in the model qualify the satisfactory range.

To assess the discriminant validity of constructs in the model, we used the Heterotrait-Monotrait (HTMT) criterion rather than the Fornell-Larcker criterion. According to Henseler et al. (2015), the classical approaches (i.e., the Fornell-Larcker criterion and cross-loadings) do not reliably detect a lack of discriminant validity in common research situations. Therefore, they propose HTMT as an alternative approach to assessing discriminant validity. If we see the HTMT value standing below 0.90 (although there are some researchers who consider 0.85 as a threshold value), we conclude that the discriminant validity has been established between two reflective constructs (Henseler et al. 2015).

In our present model, we see that the constructs (except *social dialogue to working hour* with a little higher than 0.90 with the value 0.935) have the value of less than 0.90 of HTMT (Table 3). Therefore, we confirm that the discriminant validity of the model with very little difference for one association (*social dialogue to working hour*) has been established. In addition, we run HTMT inference criteria to decide on the significance of HTMT values. We look at the confidence intervals of all HTMT values of constructs in Table 3 and find that the upper confidence interval is below 1. Therefore, we conclude that all HTMT values differ significantly from 1 and thus the discriminant validity of the model has been established for the constructs involved in the model.

Quality criteria of the structural model

Before proceeding to measure the coefficients of determination (R^2) and path coefficients of the model, we must assess collinearity among the predictor constructs (Sarstedt et al. 2014). In the SmartPLS application, we use our model constructs to discover any potential collinearity issues among the predictor constructs. We find that all inner Variance Inflation Factor (VIF) values are well below 5.00 (lowest value is 1.00, and the highest value is 2.681). In a structural equation modelling, a VIF statistic measures the increase in the variance of an estimated regression coefficient when predictor constructs are correlated. A VIF value between 5 and 10 indicates that two constructs are highly correlated and therefore, may be problematic for the model prediction (blog.minitab.com,

2015). We find in Table 5 that the highest VIF value is 2.681, indicating that the predictors may be in a very little association, but this is not problematic for the model.

Since our working model is a reflective model, we only must consider the inner model VIF values of the collinearity statistic. According to Hair et al. (2014), the threshold value for VIF is 5. Because, in our model, the values of the inner model VIF fall below 5, we confirm that collinearity does not reach a critical level in any of our constructs, and therefore, it is not an issue for the estimation of the path model.

State of precarity, decent work conditions, and life satisfaction

Before exploring the interrelationships among the constructs in the model, we discuss different mean scores of each indicator. Table 1 refers to the scale (strongly agree=5, strongly disagree=1) constructs and their relevant indicators. We see that the construct *unacceptable work* (one indicator of decent working conditions) has the highest mean composite score (4.28) followed by *social dialogue* (3.66), *precarious work* (3.33) and *working hour* (3.08). Therefore, the workers engaged in the SMEs have more perceived knowledge about *decent working conditions* than *precarious work*. Some studies (Hussain and Endut 2018a; Volk and Hadler 2018) argue that the components of *social dialogue* have the highest impact on achieving *decent working condition* and *work-life balance* for the workers. However, this study explores that the indicator of *unacceptable work* has the largest share in *decent work condition*. To understand the interplay of the scale items within the indicators, we see that the workers' perceived safe work environment is the most important (mean score = 4.02) issue among five items in the scale of *precarious work*. In response to a question - "sufficient salary is the most important thing to my work", the workers give a poorer score to this question than other including occupational injury insurance (3.58), job security (3.56) and job contract (3.17). On the other, it is obvious that the workers cannot find a work-life balance situation with their current job as we see the lowest score (2.75) that has been assigned to the question- "with this job, I am able to support my family in economic and social terms".

In our study, *social dialogue* consists of the questions regarding unionism, workplace rights, and worker-employer relations. Overall, we find that SME workers' perceived knowledge about *social dialogue* receives above average composite score (mean composite score = 3.66). Work right violation and unionism have the highest mean scores (3.81 and 3.80) among the five items. When we asked the respondents about their perception of *working hour*, they showed their position with neither agree nor disagree (mean composite score = 3.08). This explains that SME workers have better-perceived knowledge of *social dialogue* than *working hour*. Although they understand the overtime and extra wages (3.72), yet they score poor about the working schedule (3.04 and 2.61) and flexibility (2.91). Among the three decent work indicators (*social dialogue*, *working hour* and *unacceptable work*) that have been used in this study, the workers have the highest average composite score (4.28) for *unacceptable work*. This implies that workers have a better understanding of nature and the consequences of unacceptable work in the workplace. It questions regarding child labour and hazardous works have been included in an *unacceptable work* indicator.

As we mentioned earlier that *satisfaction with life scale* (Diener et al. 1985) has been employed to explore workers' life satisfaction. Overall, workers have the mean life satisfaction composite score of 2.63 which discovers a very

poor satisfaction level. The highest score to the question- "I am satisfied with my life" receives only 2.96 which shows neither agreement nor disagreement with the statement. The lowest mean score is 2.10 which has been assigned to the question "If I could live my life over, I would change almost nothing". The workers were found almost disagreed with that question. This means the workers are not satisfied with their current job.

How important are precarity and decent work conditions to life satisfaction?

After running the PLS-SEM algorithm for the model, we found the path coefficients (demonstrated in Figure 2) that estimate the structural model relationships. In the diagram, we found some very strong causal linkages among the constructs used in this model. It is clearly demonstrated that the perceived *precariousness* has the highest causal relations with a path coefficient of 0.706 with *social dialogue* (an indicator of *decent working conditions*) followed by 0.539 with *working hour*, 0.345 with *satisfaction with life* and 0.301 with *unacceptable work*. The significance of the model coefficients depends on their corresponding t-value that stands above 1.96. Therefore, we concluded that all path coefficients above 1.96 are significant to the 95% confidence level.

The most common measurement used to assess a structural model is the coefficient of determination (R^2) which measures the model's accuracy and predictive capacity (Hair et al. 2014). In our model, we see in the diagram (Figure 2) that the coefficient (R^2) represents the exogenous constructs' (PW, SD, UW, WH) combined effects on the endogenous latent constructs (SD, UW, WH, SWLS). The R^2 value ranges from 0 to 1 (where 0.20 is considered high in a discipline related to consumer behaviour, also in behavioural sciences) with higher values indicating a better level of predictive accuracy (Hair et al. 2014). In this model, we see that the endogenous construct *social dialogue* (SD) has the R^2 value of 0.498 followed 0.493 for *working hour* (WH), 0.277 for *unacceptable work* (UW) and 0.246 for *satisfaction with life scale* (SWLS) by which it is indicated that relevant exogenous constructs of the model explained 49.8%, 49.3%, 27.7% and 24.6% of the variance of the endogenous constructs SD, WH, UW, and SWLS respectively. Since the value is above the threshold level of 0.20, we can confirm that the endogenous constructs can be explained well by the connected predictor constructs in the model.

In addition to assessing the R^2 values of all endogenous constructs in the model, we must see whether any substantive change to the endogenous constructs occurs (we concentrate on SD, UW, WH, and SWLS) when we omit an exogenous construct from the model. For this purpose, we utilized effect size estimation (f^2), with assessment guideline values of 0.02, 0.15 and 0.35, representing small, medium and large effects of an exogenous construct on an endogenous construct of the model (Hair et al. 2014). In the model, we see that the effect size (f^2) of exogenous construct *precarious work* (PW) to *social dialogue* (SD) is 0.993 followed by 0.288 for *social dialogue* (SD) to *working hour* (WH). Therefore, we infer that the exogenous constructs *precarious work* (PW) and *social dialogue* (SD) have significant effects on the model. Also, we see in Table 5 that other exogenous constructs have an insignificant effect on their respective endogenous constructs.

If we consider total and indirect specific effects of the constructs (Table 4), we see that the perceived of *precarious work* has the highest effects on perceived *social dialogue*, *unacceptable work* and *working hour*. These three constructs, in our study, have been defined as the conditions of decent works. The perceived *precarious work* also has a considerably high effect on the *life satisfaction*, when we consider the total effects. However, if we consider

the indirect specific effects, we see that the perceptions of *precarious work* have insignificant effects on *life satisfaction*. Therefore, it is inferred that perceived *precarious work* has more effects on the perceived *decent working conditions* than *life satisfaction*. Although the total effect of the perceptions of *precarious work* to the *life satisfaction* is 0.428, the all indirect effects (through decent working conditions) are found insignificant.

Social dialogue is recognized as the most important indicator for *decent working conditions* (Hussain and Endut 2018a) and for work-life balance (Hussain and Endut 2018b) situation, which is the major precondition for ensuring the better working conditions. It can confirm, for the employees in any organization, greater life satisfaction (Carlson and Kacmar 2000; Kim and Ling 2001; Hyman et al. 2003), improved working relations (Kossek and Ozeki 1998), least tension (Ezra and Deckman 1996), psychological well-being (Major et al. 2002), physical health (Frone et al. 1997; Kinnunen and Mauno 1998) and even marital satisfaction (Hughes and Parkes 2007). As a precondition of decent working conditions, social dialogue plays a great role and consists of the importance of trade union and its functionalities. Among some other factors, weak labour unionism, directly and indirectly, affects working conditions and hence affects people's well-being and life satisfaction (Benach et al. 1979 and Kalleberg 2009). In a recent multi-country study (Volk and Hadler 2018), it is found that 70% of the respondents consider the trade union as necessary to protect their interests. However, in the same study, it was also found that overall 21% respondents think that it is bad for the economy considering India where 51% respondents see trade unions as bad for country's economy. Additionally, work-related distress (Yu 2013), wage, working hours (Medagyesi Zlyomi 2016) and working schedule and leave provisions (Makabe et al. 2015), all affect worker's job satisfaction and quality of life.

Perceptions of *precarious work* have direct and indirect effects on the *life satisfaction*. As we have seen in this study, perceived *precarity* has a more direct impact on *life satisfaction* than indirect impacts. Many studies revealed that employment stability and job security have a positive impact on the quality of life and life satisfaction (Scherer 2009; Fantone 2007; Cuyper et al. 2010; Khattab and Fenton 2009). In our study, a non-standard job in terms of employment stability has been set as a major indicator of precarious works.

Importance and performance of indicators

The Importance Performance Map Analysis (IPMA) is a useful technique in a structural equation model that informs us about the relative importance of constructs in explaining other participating constructs (Hair et al. 2014). With this technique, we can conclude the relative importance and performance of a construct toward its targeting construct. This may enable us to recommend further improvements in the performance of a construct that is of great importance in the inner and out models.

In the IPMA picture (Picture 1), we see that the construct *precarious work* (PW) has the highest importance for our target construct *satisfaction with life* (SWLS) with a value of 0.428. At the same time, this construct has a very good performance (62.192%) for the SWLS. By comparison, *social dialogue* (SD) has a better performance (66.526%) for SWLS but has a very poor (-0.032) importance to the model. However, *unacceptable work* (UW) has a very good performance (82.033%) and has a moderate importance (0.239) in the model. In a *ceteris paribus* situation, considering our model, an increase of one point in the performance of the perceived *precarious work*

(PW) is expected to increase the performance of *life satisfaction* (SWLS) by a total effect level of 0.428. Therefore, the perceptions about *precarious work* have a great importance and performance in explaining *satisfaction with life* of a worker.

Conclusions

The aim of this study was to explore the effects of perceived *precarity* on perceived *decent working conditions* and overall *life satisfaction* of the workers in small and medium-sized enterprises in Sylhet, Bangladesh. The results show that the perceived *precarious work* has the highest influence on the perceived *social dialogue* considered as one of the three constructs of decent works. At the same time, perceived *precarity* has also a significant direct influence on the *life satisfaction*. However, when we consider indirect specific effects, we see that perceived *precarity* has an insignificant effect on workers' *life satisfaction*. In our model, we also see that the indicator perceived *unacceptable work* has a very good impact on a worker's *life satisfaction*. A worker's *life satisfaction* depends substantially on the perceptions of *precarity* and perceptions of *decent working conditions*.

The importance-performance map analysis (IPMA) displays that the perceived *precariousness* has the highest importance in the model with a very high performance. We infer that in a condition where other constructs of the model remain constant, performing the *satisfaction with life* of a worker can be increased if there is an increase in the performance of the knowledge of *precarious working conditions*. Therefore, we recommend further attention should be paid by the policymakers to raising the consciousness of the *precariousness* at the workplace for a better *satisfaction with life* of workers.

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Tables:

<i>Table 1.</i> <i>Constructs' scale and their relevant items</i> (Strongly agree=5, strongly disagree=1)	
	Mean score
<i>Precarious Work</i>	3.33
A1. Sufficient salary is the most important thing to my work	2.90
A2. A working contract is important for the employee and for the enterprise	3.17
A3. A worker's job security is crucial for the employee and for the enterprise	3.56
A4. A safe working environment is a necessary condition or the worker	4.02
A5. Occupational injury insurance can protect a worker's good health	3.58
A6. With this job, I am able to support my family in economic and social terms	2.75
<i>Social Dialogue</i>	3.66
C1. Unionism is an important issue for the worker and for the enterprise	3.80
C2. Being a member of a union/association is a crucial issue for SME development	3.55
C3. I can raise my voice when I see any violation of work right at my workplace	3.81
C4. Allowing employees in decision-making process is important for the enterprise	3.64
C5. Employees should be free to abstain from their work voluntarily	3.50
<i>Working Hours</i>	3.08
B1. Working hours should be less than eight hours a day	3.15
B2. I can change my working time flexibly whenever I need	2.91
B3. Working time should not be during evening/night	2.61
B4. Working time should not be during holidays	3.04
B5. Working time which exceeds eight hours should be considered as overtime and be paid extra wages	3.72
<i>Unacceptable Work</i>	4.28
D1. Workers must not appear in dangerous works	4.30
D2. Children must not be allowed in the workplace	4.21
D3. Children should go to school rather than attending works	4.42
D4. I consider child labour as an unacceptable workforce	4.18
<i>Satisfaction with Life</i>	2.63
E1. In most ways, my life is close to my ideals	2.85
E2. The conditions of my life are excellent	2.76
E3. I am satisfied with my life	2.96
E4. So far, I have gotten the important things in my life	2.47
E5. If I could live my life over, I would change almost nothing	2.10

<i>Table 2.</i> <i>Composite reliability and R² of the model</i>		
Construct	Composite reliability	R ²
Precarious Works (PW)	0.832	----
Social Dialogue (SD)	0.816	0.498
Satisfaction with Life Scale (SWLS)	0.922	0.246
Unacceptable Works (UW)	0.818	0.277
Working Hours (WH)	0.700	0.493

Table 3.
Discriminant validity of constructs (HTMT ration)

Constructs	HTMT	T Statistics	P Values
Social Dialogue -> Precarious Works	0.877	13.607	0.000
Satisfaction with Life Scale -> Precarious Works	0.557	8.291	0.000
Satisfaction with Life Scale -> Social Dialogue	0.337	4.354	0.000
Unacceptable Works -> Precarious Works	0.582	8.092	0.000
Unacceptable Works -> Social Dialogue	0.631	6.969	0.000
Unacceptable Works -> Satisfaction with Life Scale	0.416	4.797	0.000
Working Hours -> Precarious Works	0.734	8.976	0.000
Working Hours -> Social Dialogue	0.935	9.583	0.000
Working Hours -> Satisfaction with Life Scale	0.401	5.104	0.000
Working Hours -> Unacceptable Works	0.461	5.309	0.000

Table 4.
Path coefficients, total effects and total indirect effects (with p values)

Constructs	Path coefficient (p values)	Total effects (p values)	Total indirect effects (p values)
Precarious Works -> Social Dialogue	0.706 (0.000)	0.706 (0.000)	----
Precarious Works -> Satisfaction with Life Scale	0.345 (0.002)	0.428 (0.000)	0.083 (0.171)
Social Dialogue -> Satisfaction with Life Scale	-0.212 (0.060)	-0.032 (0.388)	0.179 (0.016)
Precarious Works -> Unacceptable Works	0.268 (0.003)	0.481 (0.000)	0.213 (0.005)
Social Dialogue -> Unacceptable Works	0.301 (0.004)	0.301 (0.004)	----
Unacceptable Works -> Satisfaction with Life Scale	0.239 (0.020)	0.239 (0.020)	----
Precarious Works -> Working Hours	0.208 (0.027)	0.589 (0.000)	0.381 (0.000)
Social Dialogue -> Working Hours	0.539 (0.000)	0.539 (0.000)	----
Working Hours -> Satisfaction with Life Scale	0.199 (0.063)	0.199 (0.063)	----

Table 5.
Effect size (first row) and inner VIF (second row) values

Constructs	Precarious Work (PW)	Social Dialogue (SD)	Satisfaction with Life Scale (SWLS)	Unacceptable Work (UW)	Working Hours (WH)
Precarious Work (PW)	----	0.993	0.073	0.050	0.043
	----	1.000	2.174	1.993	1.993
Social Dialogue (SD)	----	----	0.022	0.063	0.288
	----	----	2.681	1.993	1.993
Satisfaction with Life Scale (SWLS)	----	----	----	----	----
	----	----	----	----	----
Unacceptable Works (UW)	----	----	0.055	----	----
	----	----	1.383	----	----
Working Hours (WH)	----	----	0.027	----	----
	----	----	1.972	----	----

