

1 Article

## 2 **Blockchain-Based ICOs: Pure Hype or the Dawn of a** 3 **New Era of Startup Financing?**

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17 **Abstract:** This study explores the determinants of ICO success, where success is defined as the  
18 amount of capital a project was able to raise. ICOs are a tool for startups in the blockchain  
19 ecosystem to raise early capital with relative ease. The market for ICOs has grown at a rapid pace  
20 since its start in 2013. We analyze a unique dataset of 278 projects that finished their ICOs by  
21 August 2017 to assess determinants of funding success that we derive from the crowdfunding and  
22 venture capital literature. Our results show that ICOs exhibit similarities to classical crowdfunding  
23 and venture capital markets. Specifically, we identify resemblances in determinants of funding  
24 success regarding human capital characteristics, business model quality, project elaboration and  
25 social media activity.

26 **Keywords:** initial coin offering; blockchain; venture capital; crowdfunding

27

### 28 1. Introduction

29 Understanding the role of blockchain-based Initial Coin Offerings (ICOs), which are claimed to  
30 provide startups with a new form of financing, is of increasing importance both from a practical  
31 (Clayton, 2017) and a scholarly perspective (Conley, 2017). Raising funds via ICOs is a very recent  
32 phenomenon, with the first such offering having taken place in 2013. Especially over the last two  
33 years, the number of ICO projects and the amount of funding raised have grown at a rapid pace and  
34 attracted a lot of investors, with over \$15 billion raised so far.

35 The ICO market has so far been characterized by very high yields for investors and, at the same  
36 time, a lack of proper regulation. It could be argued that the ICO market has developed into a bubble  
37 that could burst like the dot com bubble (Wheale & Amin, 2003) or that the exponential growth of  
38 ICOs can solely be explained by the dawn of a new era of corporate financing. While certain return  
39 rates for investors are at an abnormal level that is unlikely to be sustained in the future, there are also  
40 good arguments why the current hype about ICOs is at least somewhat justified. One major reason is  
41 that via the use of the underlying blockchain technology, ICOs enable startups to raise funds from  
42 investors around the globe without the need for minimal contribution levels. Another reason is that  
43 the tokens sold can usually be transferred immediately and traded on global cryptocurrency  
44 exchanges that provide liquid secondary markets and operate 24 hours a day and 7 days a week.

45 There are three ways of looking at ICO financing: From the perspective of (1) startups, (2)  
46 individual investors<sup>1</sup>, and (3) social welfare. When approaching the topic from the perspective of  
47 startups, the main questions are how ICOs can help finance business ventures and how they are best  
48 applied. Individual investors focus on success rates and on the return on their invested capital. From  
49 the social welfare perspective, the angle of analysis is on the benefits and costs that ICOs entail for  
50 society, how much market value they help create, and how they could be regulated.

51 Adhami et al. (2018) analyze success determinants of 253 ICO campaigns and find that code  
52 availability, presales and specific services (like profit sharing) increase the probability of campaign  
53 success. Fisch (2018) uses a sample of 238 ICOs campaigns between 2016 and 2017 and finds that the  
54 underlying technology of a project determines the amount of funding, while venture characteristics  
55 are less relevant. Amsden & Schweizer (2018) show in their sample of 1009 projects between 2015  
56 and 2017 that venture uncertainty is negatively correlated and venture quality is positively  
57 correlated to ICO success. The term “success” is somewhat misleading, as it can be applied to  
58 funding success, venture success, secondary market access or return on investment. From the  
59 perspective of a startup, the initial funding has the highest relevance, which is why we define  
60 success as the amount of funding that a project is able to gather.

61 In this paper, we tackle the question of whether ICOs are pure hype or whether they represent  
62 the dawn of a new era of financing from the perspective of startups and investors by analyzing  
63 whether investors in ICOs behave similarly to investors in traditional crowdfunding. Signaling  
64 theory (Spence, 1973) can be used to explain the relevance of specific information for investments  
65 into companies (Ahlstrom & Bruton, 2006; Coleman & Robb, 2014; Robb & Robinson, 2014; Ahlers et  
66 al., 2015). Ahlers et al. (2015) point to a research gap regarding the signaling of start-ups towards  
67 smaller in the context of equity crowdfunding. As ICOs are a very new phenomenon, the same  
68 research gap can be found for this specific kind of crowdfunding. For this purpose, we examine the  
69 determinants of ICO funding using a unique dataset that includes data on the amount of funds  
70 raised in 278 ICO projects through August 3<sup>rd</sup>, 2017, and a variety of additional variables for each  
71 project. We hypothesize that if ICO participants invest their money based on expected fundamental  
72 value, this constitutes evidence of ICOs being a new form of startup financing; otherwise the current  
73 success of ICOs is perhaps more appropriately described as a hype. We argue that we may speak of  
74 rational (i.e. fundamentals-based) investment if the amount of funds raised per project is driven by  
75 similar variables as in traditional startup financing, such as team size, project quality in terms of the  
76 business model and project elaboration, or social media activity.

77 Analyzing investor behavior in ICOs allows us to further add to the current stream of literature  
78 on venture capital in two ways: We provide both a descriptive overview of the phenomenon of ICOs  
79 and an insight into the variables that startups looking for ICO investments should focus on by  
80 analyzing how ICO success depends on a range of factors.

## 81 2. Literature and hypotheses

### 82 2.1. Startup financing

83 When starting a venture, the entrepreneur will eventually face the question of how to fund the  
84 business. Sources of external finance will often have to be tapped. While debt funding is not always  
85 available, there are several options of equity funding. An angel investor, or business angel (BA), is  
86 one such source of capital for early-stage startups. Deakins and Freel (2003) describe BAs as wealthy  
87 individuals without any family connection to the entrepreneur who invest their money and  
88 experience in the venture. Macht and Robinson (2008) find that BAs help the investees to close  
89 funding and knowledge gaps, provide them with business contacts and facilitate future funding.  
90 Harrison and Mason (1996) suggest that most BAs do not participate in follow-up funding, which  
91 has however been disputed in the literature.

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<sup>1</sup> Legally, the term ‘investor’ may not be universally applicable, as ICO contributions strictly speaking often constitute donations.

92 Another form of equity financing is venture capital (VC). Venture capitalists collect funding  
93 from larger investors and allocate it to startups based on a sophisticated screening process. VC  
94 traditionally covers the larger and more developed stages of startup funding and does not play a  
95 role in deals below three or four million dollars (Kim & Wagman, 2016). However, to support young  
96 ventures for later deals, many VC funds have started to also engage in seed stage financing, i.e. the  
97 early-stage funding typically covered by BAs. According to Kim and Wagman (2016), entrepreneurs  
98 will typically lose more of their ownership in the startup if they accept VC as compared to angel  
99 capital.

100 The attraction of outside capital constitutes an inherent problem for startups, as the desired  
101 amount of collateral or cash flows simply do not exist and there is a significant amount of  
102 information asymmetry (Cosh et al., 2009; Schwienbacher & Larralde, 2010; Busenitz, Fiet & Moesel,  
103 2005) or information cascades (Vismara, 2016) with investors. Startups face the problem of signaling  
104 their quality at an early stage of development. Baum & Silverman (2004) list three major factors that  
105 investors may use to assess the quality of a project: human capital, social (alliance) capital and  
106 intellectual capital. Crowdfunding offers a way for members of the general public to pool their  
107 resources to fund a particular project via the internet (Ahlers et al., 2015) and has become a  
108 commonplace way for early stage companies to attract financing in recent years (Hornuf &  
109 Schwienbacher, 2017). As Griffin (2012) states, the existing forms of crowdfunding can be  
110 distinguished by the type of rewards that contributors get in return: Crowdfunding campaigns can  
111 be (1) donation-based, without any actual rewards, (2) rewards-based, with non-financial rewards in  
112 the form of promotion or services, (3) lending-based, with a financial return like interest payments,  
113 or (4) equity-based with financial return in the form of equity or dividends. Crowdfunding  
114 campaigns offer a signal regarding the market potential of a product (Schwienbacher & Larralde,  
115 2010; Cholakova & Claryssee, 2015). In comparison to investments from angels or VC, crowdfunding  
116 must attract investors who are small both in terms of their financial contributions and in terms of  
117 their stake in the target company (Malmendier & Shanthikumar, 2007). Smaller investors are less  
118 experienced than VCs and face higher information costs – a relatively small investment does not  
119 warrant weeks of researching the target project (Ahlers et al. 2015).

120 In the following, we will deduce the group of characteristics that will be used to compare  
121 blockchain-based ICOs to the traditional markets of VC and crowdfunding. We build upon results  
122 obtained in previous studies for these markets, which are most similar to ICOs in terms of the  
123 existing literature and procedures.

124 **Human Capital.** In line with existing research on VC (e.g. Hsu, 2007; Gimmon & Levie, 2010),  
125 we posit that the human capital of ICO teams will act as a signal for potential investors, assuming  
126 that investors gauge the future success of new ventures on the basis of the team's human capital,  
127 which is an important resource for organizational success (Becker, 1993; Lee et al., 2001). While  
128 larger teams have more human capital as argued above, team size is also a future cost factor, as the  
129 team will be paid from the proceeds of the crowdfunding. Previous research has found that venture  
130 capitalists' value human capital criteria such as previous startup experience, education and  
131 managerial leadership experience (Hall & Hofer, 1993; Muzyka et al., 1996; Zacharakis & Shepherd,  
132 2005). Such criteria serve venture capitalists as team quality indicators in the face of uncertain  
133 prospects (Gimmon & Levie, 2010). In a similar vein, research has shown that investors also value  
134 the founders' social capital (Florin et al., 2003; Stuart et al., 1999). Hsu (2007) shows that the effect of  
135 human capital on VC valuations positively depends on the novelty of an industry. This result is  
136 particularly relevant to our context, blockchain technology, which is also an emerging technology at  
137 the moment, much like the internet was in the 1990s and 2000s (Iansiti & Lakhani, 2017). Ahlers et al.  
138 (2015) show that human capital is an important factor for the investment decision of small investors  
139 in crowdfunding campaigns. Overall, in line with existing research, we posit that a team's human  
140 capital endowment will be positively related to the funds raised during an ICO.

141 **Quality of the business model.** A business model connects an idea or technology with its  
142 potential revenue stream. As methods to define a business model, Chesbrough (2010) suggests the  
143 value and revenue proposition, market segment, structure of the value chain, cost structure and

144 profit potential, value network and competitive strategy. Zott et al. (2011) show that the literature  
145 provides no general and consistent definition of a business model and thus also of its quality.  
146 Various determinants of the quality of business models can be identified across the literature, such  
147 as the presence of information and communication technologies in the e-commerce literature  
148 (Timmers, 1989; Dubosson-Torbay et al., 2002), value drivers (Amit & Zott, 2001), actual choices by  
149 the project (Shafer et al., 2005; Casadeus-Masanell & Ricard, 2010), regulatory pressure (Tankhiwale,  
150 2009) and discovery-driven experimentation in the strategic literature (McGrath, 2010). Technology  
151 itself (Chestbrough & Rosenbloom, 2002) and technological development and innovation (Calia et  
152 al., 2007; Björkdahl, 2009) are identified as determinants of quality in the technology and innovation  
153 management literature (Zott et al., 2011). Hellmann and Puri (2000) suggest that companies with  
154 innovative marketing strategies are more likely to be funded by VC as their products will penetrate  
155 the market more quickly. As a successful business model unlocks the realization of economic value  
156 from a technical basis (Chestbrough & Rosenbloom, 2002), we expect that its quality will be positively  
157 related to the funds raised during an ICO.

158 **Project elaboration (whitepaper).** We suggest that the availability and quality of a whitepaper,  
159 which elaborates on the business project for the information of potential investors, will have a  
160 positive impact on the amount of funds that a project is able to raise. A whitepaper for ICOs, which  
161 52% of the companies in our sample provide, can be compared to the business plan or pitch of  
162 traditional projects, as it usually contains all the information that may be relevant for investors.  
163 Barrow et al. (2001) describe the business plan as the potentially most relevant aspect for the  
164 successful creation of a business. Business plans, or the whitepaper of an ICO, represent the first  
165 detailed information that a funding team shares with its investors (Shepherd and Douglas, 1999).  
166 Cumming et al. (2017) show that fraudulent crowdfunding projects, a recurring phenomenon, are  
167 often characterized by badly drafted pitches. Findings by Ahlers et al. (2015) suggest that the  
168 provision of detailed information about risks can increase the likelihood of a successful  
169 crowdfunding campaign. Du et al. (2015) show that crowdfunding success can be explained by the  
170 amount of information that is disclosed in project descriptions. Chen, Yao & Kotha (2009) investigate  
171 to what extent entrepreneurial passion influences VC investment decisions. The authors find that  
172 funding success is driven not by the founders' passion but by their level of preparedness. This  
173 suggests that ICO project with very detailed whitepapers will be more successful. We therefore posit  
174 a positive relationship between project elaboration and funds raised.

175 **Social media.** Based on existing research in crowdfunding and venture capital, we posit that  
176 social media activity as proxied by the number of followers and the number of postings will  
177 positively influence funds raised at ICOs. At least two transmission mechanisms for this expected  
178 effect come to mind (Jin et al., 2017; Yang & Berger, 2017): First, social media activity may serve as a  
179 marketing channel for announcing ICOs and distributing information about the underlying new  
180 tokens. Thus, in line with the "salience view" (Solomon et al., 2012), increased social media activity  
181 will lead to increased salience of an ICO, directing potential investors to the upcoming investment  
182 opportunity (Sprenger et al., 2014). Second, social media activity may also serve as a positive signal  
183 of endorsement from others and act as a mechanism to grow a (social) network and future user base  
184 (Lechner et al., 2004; Witt, 2004). According to this view, ICO projects with more followers on social  
185 media will raise more funds because the positive signal to investors indicates higher levels of social  
186 network resources. Indeed, recent research has shown that the amount of funds raised by startups is  
187 associated both with the number of social messages and with the number of followers. For instance,  
188 Jin et al. (2017) show that Twitter influence (a composite score consisting of the number of followers,  
189 mentions, impressions and sentiment on Twitter) is positively related to the funds raised by  
190 early-stage startups. Moreover, they find a quadratic relationship between the number of Twitter  
191 posts and funds raised, such that more posts initially increase funding while too many posts harm  
192 the outcome. In a similar vein, Yang and Berger (2017) have recently shown a positive relationship  
193 between the number of followers and the amount of startup funding. Likewise, Nevin et al. (2017)  
194 show that the number of social media posts has a positive effect on funds raised through  
195 crowdfunding. Cumming et al. (2017) provide evidence that fraudulent crowdfunding projects are

196 less likely to use social media channels. Colombo et al. (2015) suggest that communication between a  
197 project and its potential backers has a positive influence on the success of the campaign. Overall,  
198 based on this evidence in the context of startup funding, we expect a positive relationship between  
199 social media activity and funds raised at ICOs.

## 200 2.2. Hypotheses

201 Our general hypothesis is that ICO participants invest rationally based on fundamental value  
202 expectations. We break this general hypothesis down into four hypotheses that can be tested  
203 empirically. Each hypothesis is based on findings from the traditional VC funding and  
204 crowdfunding literature, which we discussed above, and which we expect to confirm with respect to  
205 ICO funding if investor decisions are driven by fundamental value expectations.

206 **Hypothesis 1:** There is a positive relationship between the amount of funds raised and the  
207 company's human capital characteristics, which we operationalize as (a) team size, (b) team network  
208 size, and (c) the number of advisors.

209 **Hypothesis 2:** There is a positive relationship between the amount of funds raised and business  
210 model quality, which we operationalize as a score variable determined by an industry expert for  
211 each project for the respective form of the projects token-based business model (infrastructure,  
212 financial, or utility model).

213 **Hypothesis 3:** There is a positive relationship between the amount of funds raised and project  
214 elaboration, which we operationalize as (a) whitepaper availability and (b) a whitepaper score based  
215 on a whitepaper's number of pages and citations.

216 **Hypothesis 4:** There is a positive relationship between the amount of funds raised and social  
217 media presence, which we operationalize as a score based on the number of Twitter messages and  
218 the number of Twitter followers, as Twitter is the most widely used social media channel across the  
219 projects covered by our sample. Activity levels on Facebook, Reddit and Bitcointalk are used as  
220 control variables.

## 221 2.3. Blockchain Technology

222 Blockchain represents an emerging technology that is among the most promising and  
223 potentially most disruptive technologies in the future. It was first introduced in October 2008 by an  
224 unknown person or entity using the name Satoshi Nakamoto, who presented it as part of the  
225 proposal for Bitcoin, its first suggested application (Nakamoto, 2008).

226 A blockchain is a distributed register to store static records and/or dynamic transaction data  
227 without central coordination by using a consensus-based mechanism to check the validity of  
228 transactions. In simple words, it is a database in which transactions are recorded and which is  
229 simultaneously shared among all parties in a participating network. Data is stored in fixed  
230 structures, "blocks", which are always linked to the latest block that has been added to the database.  
231 As all blocks are linked together in a chain, the entire history of transactions can be accessed and  
232 retraced. The verification of each transaction results from the consensus of the majority of  
233 participants in the network, without the involvement of any intermediary. In the Bitcoin world for  
234 example, transactions are validated by so-called miners, which are network members with  
235 high-level computing power. In order to validate transaction blocks, complex coded problems must  
236 be solved. The miners' efforts are then rewarded with Bitcoins (Nakamoto, 2008).

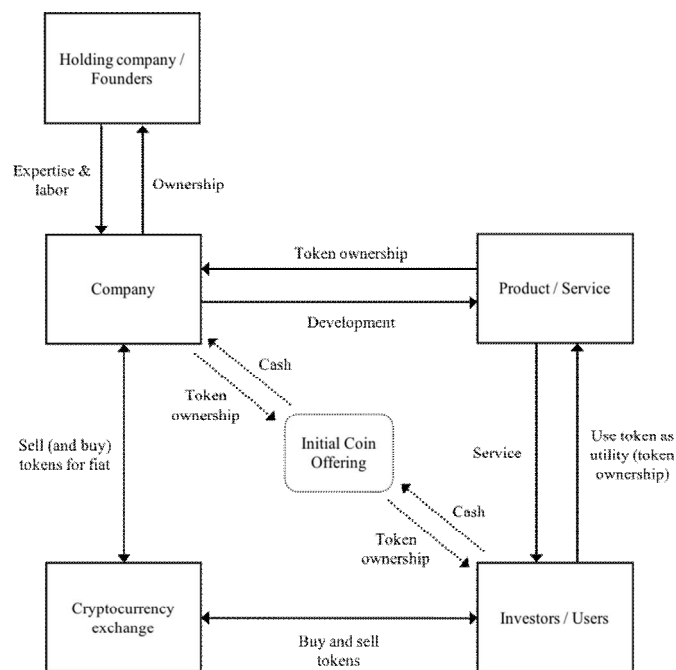
237 The main goal of the technology is to create a decentralized environment where no third party  
238 is in control of the transactions and data. Simultaneously, it allows for transaction platforms that are  
239 highly secure, cheap, fast, and less prone to error. This innovation will change not only the  
240 interaction between individuals and organizations but also B2B collaboration, raising the overall  
241 productivity of the economy. The potential benefits of blockchain are not restricted to economic  
242 matters but extend to offering solutions to social, political, legal and health issues (Lin & Koo, 2016;  
243 Scott, 2016; Osgood, 2016; De Philippi & Hassan, 2017).

244 While blockchain is much acclaimed for its potential to deliver solutions to a wide range of  
245 issues, the adoption of the technology entails significant risks and challenges that require awareness.

246 One of the most significant risks arises from future government regulation, a factor that is crucial to  
 247 the success of the blockchain industry. We may expect the new technology to be much more heavily  
 248 monitored and regulated in the future, and these new regulations may either facilitate or slow down  
 249 the adoption process. Furthermore, several technical challenges and limitations have been identified  
 250 and must eventually be addressed (Puthal et al., 2018; Joshi et al., 2018). Among them are the limited  
 251 throughput, the time required to complete a transaction and high data volumes. Moreover, users  
 252 worry about a number of security threats. Especially in financial contexts there is concern about  
 253 hackers, identity theft and money laundering (Ante, 2018). All in all, the technology is still evolving  
 254 and maturing. As ever more individuals and organizations are investigating and experimenting  
 255 with it, new recommendations on how to solve the current issues are made each day.

### 256 2.3. Blockchain-based startup financing

257 An increasing number of startups in the blockchain ecosystem use ICOs to raise early-stage  
 258 financing. Instead of going for initial public offerings (IPOs), which are expensive and highly  
 259 regulated, startups often issue a blockchain-based token and distribute it across investors in  
 260 proportion to their respective investment. So far, ICOs are regulated only very lightly, if at all. This  
 261 allows for fast processes and low operational cost.  
 262



263

264

**Figure 1.** Token-based economy and initial coin offering (ICO)

265 In order to conduct an ICO, a token-based economy must be generated in which the blockchain  
 266 token has some form of value for investors. Figure 1 provides an example of a token-based economy  
 267 and the initial distribution of tokens. A company builds a product or a service around a token. The  
 268 token is used as a project-specific currency, some form of utility (utility token) or a security (security  
 269 token) that can provide some form of profit participation to investors. Utility tokens are the most  
 270 widely used token structure for ICOs. They possess some form of utility to token holders, like a  
 271 software license, which enables startups to bypass security regulations for their token sale. Security  
 272 token sales are less common, as they entail much higher legal costs and preparation and most  
 273 cryptocurrency exchanges do not hold the relevant licenses to trade securities, while regulated stock  
 274 exchanges cannot accommodate tokens yet. This paper focuses on utility tokens, as our sample  
 275 mainly consists of utility tokens. In order to access the product or service of the ICO project, users  
 276 will need to possess the specific token. The project simply generates the tokens and offers them to  
 277 investors for purchase in the ICO. Utility tokens do not represent equity or dividend rights, so they

278 allow startups to obtain finance while retaining full ownership of the company. ICOs are usually  
279 carried out at a very early stage of the development process. Investors expect the tokens to increase  
280 in value as they speculate that demand for the tokens will increase given the fixed or limited supply.

281 With the introduction of Ethereum and smart contracts, decentralized computer protocol can  
282 automatically be executed upon predefined terms. This enables crowdsale-specific smart contracts  
283 that are deployed on the blockchain and contain all crowdfunding details in the form of computer  
284 protocol. Newly created tokens on the Ethereum blockchain are automatically distributed to  
285 investors upon the successful deposit of funds (in the form of cryptocurrency), and once the  
286 crowdfunding goal is reached, all additional payments are automatically returned. Blockchain  
287 technology enables various technological innovations in the field of crowdfunding, as the  
288 decentralized architecture in combination with low transaction fees permits individuals from  
289 anywhere to participate in an ICO with as small an amount as they desire.

### 290 3. Data and methodology

#### 291 3.1. Data sources

292 To identify blockchain-based crowdfunding projects, an explorative analysis of the ecosystem  
293 was conducted. The online forum Bitcointalk<sup>2</sup> serves as a platform to announce new projects and to  
294 communicate with potential investors. Project details like crowdfunding date, team information,  
295 amount of funding or token distribution were sourced from Bitcointalk, where available, or the  
296 official web presence of each project. To this day, there is no comprehensive knowledge base that  
297 lists information on all ICOs, so most information had to be retrieved manually. Social media  
298 statistics such as likes, followers or subscribers for the platforms Twitter, Facebook and Reddit were  
299 imported directly from the application programming interfaces (APIs) of each social media website.

300 Our dataset consists of 278 projects that finished their ICO between July 2013 and August 2017.  
301 The sample comprises all ICOs during that period for which we were able to collect information on  
302 all the variables. Due to a lack of transparency and public data, a number of ICOs had to be omitted  
303 from the sample.

#### 304 3.2. Operationalization of the variables

305 **Dependent variable.** This paper relies on the amount of *funds raised* (in USD) as the dependent  
306 variable, i.e. as our measure of ICO success. Since the variable is highly skewed, in the regressions  
307 we use the natural logarithm, in line with existing research (Alexy et al., 2012; Sandner & Block,  
308 2011). As projects that finance themselves via an ICO are usually funded in the form of  
309 cryptocurrency, the actual fiat value of the funding depends on the exact point in time at which the  
310 prices of the cryptocurrencies, which fluctuate strongly (Yermack, 2013), are determined. For  
311 comparability, we calculate the fiat equivalent that applied at the time when the crowdfunding  
312 process closed.<sup>3</sup>

313 **Independent variables.** *Team size* signifies the number of team members listed on the official  
314 website of each project. *Team network* represents the adjusted LinkedIn network reach of the team.  
315 We calculate the average LinkedIn network of all team members in relation to the number of team  
316 members who actually have a LinkedIn account. *Advisors* means the number of project advisors who  
317 are listed on the project website.

318 We use three different score variables (*business model: infrastructure*, *business model: financial* and  
319 *business model: utility*) to assess the quality of the business model of each project. For this purpose, we

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<sup>2</sup> <https://bitcointalk.org>

<sup>3</sup> The example of the project Digix Global illustrates the effects of cryptocurrency price fluctuations. The project raised 462,719 Ether in March 2016, worth around \$5.5 million at the time. Thanks to the cryptocurrency price increase, the projects' funds were worth around \$132 million only two years later (<https://etherscan.io/address/0xf0160428a8552ac9bb7e050d90eeade4dd52843>).

320 had an expert evaluate each project. The expert assigned a score of zero, one or two for the three  
321 business model categories for each project. More specifically, the expert was asked to rate the quality  
322 of the projects' tokenized business model with regard to the (1) creation of infrastructure, like  
323 protocols that other projects can build on or networks where users can interact with each other, (2)  
324 the financial value that a tokenized business model unlocks, like a payment token or  
325 cryptocurrency-backed debit card system, and (3) the utility of the underlying token model. Utility  
326 represents the overall value that a token brings to a service, an ecosystem or a network.

327 *Whitepaper: exists* is a dummy variable that indicates the availability of a whitepaper for each  
328 project. There is no business standard for the actual contents of a whitepaper, which is why the  
329 overall quality can vary greatly. The use of whitepapers in the ICO ecosystem is based on the fact  
330 that Bitcoin was introduced in a whitepaper and very successful ICO projects, like Ethereum, also  
331 issued whitepapers (Nakamoto, 2008; Buterin, 2014, Wood, 2014). The variable *Whitepaper: score*, our  
332 proxy of whitepaper quality, equals the sum of the number of pages and citations in the document.

333 *Twitter score* summarizes the level of activity of a project's Twitter account as the sum of the  
334 number of tweets and the number of followers of the project divided by 1000.

335 **Control variables.** The variable *ICO duration* represents the number of days between the start  
336 and the end of the ICO. Mollick (2013) shows that the duration of a crowdfunding campaign can  
337 have a negative effect, as longer duration could be due to a lack of market confidence.

338 We assigned each project to one of six industry dummy variables: *Financial* (financial sector),  
339 *Blocknet* (blockchain network / infrastructure project), *Media* (media and communications sector),  
340 *Gambling* (gambling and casino projects), *Gaming* (gaming projects) and *Cloud computing* (cloud  
341 computing and cloud storage projects).

342 *Team dispersion* captures the number of different home countries represented among the team.  
343 This way, we can access the effects of centralized processes in project decisions (Mollick, 2013) and  
344 the decentralized collaboration approach favored by open-source software projects (Belleflamme et  
345 al., 2013).

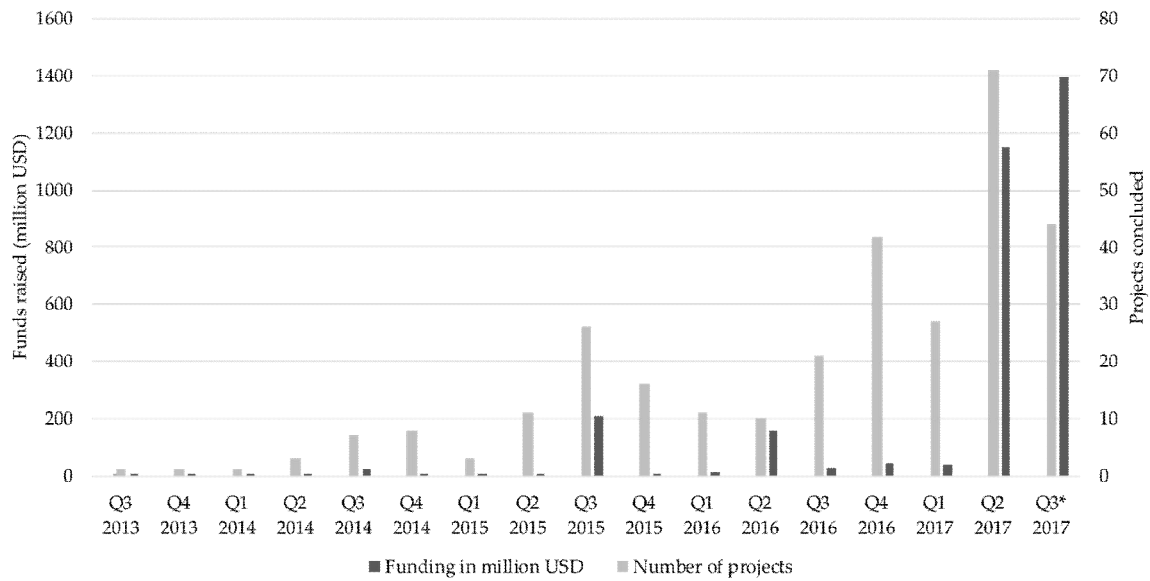
346 The *Facebook score* is calculated as the number of likes of the project's Facebook page divided by  
347 1000. Reddit is an online forum where projects can start sub forums to discuss and rate articles and  
348 posts. ICO projects usually have their own Reddit page to interact with their community. The  
349 variable *Reddit score* consists of the number of subscribers to a project's subpage divided by 1000.  
350 Bitcointalk is a forum for projects related to cryptocurrencies where most ICO projects have an  
351 announcement thread. The *Bitcointalk score* is calculated as the number of total reads and the average  
352 number of posts per day of the full project's sub forum divided by 1000.

## 353 4. Results

### 354 4.1. Descriptive statistics

355 To show the evolution of ICOs and ICO funding, the projects were classified in quarters based  
356 on the end date of their ICO (see figure 2). As the last ICO recorded ended on August 3<sup>rd</sup>, 2017, the  
357 numbers for the third quarter of that year were extrapolated linearly from the first 33 days of the  
358 quarter. The data exhibit a strong upward trend, driven especially by the 2017 ICOs. This trend  
359 holds both for the number of ICOs and the average amount raised. Before 2017, the funding amount  
360 was dominated by a few large projects, especially *The DAO* in Q2/2016. We thus see evidence of  
361 skewness, as also indicated by the large discrepancy between the average (\$6.5 million) and median  
362 (\$0.4 million) amount raised per ICO and the large standard deviation of \$23.6 million. A GINI  
363 coefficient of 86.7% also suggests that the distribution is strongly concentrated. We respond to this  
364 skewness by using the log of funds as our dependent variable (Manning & Mullahy, 2001).  
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**Figure 2.** Number of ICOs and ICO funding in million US-dollars over time. Q3\* 2017 has been interpolated for the remaining part of the quarter.

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In terms of industries, most of the projects in our dataset can be assigned to the financial sector (43.5%), followed by blockchain network and infrastructure projects (13.6%), media and communications (12.5%), gambling (5%) and gaming (4.3%). The classification by industries was conducted manually and is clearly open to debate as many projects could be allocated to multiple sectors. For example, gaming and gambling often overlap, and the sector of cloud computing and storage (2.9%) is not much different from blockchain network or infrastructure projects.

Table 1 provides an overview of the descriptive statistics. The mean amount of funds raised was \$6.5 million, with a minimum of \$25 and a maximum of about \$228 million. The biggest project team had 46 members, while the average across all projects was 3.91. Team members possessed just below 100 LinkedIn contacts on average, while keeping in mind that 500 contacts is the maximal publicly shown amount. The average ICO duration was 26 days and the longest ICO took 906 days to complete. We were able to obtain whitepapers for 52 percent of all projects.

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Table 1. Descriptive statistics

Variables	Obs.	Mean	Std. Dev.	Median	Min.	Max.
Funds raised	278	6,515,099	2.32e+07	436,316	25	2.28e+08
Log(Funds raised)	278	5.471	1.315	5.64	1.4	8.36
Team size	278	3.910	6.141	0	0	46
Team network	278	97.477	147.021	0	0	500
Advisors	278	1.162	2.804	0	0	17
Business model: infrastructure	278	0.662	0.779	0	0	2
Business model: financial	278	0.644	0.69	1	0	2
Business model: utility	278	0.651	0.72	1	0	2
ICO duration	276	26.070	62.817	15	0	906
Log(ICO duration) <sup>1</sup>	276	0.996	0.647		0	2.957
Whitepaper: score	278	13.230	17.601	2.5	0	131
Whitepaper: exists	277	0.520	0.501	1	0	1
Twitter score	278	4.750	9.714	2.025	0	115.21
Facebook score	278	3.332	13.755	0	0	143.213
Reddit Score	278	1.211	8.062	0.002	0	98.033
Bitcointalk Score	278	117.681	266.287	25.85	0	2379.9
Financial	278	0.414	0.493	0	0	1
Blocknet	278	0.133	0.340	0	0	1
Media	278	0.112	0.315	0	0	1
Gambling	278	0.054	0.226	0	0	1
Gaming	278	0.054	0.226	0	0	1
Cloud Computing	278	0.216	0.146	0	0	1
Team dispersion	278	1.040	1.628	0	0	9

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<sup>1</sup> If ICO duration > 0, then log(ICO duration), else 0.

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#### 4.2. Multivariate results

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The multivariate results are based on four models, which we estimate by OLS. The results are reported in Table 2. In models 1 and 2 we added the variable *ICO duration* as control variable to all independent variables to observe any effects of the length of the campaigns, while in model 2 we additionally added the six industry dummies to control for any influence of business sectors. In model 3, we add the variable *log(ICO duration)* to account for any heteroscedasticity, as there is substantial variation in ICO duration. The social media control variables are introduced in model 4, as is *team dispersion* to check for any effects of the degree of business centralization. Models 1 and 3 have F values of 39.48 and 39.01 and adjusted R<sup>2</sup> values of 0.5857 and 0.5831, respectively, suggesting a reasonable fit. The fourth model has a lesser fit, at F = 30.79 and adjusted R<sup>2</sup> = 0.5854. The second model has the highest adjusted R<sup>2</sup> (0.6021) and, being based on the largest number of different variables, the lowest F value (26.8).

In models 1, 3 and 4 we find a significant but small positive influence of *team size*, while all four models predict a highly significant but small positive influence of the team network and a highly significant positive influence of the number of advisors on the funds raised. The existence of the whitepaper has a highly significant positive impact across all models, while for *whitepaper: score* we find a positive but insignificant coefficient.

Regarding the quality of the business idea we find highly significant positive results for Business model: financial in all four models. For Business model: utility we find positive results that are significant at the 1%-level in models 1,3 and 4. Model 2 returns a weaker association (p<0.1). We

404 also find a marginally significant positive effect of ICO duration in model 1. Interestingly, the social  
 405 media have no significant impact, with the coefficient signs being variously positive (Twitter and  
 406 Facebook) and negative (Bitcointalk and Reddit). We find a negative impact of Team dispersion in  
 407 model 4. Regarding the industry dummies in model 4, the only significant result is a strongly  
 408 negative one for financial projects.  
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**Table 2.** Results of OLS regression models

Variables	Model 1	Model 2	Model 3	Model 4
Team size	0.019* (0.075)	0.016 (0.123)	0.018* (0.089)	0.032*** (0.009)
Team network	0.009** (0.047)	0.001*** (0.008)	0.001* (0.045)	0.001** (0.014)
Advisors	0.061*** (0.007)	0.061*** (0.008)	0.063*** (0.006)	0.055** (0.016)
Business model: infrastructure	0.043 (0.614)	-0.034 (0.696)	0.048 (0.573)	0.093 (0.288)
Business model: financial	0.358*** (0.000)	0.395*** (0.000)	0.364*** (0.000)	0.391*** (0.000)
Business model: utility	0.265*** (0.005)	0.178* (0.065)	0.252*** (0.008)	0.266*** (0.005)
Whitepaper: score	0.005 (0.291)	0.004 (0.321)	0.005 (0.279)	0.004 (0.367)
Whitepaper: exists	0.806*** (0.000)	0.811*** (0.000)	0.783*** (0.000)	0.829*** (0.000)
Twitter score	0.008 (0.169)	0.005 (0.410)	0.008 (0.200)	0.011 (0.148)
Bitcointalk score				-0.000 (0.446)
Facebook score				0.001 (0.776)
Reddit score				-0.001 (0.850)
ICO duration	0.001* (0.083)	0.001 (0.208)		
Log(ICO duration)			0.093 (0.274)	
Team dispersion				-0.105** (0.039)
Blocknet		0.046 (0.801)		
Financial		-0.462*** (0.000)		
Media		-0.275 (0.149)		

Gambling		-0.097		
		(0.696)		
Gaming		0.041		
		(0.869)		
Cloud computing		0.455		
		(0.227)		
F	39.48	26.8	39.01	30.79
Adj. R <sup>2</sup>	0.5857	0.6021	0.5831	0.5854

411 <sup>1</sup> If ICO duration > 0, then log(ICO duration), else 0.

## 412 5. Discussion

### 413 5.1. Implications for theory

414 The exponential growth in ICO funding may be due to the “free money effect” or “house  
 415 money effect” (Thaler & Johnson, 1990). Early investors in Bitcoin or Ethereum reaped very large  
 416 gains of many thousand percent (depending on their entry, of course) that allowed them to invest  
 417 large sums into ICOs. According to Zelizer’s (1994) Social Meaning of Money theory, money is  
 418 treated differently depending on its context. This would imply that money won by investing in  
 419 cryptocurrencies is not seen as neutral but as tied to the same market. Compared to money gained in  
 420 other markets, early cryptocurrency winners are more likely to invest large sums in ICOs. Another  
 421 reason might reinforce this house money effect: Compared to gambling, early cryptocurrency  
 422 investors might not perceive their gains as pure luck but rather as the fruits of investing in a  
 423 technological breakthrough. As early supporters, they are likely to reuse their funds to foster this  
 424 technology. The analysis has shown that most funds are raised in a few very large ICOs that appear  
 425 to attract most investor interest.

426 The results of the multivariate analysis support some of our hypotheses. Especially H1, the  
 427 conjectured positive relationship between human capital and funds raised, is supported by all four  
 428 models in the form of significant positive effects of team size, team network size and the number of  
 429 advisors. This confirms our hypothesis that a larger network and thus greater human capital  
 430 supports ICO success, in line with the corresponding literature on venture capital (Florin et al., 2003;  
 431 Stuart et al., 1999), crowdfunding (Ahlers et al., 2015) and ICOs (Fisch, 2018).

432 We also found support for H2 regarding the quality of a project in all four models, as there are  
 433 significant correlations between funds raised on the business model in regards to financial and  
 434 utility aspects. This finding suggests that investors at least to some extent rationally pick those ICOs  
 435 which signal strong quality, rather than blindly distributing their funds across the available ICOs.  
 436 This finding is in line with existing research on ICOs (Fisch, 2018; Amsden & Schweizer, 2018).  
 437 Interestingly, we did not find significant results for the third variable, infrastructure. We suggest  
 438 that investors may possess some form of knowledge to evaluate the quality of a business model.

439 Furthermore, we found a strong influence of whitepaper existence and thus some support for  
 440 H3 of a positive relationship between project elaboration and funds raised. Yet, no significant effect  
 441 was found for the whitepaper score. This suggests that what ICO investors value is not so much a  
 442 convincing (technical) whitepaper but rather the quality of the business model in general. This could  
 443 be a sign that investors expect a whitepaper to be available but do not actually read it. Our research  
 444 confirms that the actual level of preparedness in form of a well-structured business plan promotes  
 445 ICO success, as shown by Chen, Yao & Kotha (2009) for VC investment decisions.

446 Our hypothesis H4, a positive relationship between social media presence and funds raised,  
 447 failed to find any significant support across all social media variables. Twitter has a very small  
 448 positive impact in all four models, as does Facebook when included in model 4. Both Bitcointalk and  
 449 Reddit yield insignificant and negative results. There are two reasons why a negative sign on these  
 450 two variables is actually not surprising: (1) Whenever a project is exposed to rumors about

451 illegitimacy or fraud, a lot of additional posts are generated, resulting in a high score; (2) projects  
452 that occurred towards the start of our sample period tend to raise less capital (by virtue of the  
453 growth trend we found) but have had more time to accumulate posts and thus have a higher score.<sup>4</sup>  
454 If for these reasons we disregard Bitcointalk and Reddit and thus only interpret as a proxy for social  
455 media attention the Twitter score, as it only comprises followers and project tweets but not  
456 community posts, our result confirms the finding from the venture capital and crowdfunding  
457 literature that social media presence has a positive impact on financing campaigns. The finding  
458 furthermore suggests that entrepreneurs looking for funding via an ICO should devote attention to  
459 the social media (Solomon et al., 2012; Sprenger et al., 2014).

460 In general, we show that investor behavior in ICOs shows similarities to the VC and  
461 crowdfunding markets. This suggests that ICOs may need to be integrated into the research on  
462 corporate finance. Our research adds to the literature of signaling theory by showing that ICO  
463 startups use certain types of information, like human capital characteristics, business model quality  
464 and project elaboration, to signal their quality to campaign contributors.

### 465 5.2. *Implications for practice*

466 The blockchain technology is said to hold massive disruptive power for various industries and  
467 to entail groundbreaking changes to numerous aspects of our lives. Startup funding is clearly among  
468 the affected fields. If the relevant players including VC funds, startups and business angels are  
469 aware of the technology's disruptive potential and learn to harness it to improve current processes  
470 or to develop new business models, it can be a highly valuable tool for raising funds.

471 Furthermore, blockchain can potentially change the way in which businesses are managed and  
472 organized. Yet, before concrete action can be taken companies need to familiarize themselves with  
473 the challenges and risks of the technology. In the financial industry, a broad utilization of blockchain  
474 is expected in no more than three to five years, so other industries need to start preparing for it.

475 The fact that companies are able to raise money without the need to offer any form of equity,  
476 voting rights or profit participation in return could herald a new era of corporate financing. If ICO  
477 funding keeps growing, traditional methods of corporate finance may have to adapt in some form.

478 Several aspects of the ICO market suggest that a bubble is emerging. Blockchain-based ICOs  
479 and their underlying decentralized approach represent an innovative technology, and innovation  
480 lay at the root of the financial bubbles in new economy stocks (Pastor & Veronesi, 2009), the  
481 Mississippi Bubble, the South Sea Bubble and the Dutch Windhandel (Frehen et al., 2013). Pastor and  
482 Veronesi (2006) show that stock prices in innovative industries grow irrationally high and predict  
483 that their price falls once the uncertainty about the technology is resolved. The market for ICOs does  
484 fit clientele models as it features both arbitrageurs (informed investors) and noise traders  
485 (uninformed investors) (Frehen et al., 2013). Very high returns and rapid market growth constitute  
486 additional evidence of a price bubble emerging, which asset managers need to account for in their  
487 risk analysis (Lee & Phillips, 2016).

### 488 5.3. *Limitations*

489 Regardless of the strengths of our study (e.g. the comprehensive data set of a wide range of  
490 ICOs starting from the very beginning in 2013), the following limitations should be mentioned. First,  
491 the ICO tokens issued by various projects represent very different things (Conley, 2017). For  
492 instance, there are donation tokens, utility tokens (for different sorts of services and products),  
493 dividend tokens, and equity tokens. Moreover, a token can also provide two sorts of benefits at the  
494 same time. This variation may have unobserved effects on the amount of funds raised. We therefore  
495 encourage future studies to explicitly control for token characteristics and to compare the  
496 investment consequences of different kinds of tokens.

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<sup>4</sup> Instead, the number of posts until the end of the ICO phase should have been used to determine the social media scores. Yet this data is virtually impossible to retrieve automatically for past years.

497 Second, the regulatory situation and legal status of the ICOs in our sample varied across  
498 countries and across time, potentially leading to uncontrolled effects on our observations. ICOs are  
499 such a novel phenomenon that there was and still is great regulatory uncertainty in many countries,  
500 allowing projects to sell tokens for large sums to investors without conducting  
501 Know-Your-Customer (KYC) procedures (Ante, 2018). In 2017, the U.S. Securities and Exchange  
502 Commission (SEC) stated that the tokens sold in an ICO by the project The DAO (Jentzsch, 2016)  
503 were indeed securities whose issuance in a crowdfunding campaign would have required a  
504 prospectus (SEC, 2017a). The SEC additionally issued an investor bulletin that provides potential  
505 ICO investors with numerous warnings of investment fraud and a list of challenges that law  
506 enforcement face when investigating ICOs, including difficulties in tracing money flows, the  
507 international scope, the lack of central authority and the risks and obstacles of freezing or securing  
508 virtual currency (SEC, 2017b). On December 11th, 2017, the SEC issued a cease-and-desist order to  
509 the Delaware-based company Munchee Inc. that offered securities in their token sale, forcing the  
510 company to refund all investments and to abort its campaign. Munchee promised that the value of  
511 the MUN token would increase because of the company's work and that tokens would be traded on  
512 secondary markets. The token did not involve any profit participation mechanisms such as buybacks  
513 or dividends (SEC, 2017c). In other countries, ICO tokens may also represent securities or can  
514 alternatively also be considered currencies with or without securities characteristics (e.g. Germany).  
515 This unclear status may also have had an unobserved effect on our results. However, there is no  
516 reason to assume a systematic effect, so the results are unlikely to be biased.

517 As a mostly unregulated ecosystem, the ICO market is only beginning to mature. The first ICOs  
518 were carried out without incorporation or legal protection, which is why only limited information  
519 on these projects is available. Our dataset is likely missing a number of failed and abandoned ICO  
520 projects, so there is some selection bias in favor of successful projects. It is unclear whether and to  
521 what extent our results are influenced by this fact. As the market continues to grow rapidly, the  
522 relevant information is becoming much more accessible, so future research along these lines should  
523 not face the same problem.

524 Presales of tokens are a standard process used by many projects. Various different approaches  
525 such as multi-stage presales and undisclosed presales are used, which further reduces transparency  
526 in the market. More and more funds and venture capitalists are entering the ICO market and try to  
527 gain access to presale deals. Up until 2017, ICOs usually employed time-based bonus systems to  
528 incentivize investors to invest early, a practice that has now been replaced by presales. Our variable  
529 funds raised equals the sum of presale and main sale funding. Yet, we may not have captured all  
530 presale funding for some projects. As a limitation, we cannot observe whether presale success had  
531 any effect on the amount of funding raised in the ICO.

532 Some projects set minimum and maximum funding caps, while others try to raise as much  
533 capital as possible. Our study defined ICO success as the amount of capital that a project was able to  
534 raise, yet numerous projects met their funding targets in less than a day, so very likely they could  
535 have raised more capital. In these cases, our dependent variable may not adequately capture the true  
536 funding potential of a project or, in other words, the cap prevented our explanatory variables from  
537 taking full effect. For our dataset, we were unable to identify enough funding caps across all projects  
538 due to a lack of transparent data for historic campaigns. By implementing funding caps, the actual  
539 success of a project could potentially be defined clearer. Still, most projects implement funding goals  
540 today, so their effects can be tested in future studies.

541 We have identified a small positive impact of the variable whitepaper score on funding success,  
542 while the existence of a whitepaper had a strong effect. Agrawal et al. (2015) show that  
543 crowdfunding campaigns tend to be more successful if a unique product or service can be easily  
544 explained. Therefore, whitepaper complexity could also impede funding success. Future research  
545 should therefore additionally control for the availability of a less complex version of the whitepaper,  
546 like a pitch deck.

547 Our model 4 yielded a negative connection between the funds raised and the geographical  
548 dispersion of a project's team members. This finding is at odds with the decentralized approach of

549 the ICO ecosystem. Yet, the effect we found may really be driven by the existence of a collocated or  
550 virtual team (Powell et al., 2006) or by cultural differences (Burtch et al., 2013). To check for the  
551 second possibility, we conducted alternative calculations using geographical data, such as  
552 classifying projects according to cultural dimensions theory (Hofstede, 1984) or evaluating whether  
553 the presence of a team member from China or eastern countries, like Russia, had any impact on ICO  
554 success. No significant results were found. We therefore encourage future research to look into this  
555 issue as the data quality continues to improve rapidly.

## 556 6. Conclusion

557 This study of the ICO phenomenon adds to existing research by evaluating how this new  
558 ecosystem compares to existing processes in VC and crowdfunding financing. We investigate this  
559 question from the perspective of the startups that are looking to raise money for their venture. Our  
560 findings suggest that the ICO market indeed exhibits close similarities to the classical markets of VC  
561 and crowdfunding: ICO success as measured by the amount of capital raised is positively related to  
562 human capital characteristics, business model quality, project elaboration, and social media  
563 presence. ICO contributors seem to invest rationally based on publicly available data. Yet, our  
564 findings regarding the relevance that investors assign to project elaboration and social media  
565 presence are to some extent inconclusive and require further research. The market for ICO is still  
566 underregulated and intransparent, with large information asymmetries between startups,  
567 contributors and society. ICO success is subject to the same causalities and signals as classic VC and  
568 crowdfunding financing. We thus conclude that though ICOs are a new way of financing startups,  
569 they do constitute a new form of crowdfunding financing that will technically and legally move  
570 closer to traditional mechanisms as markets mature and regulators step in. It still remains to be seen  
571 to what extent the other markets will adapt towards the ICO market. By 2018, over \$15 billion has  
572 been raised in ICOs, so unless regulation puts a stop to it, the phenomenon is here to stay.

573 Our study adds to research in the field of ICOs as a novel form of fundraising for startups and  
574 paves the way for future research in this growing but as yet under-researched area. Several  
575 questions warrant further research. First, longitudinal research is needed to examine ICOs over time  
576 and track their long-term development. A panel data set could yield more fine-grained insights into  
577 how the predictors influence ICO success and into the mechanisms behind each of the variables.  
578 Such research could also reveal the dynamics for certain variables, such as the influence of social  
579 media, advisors or team composition. For instance, it can be assumed that social media may create a  
580 hype around certain ICOs. Longitudinal analyses of social media sentiment and funds raised over  
581 time could uncover the dynamics underlying the influence of social media. Future research should  
582 comprise time-series data on the social media channels of ICO projects to detect information  
583 cascades, under- or overpricing and announcement effects.

584 Second, while our study has been conducted from a startup's perspective, looking at the  
585 determinants of the amount of funds raised, future research may investigate ICOs from an investor's  
586 perspective and focus on variables such as returns, dividends, and market capitalization. For  
587 instance, our knowledge of investor strategies and the associated outcomes is very limited. In this  
588 regard, it would be interesting to investigate how investors allocate their funds in terms of, for  
589 example, industries, geography, and diversification, and what returns these strategies yield.

590 Third, we see a need to examine ICOs from a regulator's and a legal perspective, and the status  
591 of ICOs in society more generally. For instance, since tokens have different characteristics in  
592 different countries (being treated for example as securities, as a currency etc.), comparative research  
593 on the impact of such differential treatment is needed.

594 Fourth, given the amount of money at stake, we need to know how this form of funding can be  
595 institutionalized in a way that benefits society as a whole. We hope that our study will spark interest  
596 in these and related questions and trust that future research will address many of the as yet  
597 unresolved puzzles in the emerging token economy.

598 **Supplementary Materials:** Dataset.

599 **Author Contributions:** Conceptualization, Lennart Ante, Philipp Sandner, Ingo Fiedler and Andranik  
 600 Tumasjan; Data curation, Lennart Ante; Formal analysis, Lennart Ante, Philipp Sandner, Ingo Fiedler and  
 601 Andranik Tumasjan; Investigation, Lennart Ante, Ingo Fiedler and Andranik Tumasjan; Methodology, Lennart  
 602 Ante, Philipp Sandner, Ingo Fiedler and Andranik Tumasjan; Project administration, Lennart Ante; Resources,  
 603 Lennart Ante; Supervision, Lennart Ante and Ingo Fiedler; Validation, Lennart Ante, Philipp Sandner, Ingo  
 604 Fiedler and Andranik Tumasjan; Visualization, Lennart Ante; Writing – original draft, Lennart Ante, Philipp  
 605 Sandner, Ingo Fiedler and Andranik Tumasjan; Writing – review & editing, Lennart Ante, Ingo Fiedler and  
 606 Isabell Welpe

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