

1 Article

2 NN-Harmonic Mean Aggregation Operators Based 3 MCGDM Strategy in Neutrosophic Number 4 Environment

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16 **Abstract:** The concept of neutrosophic number is a significant mathematical tool to deal with real
17 scientific problems because it can tackle indeterminate and incomplete information which exists
18 generally in real problems. In this article, we use neutrosophic numbers $(a + bI)$, where a and bI
19 denote determinate component and indeterminate component respectively. We explore the
20 situations in which the input information is needed to express in terms of neutrosophic numbers.
21 We define score functions and accuracy functions for ranking neutrosophic numbers. We then
22 define a cosine function to determine unknown criteria weights. We define neutrosophic number
23 harmonic mean operators and proved their basic properties. Then, we develop two novel MCGDM
24 strategies using the proposed aggregation operators. We solve a numerical example to demonstrate
25 the feasibility and effectiveness of the proposed two strategies. Sensitivity analysis with variation
26 of " I " on neutrosophic numbers is performed to demonstrate how the preference ranking order of
27 alternatives is sensitive to the change of " I ". The efficiency of the developed strategies is
28 ascertained by comparing the obtained results from the proposed strategies with the existing
29 strategies in the literature.

30 **Keywords:** neutrosophic number; neutrosophic number harmonic mean operator (NNHMO);
31 neutrosophic number weighted harmonic mean operator (NNWHMO); cosine function, score
32 function; multi criteria group decision making
33

34 1. Introduction

35 Multi-criteria group decision making (MCGDM) is a significant branch of decision theory
36 which has been commonly applied in many scientific fields such as medical diagnosis [1, 2], decision
37 making [3, 4], supplier selection [5], etc. Because of the indeterminate information and the
38 complexity of decision problems, it is difficult to express criteria in terms of crisp numbers. To tackle
39 the difficulty, neutrosophic number (NN) [6, 7] is proposed in the literature. The NN consists of
40 determinate component and an indeterminate component. So the NNs are more practical to deal
41 with indeterminate and incomplete information in real world problems. The NN is expressed as the

42 function $N = p + qI$ in which p is the determinate component and qI is the indeterminate component. If
43 $N = qI$ i.e. the indeterminate part reaches the maximum label, the worst situation occurs. If $N = p$ i.e.
44 the indeterminate part does not appear, the best situation occurs. Thus, application of NNs is more
45 appropriate to deal with the indeterminate and incomplete information in practical decision making
46 situations.

47 Information aggregation is an essential practice of accumulating relevant information from
48 various sources. Harmonic mean is the reciprocal property of arithmetic mean. It is used to present
49 for aggregation between the min and max operators. Harmonic mean is usually used as a
50 mathematical tool to accumulate central tendency of information.

51 The harmonic mean (HM) is widely used in statistics to calculate central tendency of a set of data.
52 Park et al. [8] proposed multi-attribute group decision making (MAGDM) strategy based on HM
53 operators under uncertain linguistic environment. Wei [9] proposed MAGDM strategy based on
54 fuzzy induced ordered weighted HM. In fuzzy environment, Xu [10] studied fuzzy weighted HM
55 operator, fuzzy ordered weighted HM operator, and fuzzy hybrid HM operator and employed them
56 for MADM problems. Ye [11] proposed multi-attribute decision making (MADM) strategy based on
57 harmonic averaging projection for simplified neutrosophic sets (SNS) environment.

58 In NN environment, Liu and Liu [12] proposed NN generalized weighted power averaging operator
59 for MAGDM. Zheng et al. [13] proposed MAGDM strategy based on NN generalized hybrid
60 weighted averaging operator. Pramanik et al. [14] studied teacher selection strategy based on
61 projection and bidirectional projection measures in NN environment.

62 Literature review reflects that MCGDM strategy using NNs has made little progress in real
63 scientific and engineering fields. Therefore, it is necessary to explore new strategies to handle
64 MCGDM problems in NN environment.

65 In this paper, we develop two MCGDM strategies based on neutrosophic number harmonic
66 mean operator (NNHMO) and neutrosophic number weighted harmonic mean operator
67 (NNWHMO) to solve MCGDM problems. The proposed strategies can handle the indeterminacy of
68 information.

69 The paper is sequenced as follows. Section 2 presents some preliminaries of NNs and score
70 and accuracy functions of NNs. Section 3 devotes NN harmonic mean operator (NNHMO) and NN
71 weighted harmonic mean operator (NNWHMO). Section 4 defines cosine function to determine
72 unknown criteria weights. Section 5 presents two novel decision making strategies based on
73 NNHMO and NNWHMO. In section 6, a numerical example is presented to illustrate the proposed
74 MCGDM strategies and the results show the feasibility of the proposed MCGDM strategies. Section
75 7 compares the obtained results derived from the proposed strategies and the existing strategies in
76 NN environment. Finally, Section 8 concludes the paper with some remarks and future scope of
77 research.

78 2. Preliminaries

79 In this section, the concepts of NNs, operations on NNs, score and accuracy functions of NNs
80 are outlined.

81 2.1. NNs [5, 6]

82 NN consists of a determinate component x and an indeterminate component yI , and
83 mathematically is expressed as $z = x + yI$ for $x, y \in R$, where I is indeterminacy interval and R is the set

84 of real numbers. A NN z can be specified as a possible interval number, denoted by $z = [x + yI^L, x +$
 85 $yI^U]$ for $z \in Z$ (Z is set of all NNs) and $I \in [I^L, I^U]$. The interval $I \in [I^L, I^U]$ is considered as an
 86 indeterminate interval.

- 87 • If $yI = 0$, then z is degenerated to the determinate component $z = x$
- 88 • If $x = 0$, then z is degenerated to the indeterminate component $z = yI$
- 89 • If $I^L = I^U$, then z is degenerated to a real number.

90 Let two NNs be $z_1 = x_1 + y_1I$ and $z_2 = x_2 + y_2I$ for $z_1, z_2 \in Z$, and $I \in [I^L, I^U]$. Some basic operational
 91 rules for z_1 and z_2 are presented as follows:

- 92 (1) $I^2 = I$
- 93 (2) $I \cdot 0 = 0$
- 94 (3) $I/I = \text{Undefined}$
- 95 (4) $z_1 + z_2 = x_1 + x_2 + (y_1 + y_2)I = [x_1 + x_2 + (y_1 + y_2)I^L, x_1 + x_2 + (y_1 + y_2)I^U]$
- 96 (5) $z_1 - z_2 = x_1 - x_2 + (y_1 - y_2)I = [x_1 - x_2 + (y_1 - y_2)I^L, x_1 - x_2 + (y_1 - y_2)I^U]$
- 97 (6) $z_1 \times z_2 = x_1x_2 + (x_1y_2 + x_2y_1)I + y_1y_2I^2 = x_1x_2 + (x_1y_2 + x_2y_1 + y_1y_2)I$
- 98 (7) $\frac{z_1}{z_2} = \frac{x_1 + y_1I}{x_2 + y_2I} = \frac{x_1}{x_2} + \frac{x_2y_1 - x_1y_2}{x_2(x_2 + y_2)}I; x_2 \neq 0, x_2 \neq -y_2$
- 99 (8) $\frac{1}{z_1} = \frac{1 + 0 \cdot I}{x_1 + y_1I} = \frac{1}{x_1} + \frac{-y_1}{x_1(x_1 + y_1)}I; x_1 \neq 0, x_1 \neq -y_1$
- 100 (9) $z_1^2 = x_1^2 + (2x_1y_1 + y_1^2)I$
- 101 (10) $\lambda z_1 = \lambda x_1 + \lambda y_1I$

102

103 **Definition 1.** For any NN $z = x + yI = [x + yI^L, x + yI^U]$, (x and y not both zeroes), its score and accuracy
 104 functions are defined, respectively, as follows:

$$105 \quad S(z) = \left| \frac{x + y(I^U - I^L)}{2\sqrt{x^2 + y^2}} \right| \quad (1)$$

$$106 \quad A(z) = 1 - \exp\left(-\left|x + y(I^U - I^L)\right|\right) \quad (2)$$

107 **Theorem 1.** Both score function $S(z)$ and accuracy function $A(z)$ are bounded.

108 **Proof.**

$$109 \quad x, y \in R \text{ and } I \in [0, 1], \quad 0 \leq \frac{x}{\sqrt{x^2 + y^2}} \leq 1, \quad 0 \leq \frac{y(I^U - I^L)}{\sqrt{x^2 + y^2}} \leq 1$$

$$110 \quad \Rightarrow 0 \leq \left| \frac{x + y(I^U - I^L)}{\sqrt{x^2 + y^2}} \right| \leq 2 \Rightarrow 0 \leq \left| \frac{x + y(I^U - I^L)}{2\sqrt{x^2 + y^2}} \right| \leq 1 \Rightarrow 0 \leq S(z) \leq 1.$$

111 Since $0 \leq S(z) \leq 1$, score function is bounded.

112 Again,

$$113 \quad 0 \leq \exp\left(-\left|x + y(I^U - I^L)\right|\right) \leq 1 \Rightarrow -1 \leq -\exp\left(-\left|x + y(I^U - I^L)\right|\right) \leq 0 \Rightarrow 0 \leq 1 - \exp\left(-\left|x + y(I^U - I^L)\right|\right) \leq 1$$

114 Since $-1 \leq A(z) \leq 1$, accuracy function is bounded.

115 **Definition 2.** Let two NNs be $z_1 = x_1 + y_1I = [x_1 + y_1I^L, x_1 + y_1I^U]$, and $z_2 = x_2 + y_2I = [x_2 + y_2I^L, x_2 + y_2I^U]$, then the
 116 following comparative relations hold:

- 117 • If $S(z_1) > S(z_2)$, then $z_1 > z_2$
- 118 • If $S(z_1) = S(z_2)$ and $A(z_1) < A(z_2)$, then $z_1 < z_2$
- 119 • If $S(z_1) = S(z_2)$ and $A(z_1) = A(z_2)$, then $z_1 = z_2$.

120 **Example 1.** Let three NNs be $z_1 = 10 + 2I$, $z_2 = 12$ and $z_3 = 12 + 5I$ and $I \in [0, 0.2]$. Then,
 121 $S(z_1) = 0.5099$, $S(z_2) = 0.5$, $S(z_3) = 0.5577$, $A(z_1) = 0.999969$, $A(z_2) = 0.999994$, $A(z_3) = 0.999997$.
 122 We see that, $S(z_1) > S(z_2) = S(z_3)$, and $A(z_3) > A(z_2)$.
 123 Using definition 2, we conclude that, $z_1 > z_3 > z_2$.

124 3. NN- harmonic mean operator (NNHMO)

125 **Definition 3.** Let $z_i = x_i + y_iI$ ($i = 1, 2, \dots, n$) be a collection of NNs. Then the NNHMO is defined as
 126 follows:

$$127 \text{ NNHMO}(z_1, z_2, \dots, z_n) = n \cdot \left(\sum_{i=1}^n (z_i)^{-1} \right)^{-1} \quad (3)$$

128 **Theorem 2.** Let $z_i = x_i + y_iI$ ($i = 1, 2, \dots, n$) be a collection of NNs. The aggregated value of the
 129 NNHMO(z_1, z_2, \dots, z_n) operator is also a NN.

130 **Proof.** $\text{NNHMO}(z_1, z_2, \dots, z_n) = n \cdot \left(\sum_{i=1}^n (z_i)^{-1} \right)^{-1}$

$$131 = n \cdot \left(\sum_{i=1}^n \frac{1}{x_i} + \frac{-y_i}{x_i(x_i + y_i)} I \right)^{-1}; x_i \neq 0, x_i \neq -y_i$$

$$132 = n \cdot \left(\sum_{i=1}^n \frac{1}{x_i} + \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)} I \right)^{-1}; x_i \neq 0, x_i \neq -y_i$$

$$133 = n \cdot \left(\sum_{i=1}^n \frac{1}{x_i} + \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)} I \right)^{-1}; x_i \neq 0, x_i \neq -y_i$$

$$134 = \frac{n}{\sum_{i=1}^n \frac{1}{x_i}} + \frac{-n \cdot \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)}}{\left(\sum_{i=1}^n \frac{1}{x_i} \right) \left(\sum_{i=1}^n \frac{1}{x_i} + \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)} I \right)} I; \sum_{i=1}^n \frac{1}{x_i} \neq 0, \sum_{i=1}^n \frac{1}{x_i} \neq - \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)}$$

135 It shows that NNHMO is also a NN.

136 **Definition 4.** Let $z_i = x_i + y_iI$ ($i = 1, 2, \dots, n$) be a collection of NNs. Then the NN- weighted harmonic
 137 mean (NNWHMO) is defined as follows:

$$138 \text{ NNWHMO}(z_1, z_2, \dots, z_n) = \left(\sum_{i=1}^n w_i (z_i)^{-1} \right)^{-1} \quad (4)$$

139 **Theorem 3.** Let $z_i = x_i + y_iI$ ($i = 1, 2, \dots, n$) be a collection of NNs. The aggregated value of the
 140 NNWHMO(z_1, z_2, \dots, z_n) operator is also a NN.

141

$$\begin{aligned}
142 \quad & \text{Proof. } \text{NNWHMO}(z_1, z_2, \dots, z_n) = \left(\sum_{i=1}^n w_i \cdot (z_i)^{-1} \right)^{-1} \\
143 \quad & = \left(\sum_{i=1}^n w_i \left(\frac{1}{x_i} + \frac{-y_i}{x_i(x_i + y_i)} I \right) \right)^{-1}; x_i \neq 0, x_i \neq -y_i \\
144 \quad & = \left(w_i \cdot \sum_{i=1}^n \frac{1}{x_i} + w_i \cdot \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)} I \right)^{-1}; x_i \neq 0, x_i \neq -y_i \\
145 \quad & = \frac{1}{w_i \cdot \sum_{i=1}^n \frac{1}{x_i}} + \frac{-w_i \cdot \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)}}{\left(w_i \cdot \sum_{i=1}^n \frac{1}{x_i} \right) \left(w_i \cdot \sum_{i=1}^n \frac{1}{x_i} + w_i \cdot \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)} \right)} I; w_i \cdot \sum_{i=1}^n \frac{1}{x_i} \neq 0, w_i \cdot \sum_{i=1}^n \frac{1}{x_i} \neq -w_i \cdot \sum_{i=1}^n \frac{-y_i}{x_i(x_i + y_i)}; \sum_{i=1}^n w_i = 1. \\
146 \quad &
\end{aligned}$$

It shows that NNWHMO is also a NN.

147 **Example 2.** Let two NNs be $z_1 = 3 + 2I$ and $z_2 = 2 + I$ and $I \in [0, 0.2]$. Then,

$$148 \quad \text{NNHMO}(z_1, z_2) = 2 \left(\frac{1}{z_1} + \frac{1}{z_2} \right)^{-1} = 2 \left(\frac{1}{3+2I} + \frac{1}{2+I} \right)^{-1} = 2.4 + 0.635I.$$

149 **Example 3.** Let two NNs be $z_1 = 3 + 2I$ and $z_2 = 2 + I$, $I \in [0, 0.2]$ and $w_1 = 0.4$, $w_2 = 0.6$, then,

$$150 \quad \text{NNWHMO}(z_1, z_2) = \left(w_1 \frac{1}{z_1} + w_2 \frac{1}{z_2} \right)^{-1} = \left(0.4 \frac{1}{3+2I} + 0.6 \frac{1}{2+I} \right)^{-1} = 2.308 + 1.370I.$$

151 The NNHMO operator and the NNWHMO operator satisfy the following properties.

152 P1. **Idempotent law:** If $z_i = z$ for $i = 1, 2, \dots, n$ then, $\text{NNHMO}(z_1, z_2, \dots, z_n) = z$ and
 153 $\text{NNWHMO}(z_1, z_2, \dots, z_n) = z$

154 **Proof.** For, $z_i = z$,

$$155 \quad \text{NNHMO}(z_1, z_2, \dots, z_n) = n \cdot \left(\sum_{i=1}^n (z_i)^{-1} \right)^{-1} = n \cdot \left(\sum_{i=1}^n (z)^{-1} \right)^{-1} = \frac{n}{n \cdot z^{-1}} = z.$$

$$156 \quad \text{NNWHMO}(z_1, z_2, \dots, z_n) = \left(\sum_{i=1}^n w_i \cdot (z_i)^{-1} \right)^{-1} = \left(\sum_{i=1}^n w_i \cdot (z)^{-1} \right)^{-1} = \left(\sum_{i=1}^n w_i \right)^{-1} \cdot (z^{-1})^{-1} = z.$$

157 P2. **Boundedness:** Both the operators are bounded.

158 **Proof.** If $z_{\min} = \min(z_1, z_2, \dots, z_n)$, $z_{\max} = \max(z_1, z_2, \dots, z_n)$ for $i = 1, 2, \dots, n$ then,

$$159 \quad z_{\min} \leq \text{NNHMO}(z_1, z_2, \dots, z_n) \leq z_{\max} \text{ and } z_{\min} \leq \text{NNWHMO}(z_1, z_2, \dots, z_n) \leq z_{\max}.$$

160 P3. **Monotonicity:** If $z_i \leq z_i^*$ for $i = 1, 2, \dots, n$ then, $\text{NNHMO}(z_1, z_2, \dots, z_n) \leq \text{NNHMO}(z_1^*, z_2^*, \dots, z_n^*)$ and

$$161 \quad \text{NNWHMO}(z_1, z_2, \dots, z_n) \leq \text{NNWHMO}(z_1^*, z_2^*, \dots, z_n^*).$$

162

163 **Proof.** $\text{NNHMO}(z_1, z_2, \dots, z_n) - \text{NNHMO}(z_1^*, z_2^*, \dots, z_n^*)$
 164 $= n \cdot \left(\sum_{i=1}^n (z_i)^{-1} \right)^{-1} - n \cdot \left(\sum_{i=1}^n (z_i^*)^{-1} \right)^{-1} \leq 0$, for $z_i \leq z_i^*$, for $i = 1, 2, \dots, n$.

165 Again,

166 $\text{NNWHMO}(z_1, z_2, \dots, z_n) - \text{NNWHMO}(z_1^*, z_2^*, \dots, z_n^*)$
 167 $= \left(\sum_{i=1}^n w_i \cdot (z_i)^{-1} \right)^{-1} - \left(\sum_{i=1}^n w_i \cdot (z_i^*)^{-1} \right)^{-1} \leq 0$, for $z_i \leq z_i^*$ ($i = 1, 2, \dots, n$).

168 This proves the monotonicity of the functions $\text{NNHMO}(z_1, z_2, \dots, z_n)$ and $\text{NNWHMO}(z_1, z_2, \dots, z_n)$.

169 **P4. Commutativity:** If $(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$ be any permutation of (z_1, z_2, \dots, z_n) then,

170 $\text{NNHMO}(z_1, z_2, \dots, z_n) = \text{NNHMO}(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$ and $\text{NNWHMO}(z_1, z_2, \dots, z_n) = \text{NNWHMO}(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$

171 **Proof.** $\text{NNHMO}(z_1, z_2, \dots, z_n) - \text{NNHMO}(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$

172 $= n \cdot \left(\sum_{i=1}^n (z_i)^{-1} \right)^{-1} - n \cdot \left(\sum_{i=1}^n (z_i^\circ)^{-1} \right)^{-1} = 0$, because, $(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$ is any permutation of (z_1, z_2, \dots, z_n) .

173 Hence, we have $\text{NNHMO}(z_1, z_2, \dots, z_n) = \text{NNHMO}(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$.

174 Again,

175 $\text{NNWHMO}(z_1, z_2, \dots, z_n) - \text{NNWHMO}(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$

176 $= \left(\sum_{i=1}^n w_i \cdot (z_i)^{-1} \right)^{-1} - \left(\sum_{i=1}^n w_i \cdot (z_i^\circ)^{-1} \right)^{-1} = 0$, because, $(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$ is any permutation of (z_1, z_2, \dots, z_n) .

177 Hence, we have $\text{NNWHMO}(z_1, z_2, \dots, z_n) = \text{NNWHMO}(z_1^\circ, z_2^\circ, \dots, z_n^\circ)$.

178 4. Cosine function for determining unknown criteria weights

179 When criteria weights are completely unknown to decision makers, the entropy measure [15] can be
 180 used to calculate criteria weights. Biswas et al. [16] employed entropy measure for MADM problems
 181 to determine completely unknown attribute weights of single valued neutrosophic sets (SVNSs).
 182 Literature review reflects that, strategy to determine unknown weights in NN environment is yet to
 183 appear. In this paper, we propose a cosine function to determine unknown criteria weights.

184 **Definition 5.** The cosine function of a NN $P = x_{ij} + y_{ij}I = [x_{ij} + y_{ij}I^L, x_{ij} + y_{ij}I^U]$, ($i = 1, 2, \dots, m; j = 1, 2, \dots, n$) is
 185 defined as follows:

186
$$\text{COS}_j(P) = \frac{1}{n} \sum_{i=1}^n \cos \frac{\pi}{2} \left(\frac{y_{ij}}{\sqrt{x_{ij}^2 + y_{ij}^2}} \right), \quad (x_{ij} \text{ and } y_{ij} \text{ are not both zeroes}) \quad (5)$$

187

The weight structure is defined as follows.

$$188 \quad w_j = \frac{COS_j(P)}{\sum_{j=1}^n COS_j(P)} ; j = 1, 2, \dots, n \ \& \ \sum_{j=1}^n w_j = 1 \quad (6)$$

189 The cosine function $COS_j(P)$ satisfies the following properties:

190 P1. $COS_j(P) = 1$, if $y_{ij} = 0$.

191 P2. $COS_j(P) = 0$, if $x_{ij} = 0$

192 P3. $COS_j(P) \geq COS_j(Q)$, if x_{ij} of $P > x_{ij}$ of Q or y_{ij} of $P < y_{ij}$ of Q or both.

193 **Proof.**

194 P1. $y_{ij} = 0 \Rightarrow COS_j(P) = \frac{1}{n} \sum_{i=1}^n [\cos 0] = 1$

195 P2. $x_{ij} = 0 \Rightarrow COS_j(P) = \frac{1}{n} \sum_{i=1}^n \left[\cos \frac{\pi}{2} \right] = 0$

196 P3. For, x_{ij} of $P > x_{ij}$ of Q

197 \Rightarrow Determinate part of $P >$ Determinate part of Q

198 $\Rightarrow COS_j(Q) < COS_j(P)$.

199 For, y_{ij} of $P < y_{ij}$ of Q

200 \Rightarrow Indeterminacy part of $P <$ Indeterminacy part of Q

201 $\Rightarrow COS_j(Q) > COS_j(P)$.

202 For, x_{ij} of $P > x_{ij}$ of Q and y_{ij} of $P < y_{ij}$ of Q

203 \Rightarrow (Real part of $P >$ Real part of Q) & (Indeterminacy part of $P <$ Indeterminacy part of Q)

204 $\Rightarrow COS_j(Q) > COS_j(P)$.

205 **Example 4.** Let two NNs be $z_1 = 3 + 2I$, and $z_2 = 3 + 5I$, then, $COS(z_1) = 0.9066$, $COS(z_2) = 0.7817$.

206 **Example 5.** Let two NNs be $z_1 = 3 + I$, and $z_2 = 7 + I$, then, $COS(z_1) = 0.9693$, $COS(z_2) = 0.9938$.

207 **Example 6.** Let two NNs be $z_1 = 10 + 2I$, and $z_2 = 2 + 10I$, then, $COS(z_1) = 0.9882$, $COS(z_2) = 0.7178$.

208 5. Multi-criteria group decision making strategies based on NNHMO and NNWHMO

209 Two MCGDM strategies using the NNHMO and NNWHMO respectively are developed in this
 210 section. Suppose that $L = \{L_1, L_2, \dots, L_m\}$ is a set of alternatives, $C = \{C_1, C_2, \dots, C_n\}$ is a set of criteria
 211 and $DM = \{DM_1, DM_2, \dots, DM_k\}$ is a set of decision makers. Decision makers' assessment for each
 212 alternative L_i will be based on each criterion C_j . All the assessment values are expressed by NNs.
 213 Steps of decision making strategies based on proposed NNHMO and NNWHMO to solve MCGDM
 214 problems are presented as follows.

215 5.1. MCGDM Strategy 1 (based on NNHMO)

216 The strategy 1 is presented (see Figure 1) using the following six steps.

217

218 **Step 1.** Determine the relation between alternatives and criteria
 219 Each decision maker forms a NN decision matrix. The relation between the alternative L_i ($i = 1, 2, \dots,$
 220 m) and the criterion C_j ($j = 1, 2, \dots, n$) is presented in Table 1.

221

222 **Table 1.** The relation between alternatives and criteria in terms of NNs

$$223 \quad DM_k[L|C] = \begin{matrix} & C_1 & C_2 & \dots & C_n \\ L_1 & \langle x_{11} + y_{11}I \rangle_k & \langle x_{12} + y_{12}I \rangle_k & \dots & \langle x_{1n} + y_{1n}I \rangle_k \\ L_2 & \langle x_{21} + y_{21}I \rangle_k & \langle x_{22} + y_{22}I \rangle_k & \dots & \langle x_{2n} + y_{2n}I \rangle_k \\ \vdots & \vdots & \vdots & \ddots & \vdots \\ L_m & \langle x_{m1} + y_{m1}I \rangle_k & \langle x_{m2} + y_{m2}I \rangle_k & & \langle x_{mn} + y_{mn}I \rangle_k \end{matrix}$$

224 Here, $\langle x_{ij} + y_{ij}I \rangle_k$ represents the NN rating value of the alternative L_i with respect to the criterion C_j
 225 for the decision maker DM_k .

226 **Step 2.** Using Eq. (3), determine the aggregation values ($DM_k^{aggr}(L_i)$), ($i = 1, 2, \dots, n$) for all decision
 227 matrices.

228 **Step 3.** To fuse all the aggregation values ($DM_k^{aggr}(L_i)$), corresponding to alternatives L_i , we define
 229 the averaging function as follows.

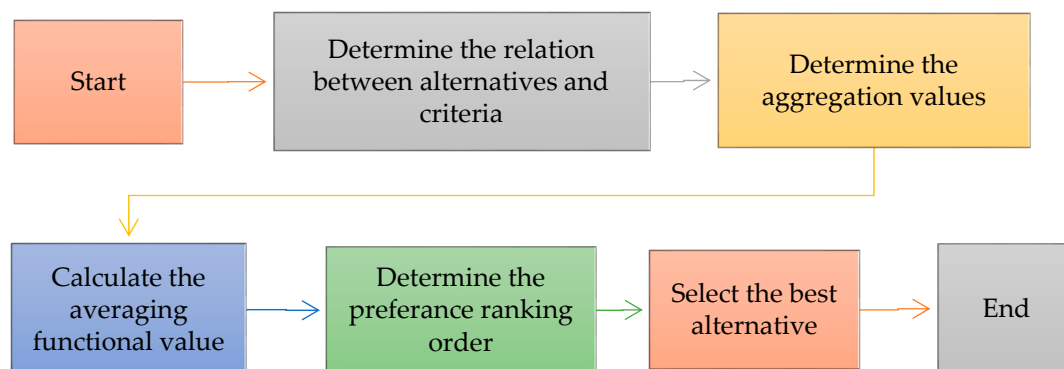
$$230 \quad DM^{aggr}(L_i) = \frac{\sum_{k=1}^k DM_k^{aggr}(L_i)}{k} \quad (i = 1, 2, \dots, n) \quad (7)$$

231 **Step 4.** Determine the preference ranking order

232 Using Eq. (1), determine the score values $S(z_i)$ (accuracy degrees $A(z_i)$, if necessary) ($i = 1, 2, \dots,$
 233 m) of all alternatives L_i . All the score values are arranged in descending order. The alternative
 234 corresponding to the highest score value (accuracy values) reflects the best choice.

235 **Step 5.** Select the best alternative from the preference ranking order.

236 **Step 6.** End.



237

238

Figure 1. Steps of MCGDM strategy 1 based on NNHMO.

239 5.2. MCGDM Strategy 2 (based on NNWHMO)

240 The strategy 2 is presented (see Figure 2) using the following seven steps.

241 **Step 1.** This step is similar to the first step of strategy 1.

242 **Step 2.** Determine the criteria weights

243 Using Eq. (6), determine the criteria weights from decision matrices ($DM_{i,[L|C]}$), ($t = 1, 2, \dots, k$).

244 **Step 3.** Determine the weighted aggregation values ($DM^{waggr}_k(L_i)$)

245 Using Eq. (4), determine the weighted aggregation values ($DM^{waggr}_k(L_i)$), ($i = 1, 2, \dots, n$) for all

246 decision matrices.

247 **Step 4.** Determine the averaging values

248 To fuse all the weighted aggregation values ($DM^{waggr}_k(L_i)$), corresponding to alternatives L_i , we

249 define the averaging function as follows.

$$250 \quad DM^{aggr}(L_i) = \frac{\sum_{t=1}^k DM^{waggr}_k(L_i)}{k} \quad (i = 1, 2, \dots, n) \quad (8)$$

251 **Step 5.** Determine the ranking order

252 Using Eq. (1), determine the score values $S(z_i)$ (accuracy degrees $A(z_i)$, if necessary) ($i = 1, 2, \dots,$

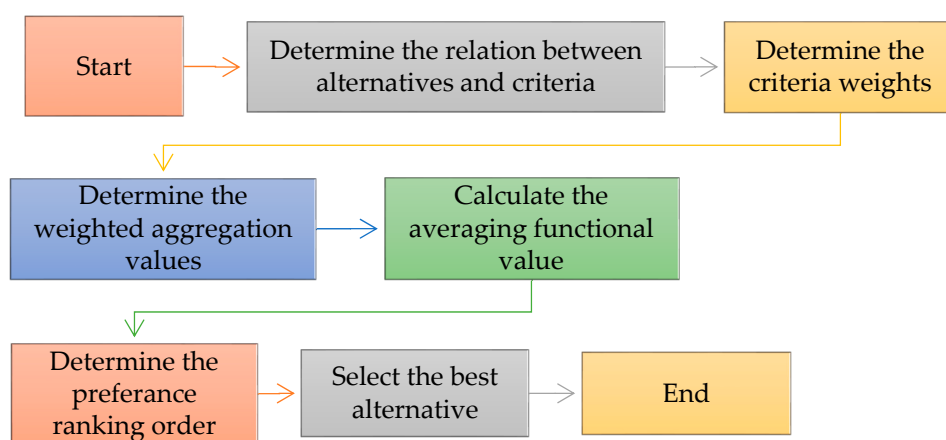
253 m) of all alternatives L_i . All the score values are arranged in descending order. The alternative

254 corresponding to the highest score value (accuracy values) reflects the best choice.

255 **Step 6** Select the best alternative from the preference ranking order.

256 **Step 7** End.

257



258

259

260

Figure 2. Steps of MCGDM strategy based on NNWHMO.

261 6. Simulation results

262 We solve a numerical example studied by Zheng et al. [13]. An investment company desires to

263 invest a sum of money in the best investment fund. There are four possible selection options to

264 invest the money. Feasible selection options are namely, L_1 : Car company (CARC), L_2 : Food company

265 (FOODC), L_3 : Computer company (COMC), L_4 : Arms company (ARMC). Decision making must be

266 based on the three criteria namely, Risk analysis (C_1), Growth analysis (C_2), Environmental impact

267 analysis (C_3). The four possible selection options/alternatives are to be selected under the criteria by

268 the NN assessments provided by the three decision makers DM_1, DM_2, DM_3 .

269 **6.1. Solution using MCGDM Strategy 1**270 **Step 1.** Determine the relation between alternatives and criteria.271 All assessment values are provided by the following three NN based decision matrices (shown in
272 Tables 2, Table 3, and Table 4).273 **Table 2.** NN based decision matrix for DM_1

274
$$DM_1[L|C] = \begin{matrix} L_1 \\ L_2 \\ L_3 \\ L_4 \end{matrix} \begin{pmatrix} C_1 & C_2 & C_3 \\ 4+I & 5 & 3+I \\ 6 & 6 & 5 \\ 3 & 5+I & 6 \\ 7 & 6 & 4+I \end{pmatrix}$$

275 **Table 3.** NN based decision matrix for DM_2

276
$$DM_2[L|C] = \begin{matrix} L_1 \\ L_2 \\ L_3 \\ L_4 \end{matrix} \begin{pmatrix} C_1 & C_2 & C_3 \\ 5 & 4 & 4 \\ 5+I & 6 & 6 \\ 4 & 5 & 5+I \\ 6+I & 6 & 5 \end{pmatrix}$$

277 **Table 4.** NN based decision matrix for DM_3

278
$$DM_3[L|C] = \begin{matrix} L_1 \\ L_2 \\ L_3 \\ L_4 \end{matrix} \begin{pmatrix} C_1 & C_2 & C_3 \\ 4 & 5+I & 4 \\ 6 & 7 & 5+I \\ 4+I & 5 & 6 \\ 8 & 6 & 4+I \end{pmatrix}$$

279 **Step 2.** Determine the weighted aggregation values ($DM_k^{aggr}(L_i)$)280 Using Eq. (3), we calculate the aggregation values ($DM_k^{aggr}(L_i)$) as follows:

281
$$DM_1^{aggr}(L_1)=3.829+0.785I ; DM_1^{aggr}(L_2)=5.625 ; DM_1^{aggr}(L_3)=4.285+0.214I ; DM_1^{aggr}(L_4)=5.362+0.514I ;$$

282
$$DM_2^{aggr}(L_1)=4.285 ; DM_2^{aggr}(L_2)=5.206+0.415I ; DM_2^{aggr}(L_3)=4.196+0.532I ; DM_2^{aggr}(L_4)=5.234+0.618I ;$$

283
$$DM_3^{aggr}(L_1)=4.019+0.605I ; DM_3^{aggr}(L_2)=5.817+0.433I ; DM_3^{aggr}(L_3)=4.876+0.387I$$

284
$$DM_3^{aggr}(L_4)=6.023+0.257I .$$

285 **Step 3.** Determine the averaging values286 Using Eq. (7), we calculate the averaging values to fuse all the aggregation values corresponding to
287 the alternative L_i .

288
$$DM^{aggr}(L_1) = 4.044 + 0.463I ; DM^{aggr}(L_2) = 5.549 + 0.282I ; DM^{aggr}(L_3) = 4.452 + 0.378I ;$$

289
$$DM^{aggr}(L_4) = 5.539 + 0.463I .$$

290 **Step 4.** Using Eq. (1), we calculate the score values $S(L_i)$ ($i = 1, 2, 3, 4$). Score values and ranking of
291 alternatives for different values of "I" are shown in Table 5.

292

293
294**Table 5.** Ranking order with variation of “ I ” on NNs for strategy 1

I	$S(L_i)$	Ranking order
$I=[0, 0]$	$S(L_1) = 0.4988, S(L_2) = 0.4993, S(L_3) = 0.4982, S(L_4) = 0.4983$	$L_2 \succ L_1 \succ L_4 \succ L_3$
$I \in [0, 0.2]$	$S(L_1) = 0.5081, S(L_2) = 0.5144, S(L_3) = 0.5067, S(L_4) = 0.5056$	$L_2 \succ L_1 \succ L_3 \succ L_4$
$I \in [0, 0.4]$	$S(L_1) = 0.5182, S(L_2) = 0.5195, S(L_3) = 0.5151, S(L_4) = 0.5249$	$L_2 \succ L_1 \succ L_4 \succ L_3$
$I \in [0, 0.6]$	$S(L_1) = 0.5289, S(L_2) = 0.5346, S(L_3) = 0.5236, S(L_4) = 0.5233$	$L_2 \succ L_1 \succ L_3 \succ L_4$
$I \in [0, 0.8]$	$S(L_1) = 0.5396, S(L_2) = 0.5497, S(L_3) = 0.5320, S(L_4) = 0.5316$	$L_2 \succ L_1 \succ L_3 \succ L_4$
$I \in [0, 1]$	$S(L_1) = 0.5503, S(L_2) = 0.5547, S(L_3) = 0.5405, S(L_4) = 0.5399$	$L_2 \succ L_1 \succ L_3 \succ L_4$

295

296 **Step 5.** Food company (FOODC) is the best alternative for investment.297 **Step 6.** End

298

299

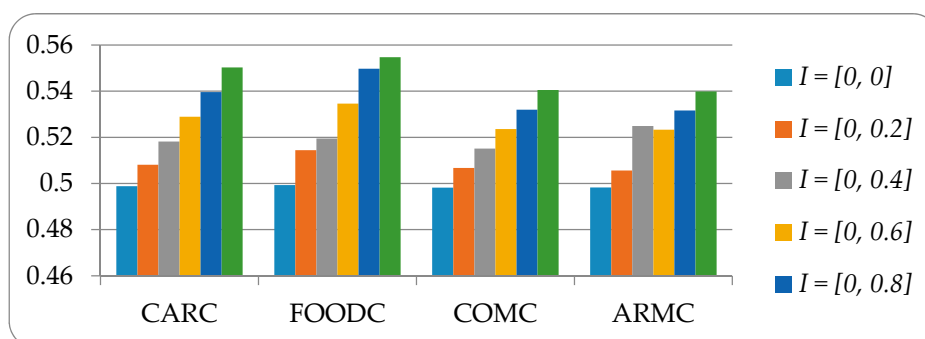
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**Figure 3.** Ranking order with variation of ‘ I ’ on NNs for strategy 1

305

306 **6.2. Solution using MCGDM Strategy 2**307 **Step 1.** Determine the relation between alternatives and criteria

308 This step is similar to the first step of strategy 1.

309 **Step 2.** Determine the criteria weights

310 Using Eqs. (5) and (6), criteria weights are calculated as follows:

311 $[w_1 = 0.3265, w_2 = 0.3430, w_3 = 0.3305]$ for DM_1 ,312 $[w_1 = 0.3332, w_2 = 0.3334, w_3 = 0.3334]$ for DM_2 ,313 $[w_1 = 0.3333, w_2 = 0.3335, w_3 = 0.3332]$ for DM_3 .314 **Step 3.** Determine the weighted aggregation values ($DM_k^{agg}(L_i)$)315 Using Eq. (4), we calculate the aggregation values ($DM_k^{agg}(L_i)$) as follows:316 $DM_1^{agg}(L_1)=3.861+0.774I$; $DM_1^{agg}(L_2)=6.006$; $DM_1^{agg}(L_3)=4.307+0.234I$; $DM_1^{agg}(L_4)=5.399+0.541I$;317 $DM_2^{agg}(L_1)=4.288$; $DM_2^{agg}(L_2)=5.219+0.429I$; $DM_2^{agg}(L_3)=4.206+0.541I$; $DM_2^{agg}(L_4)=5.251+0.629I$;318 $DM_3^{agg}(L_1)=4.024+0.616I$; $DM_3^{agg}(L_2)=5.824+0.445I$; $DM_3^{agg}(L_3)=4.889+0.393I$; $DM_3^{agg}(L_4)=6.029+0.265I$.

319

320

321 **Step 4.** Determine the averaging values

322 Using Eq. (7), we calculate the averaging values to fuse all the aggregation values corresponding to
323 the alternative L_i .

$$324 DM^{agg}(L_1) = 4.057 + 0.463 I ; DM^{agg}(L_2) = 5.568 + 0.291 I ; DM^{agg}(L_3) = 4.467 + 0.389 I ;$$

$$325 DM^{agg}(L_4) = 5.559 + 0.478 I$$

326 **Step 5.** Determine the ranking order

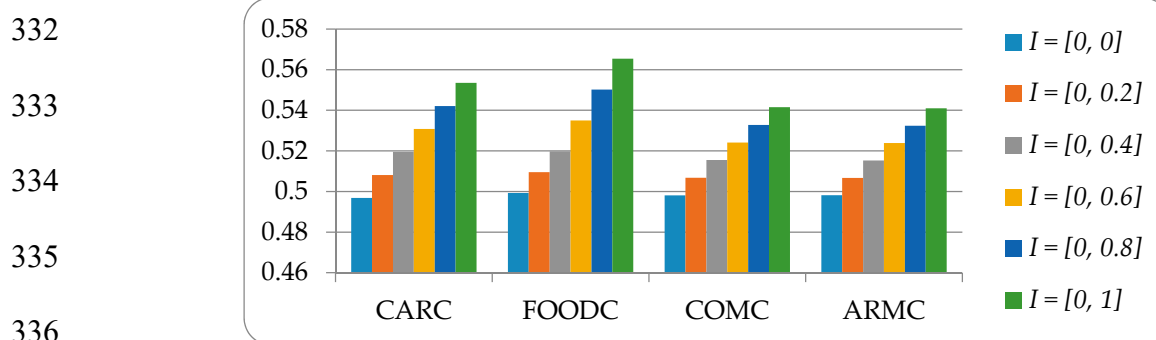
327 Using Eq. (1), we calculate the score values $S(L_i)$ ($i = 1, 2, 3, 4$). Since scores values are different,
328 accuracy values are not required. Ranking of alternatives are shown in Table 6.

329 **Table 6.** Ranking order with variation of “ I ” on NNs for strategy 2

I	$S(L_i)$	Ranking order
$I = 0$	$S(L_1) = 0.4968, S(L_2) = 0.4993, S(L_3) = 0.4981, S(L_4) = 0.4982$	$L_2 \succ L_4 \succ L_3 \succ L_1$
$I \in [0, 0.2]$	$S(L_1) = 0.5081, S(L_2) = 0.5095, S(L_3) = 0.5068, S(L_4) = 0.5067$	$L_2 \succ L_1 \succ L_4 \succ L_3$
$I \in [0, 0.4]$	$S(L_1) = 0.5195, S(L_2) = 0.5198, S(L_3) = 0.5155, S(L_4) = 0.5153$	$L_2 \succ L_1 \succ L_3 \succ L_4$
$I \in [0, 0.6]$	$S(L_1) = 0.5308, S(L_2) = 0.5350, S(L_3) = 0.5241, S(L_4) = 0.5239$	$L_2 \succ L_1 \succ L_3 \succ L_4$
$I \in [0, 0.8]$	$S(L_1) = 0.5421, S(L_2) = 0.5502, S(L_3) = 0.5328, S(L_4) = 0.5324$	$L_2 \succ L_1 \succ L_3 \succ L_4$
$I \in [0, 1]$	$S(L_1) = 0.5535, S(L_2) = 0.5654, S(L_3) = 0.5415, S(L_4) = 0.5410$	$L_2 \succ L_1 \succ L_3 \succ L_4$

330 **Step 6.** Food company (FOODC) is the best alternative for investment.

331 **Step 7.** End



337 **Figure 4.** Ranking order with variation of “ I ” on NNs for strategy 2

338 7. Comparison analysis and contributions of the proposed approach

339 7.1. Comparison analysis

340 In this subsection, a comparison analysis is conducted between the proposed MCGDM strategies
341 and other existing strategies in NN environment. Table 5 reflects that L_2 is the best alternative for $I = 0$
342 and $I \neq 0$. Table 6 reflects that L_2 is the best alternative for any values of I . The ranking results
343 obtained from the existing strategies [12, 13, 17] are furnished in Table 7.

344 In strategy [17], deneutrosophication process is analyzed. It does not recognize the importance of
345 the aggregation information. MCGDM due to Liu and Liu [12] is based on NN generalized weighted
346 power averaging operator. This strategy cannot deal the situation when larger value other than
347 arithmetic mean, geometric mean and harmonic mean is necessary for experiment purpose. In Zheng
348 et al. [13], the NN general hybrid weighted averaging operators are proposed. The strategy proposed

349 by Zheng et al. [13] cannot be used when few observations contribute disproportionate amount to the
 350 arithmetic mean. To overcome the problem, we have proposed two NN harmonic aggregation
 351 operators for MCGDM.

352 **Table 7.** Comparison of ranking results with variation of ' I ' on NNs for different strategies

I	Ye [17]	Zheng et al. [13]	Liu and Liu [12]	Proposed Strategy 1	Proposed Strategy 2
[0, 0]	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_4 \succ L_1 \succ L_3$	$L_2 \succ L_1 \succ L_4 \succ L_3$	$L_2 \succ L_4 \succ L_3 \succ L_1$
[0, 0.2]	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_3 \succ L_1 \succ L_4$	$L_2 \succ L_1 \succ L_3 \succ L_4$	$L_2 \succ L_1 \succ L_4 \succ L_3$
[0, 0.4]	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_3 \succ L_4 \succ L_1$	$L_2 \succ L_1 \succ L_4 \succ L_3$	$L_2 \succ L_1 \succ L_3 \succ L_4$
[0, 0.6]	$L_4 \succ L_2 \succ L_3 \succ L_1$	$L_4 \succ L_2 \succ L_3 \succ L_1$	$L_2 \succ L_3 \succ L_4 \succ L_1$	$L_2 \succ L_1 \succ L_3 \succ L_4$	$L_2 \succ L_1 \succ L_3 \succ L_4$
[0, 0.8]	$L_4 \succ L_2 \succ L_3 \succ L_1$	$L_4 \succ L_2 \succ L_3 \succ L_1$	$L_2 \succ L_3 \succ L_4 \succ L_1$	$L_2 \succ L_1 \succ L_3 \succ L_4$	$L_2 \succ L_1 \succ L_3 \succ L_4$
[0, 1]	$L_4 \succ L_2 \succ L_3 \succ L_1$	$L_4 \succ L_2 \succ L_3 \succ L_1$	$L_2 \succ L_4 \succ L_3 \succ L_1$	$L_2 \succ L_1 \succ L_3 \succ L_4$	$L_2 \succ L_1 \succ L_3 \succ L_4$

353

354 7.2. Contributions of the proposed approach

- 355 • NNHMO and NNWHMO in NN environment are firstly defined in the literature. We also
 356 proved their basic properties.
- 357 • We proposed score and accuracy functions of NN numbers. If two score values are same,
 358 then accuracy function can be used for ranking purpose.
- 359 • The proposed two strategies can also used when observations/experiments contribute is
 360 disproportionate amount to the arithmetic mean. The harmonic mean is used when sample
 361 values contain fractions and/or extreme values (either too small or too big).
- 362 • To calculate unknown weights structure in NN environment, cosine function is proposed.
- 363 • Steps and calculations of the proposed strategies are easy to use.
- 364 • We have solved a numerical example to show the feasibility, applicability, and effectiveness
 365 of the proposed two strategies.

366 8. Conclusions

367 In the study, we have proposed NNHMO and NNWHMO. We have developed two strategies of
 368 ranking NNs based on proposed score function and accuracy function. We have proposed cosine
 369 function to determine unknown criteria weights in NN environment. We have developed two novel
 370 MCGDM strategies based on the proposed aggregation operators. We have solved a hypothetical
 371 case study and compared the obtained results with other existing strategies to demonstrate the
 372 effectiveness of the proposed MCGDM strategies. Sensitivity analysis for different values of I is also
 373 conducted to show the influence of I in preference ranking of the alternatives. The significance of the
 374 paper is that we combine NNs with harmonic aggregation operators to cope with MCGDM
 375 problems. We hope that the proposed two MCGDM strategies will open up new avenue of research
 376 in NN environment for dealing with MCGDM problems and its practical implementation to real
 377 world decision making problems in the current neutrosophic decision making arena.

378 **Author Contributions:** Kalyan Mondal and Surapati Pramanik conceived and designed the experiments;
 379 Kalyan Mondal, and Surapati Pramanik performed the experiments; Surapati Pramanik and B. C. Giri
 380 analyzed the data; Kalyan Mondal, Surapati Pramanik, and B. C. Giri contributed to analysis tools; Kalyan
 381 Mondal and Surapati Pramanik wrote the paper.

382 **Conflicts of Interest:** The authors declare no conflict of interest.

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