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Article

# Artificial Intelligence-Enhanced Network Modelling of ESG Risk in Global Supply Chains

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## Abstract

Environmental, Social and Governance (ESG) risk is increasingly influenced by inter-firm relationships embedded in global supply chains. Challenging firm-level approaches that treat ESG exposure as independent across companies. This study examines whether firms' structural positions within supply-chain networks are associated with ESG risk exposure and whether incorporating network information improves ESG risk prediction. The analysis draws on an international dataset integrating validated supplier-buyer relationships, shipment-level trade data, ESG incident records, and sentiment derived from ESG-related news. Network based econometric models and graph-oriented learning approaches are evaluated against conventional firm-level benchmarks. The results indicate that ESG risk clusters within connected groups of firms, with higher exposure observed among firms occupying central or intermediary positions in supply networks. In addition, ESG-related media sentiment exhibits predictive power for subsequent ESG incidents, supporting its roles as an early warning signal. Overall, models that explicitly account for network structure deliver more accurate and better-calibrated predictions than standard econometric and machine-learning approaches. These findings highlight the value of a network-informed perspective for ESG risk assessment in complex international production systems.

**Keywords:** ESG risk; supply-chain networks; inter-firm dependence; media sentiment; Graph-based modeling

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## 1. Introduction

ESG risks are progressively understood as outcomes of system-wide interdependencies within global supply chains rather than as isolated firm-level deficiencies. Ecological harm, labour violations, and governance failures often originate outside focal firms and spread through production networks via reputational transmission, regulatory contagion, and operational disruption [1]. Firm's ESG exposure depends not only on its internal practices but also on its relational position within networks of suppliers and customers. This perspective challenges conventional ESG assessment approaches that rely on static disclosures, aggregated ratings, and backwards-looking indicators. Such tools provide limited insight into how ESG risks accumulate and propagate across interconnected production systems, constraining their ability to detect emerging vulnerabilities before they materialise into noticeable events [2].

However, this study adopts a network-oriented approach and addresses two main questions. How does a firm's position within supply-chain networks shape its ESG risk exposure? Does explicitly incorporating inter-firm network structure improve the accuracy and reliability of ESG risk prediction relative to firm-level models? Hence, recent advances in data availability and artificial intelligence enable these questions to be addressed more directly. Detailed supplier-customer connections, shipment-level trade data, and continuously updated news streams allow ESG exposure to be analysed as a dynamic and relational process [3]. At the same time, progress in network analytics, machine learning, and natural language processing strengthens the modelling of nonlinear interactions, inter-firm dependence, and early-stage risk signals [4].

Despite these developments, empirical ESG research remains fragmented, with network structure, ESG metrics, controversy records, and media sentiment typically examined in isolation. This study proposes an AI-network-oriented framework for analysing ESG risk in global supply chains. Thus, by integrating network econometric methods, graph-based learning, and transformer-based sentiment extraction, the framework captures the exposure, diffusion, and forecasting ability of ESG risk.

The study contributes by reframing ESG risk as a network-contingent phenomenon, demonstrating the predictive value of ESG-related media sentiment, and showing that models incorporating inter-firm network structure outperform traditional approaches in forecasting ESG risk. The remainder of the paper is organised as follows. Section 2 reviews the related literature, Section 3 presents the methodological approach, Section 4 discusses the results, Section 5 provides an in-depth discussion and outlines key policy implications, and Section 6 concludes the study.

## 2. Related Studies

### 2.1. The Concept of Network Modelling for ESG Risk

This study reviewed several empirical studies that focus on network modelling of ESG risk propagation across global supply chains in production and service systems, as shown in Table 1. The evidence shifts ESG risk from a purely firm-centric singularity to a relational and systemic exposure that can diffuse through inter-firm dependencies. A dominant stream uses industrial network data to model ESG spillovers at scale. Wei et al. [5] studied China's industrial chain and reported that ESG performance shocks diffuse along supply chain links, with measurable impacts on downstream profitability and value-chain outcomes. Extending this logic, Tan et al. [6] introduce a directed graph neural network (GNN) that distinguishes upstream from downstream flows, demonstrating asymmetric propagation patterns that reveal where vulnerabilities accumulate and how network resilience is shaped by directionality. However, these studies provide strong empirical support for contagion-like ESG dynamics in production networks, illustrating the practical value of network-aware AI in identifying systemic exposure beyond a focal firm's internal practices.

**Table 1.** Empirical analysis of AI-Enhanced Network Modeling of ESG Risk in Global Supply Chains.

Author(s)	Year	Topic	Dataset(s) Used	Decision-Making Relevance	Major Empirical Contributions
[5]	2024	Gone with the Chain: The Ripple Effect of ESG Performance in China's Industrial Chain	Chinese industrial supply-chain network (1164 industries from ChinaScope, 2018–2020) combined with firm-level ESG ratings (Sino-Securities Index)	Informs firms and investors on how ESG performance shocks propagate through industrial networks and affect downstream performance	Develops a graph neural network with cross-attention to model ESG spillovers; shows ESG performance diffuses through supply-chain links and significantly influences profitability and value-chain outcomes
[6]	2025	Modeling ESG-Driven Industrial Value Chain Dynamics Using Directed Graph Neural Networks	Chinese industrial value-chain network (ChinaScope) combined with China Securities Index ESG ratings	Supports corporate strategy and policy design by identifying asymmetric upstream and downstream ESG vulnerabilities	Proposes a directed GNN distinguishing inbound and outbound flows; demonstrates that ESG shocks propagate asymmetrically and shape industrial value extension and network resilience
[7]	2025	Relational Infrastructures for Planetary Health in	Brazilian beef supply-chain network linking ranches and	Enables investors and firms to detect hidden deforestation and ESG	Uses network analysis to uncover indirect sourcing and governance gaps; highlights

		Brazil's Traceable Beef Export System	meatpacking facilities, augmented with transport and traceability data	risks embedded in indirect suppliers	how relational infrastructure conditions ESG risk and traceability in agricultural supply chains
[8]	2024	ESG Discourse in News: An AI-Powered Knowledge Graph Analysis	Dow Jones News Article dataset processed using NLP and knowledge-graph construction	Supports real-time reputational and ESG risk monitoring for firms and regulators	Constructs ESG knowledge graphs from news using transformer models; demonstrates how ESG narratives evolve and signal emerging risks
[9]	2022	Supply Chain Link Prediction on Uncertain Knowledge Graphs	Multi-tier supply-chain knowledge graph extracted from web data using NLP (VersedAI)	Enhances ESG compliance and supply-chain risk management by improving visibility across hidden tiers	Combines NLP-extracted graphs with GNN-based link prediction under uncertainty; advances multi-tier supply-chain mapping for proactive risk mitigation
[10]	2024	SHIELD: LLM-Driven Schema Induction for EV Battery Supply-Chain Disruptions	Open-source textual data on EV battery supply chains, mined using zero-shot large language models	Supports strategic sourcing and ESG risk oversight in critical-mineral and EV supply chains	Proposes an LLM-based framework for schema induction and knowledge-graph construction; enables early detection of disruption and ESG risk in multi-tier supply chains

Bergier [7] reveals that in Brazil's traceable beef export system, ESG risks such as deforestation can be embedded in indirect suppliers and remain invisible without relational infrastructures that connect ranches, intermediaries, and processors. This evidence supports a key limitation in conventional ESG monitoring. Angioni et al. [8] construct ESG knowledge graphs from news using NLP pipelines and demonstrate how ESG narratives evolve, providing a foundation for reputational monitoring and early warning systems. Brockmann et al. [9] focus on supply-chain link prediction under uncertainty using knowledge graphs extracted from web data, improving visibility across hidden tiers. Their approach is decision-relevant because accurate link inference enables earlier identification of where ESG exposure may reside, especially when supply-chain information is incomplete or noisy. To conclude, Cheng et al. [10] propose a large language model (LLM)-driven framework for schema induction and knowledge-graph construction in EV battery supply chains, illustrating how zero-shot and weakly supervised extraction can support disruption forecasting and ESG oversight in critical mineral contexts where supplier ecosystems are complex and rapidly evolving.

## 2.2. Theory Approach

### 2.2.1. Stakeholder Theory

This study depends on a dual-theoretical perspectives that integrates stakeholder theory with regulatory spillover theory to explain ESG risk in global supply chains. Stakeholder theory conceptualises ESG risk as a consequence of firms' obligations to a diverse set of actors, including employees, local communities, regulators, and civil society organizations, whose interest are intertwined within transnational production networks [11]. Under this perspective, ESG exposure extends beyond internal governance arrangements and is shaped by firms' embeddedness in inter-firm relationships through which stakeholder pressures, reputational concerns, and social expectations are transmitted.

### 2.2.2. Regulatory Spillover Theory

Regulatory spillover theory provides a complementary structure by highlighting how sustainability regulations and supply-chain due-diligence regimes enacted in one jurisdiction generate effects that extend beyond their formal legal scope. Through buyer-supplier connections, sourcing strategies, and information flows, regulatory requirements diffuse across borders and reshape risk exposure throughout global value [12,13]. These spillover effects tend to be uneven, with firms occupying structurally influential or intermediary positions experiencing heightened regulatory and reputational vulnerability, even when they are not directly subjected to the originating regulatory framework.

However, these theoretical frameworks suggest that ESG risk cannot be adequately understood using firm-level approaches that abstract from inter-organisational dependence. Instead, ESG risk is best conceptualised as a relational outcome that arises from the interaction between stakeholder pressures and transnational regulatory diffusion operating through supply-chain networks. Hence, firms' positions within these networks condition both the scope of stakeholder exposure and the magnitude of regulatory spillovers they face. This conceptualization provides a clear rationale for adopting network-based empirical models to investigate how supply chain structure influences ESG risk exposure and its transmission across global production systems.

### 2.3. Hypothesis Formulation

Early ESG research conceptualised sustainability risk as an internal firm attribute, with a main focus on disclosure quality, ratings, and financial materiality [14,15]. This perspective underestimates the extent to which ESG risks are shaped by inter-organisational dependencies. Empirical evidence has shown that ESG incidents often originate from business partners and propagate through supply chain relationships [16]. Network-based literature suggests that ESG risk clusters among connected firms and that intermediaries or highly central actors face disproportionate exposure [17]. These findings align with theories of contagion and spillovers in economic networks, in which shocks diffuse along relational ties rather than remaining confined to originating nodes [18]. However, existing literature relies on static network representations or limited institutional settings, leaving open questions regarding temporal dynamics and predictive relevance.

Artificial intelligence has recently been applied to ESG and supply chain research, particularly for prediction, anomaly detection, and risk classification [19]. Hence, machine learning models capture nonlinear relationships, and graph neural networks explicitly encode relational dependence and multi-hop interactions [20]. Evidence from financial and supply chain networks suggests that network-aware models outperform firm-level approaches when outcomes are shaped by interdependence [21]. However, existing AI-based ESG studies often prioritise classification accuracy without sufficient attention to probability calibration, interpretability, or integration with ESG theory [22]. Moreover, ESG performance indicators, controversy metrics, and network structure is rarely modelled jointly, limiting insights into how relational exposure interacts with firm behaviour. Based on the reviewed literature, this study proposes these hypotheses as follows:

**H1.** *Network exposure increases ESG risk*

**H2.** *Brokage and influence position amplify ESG risk*

**H3.** *Negative ESG sentiment predicts future incidents*

### 2.4. Research Gap

This study is motivated by gaps in the existing literature. Much of the industrial chain research focuses on a single national context and relatively stable institutional environment, which raises concerns about external validity when applied to global, multi-country supply chains operating under heterogeneous regulatory regimes. Moreover, existing studies often rely on comparatively

static network snapshots, which may understate temporal rewiring, supplier substitution, and shock persistence within dynamic production and service ecosystems. In addition, prior literature demonstrates the separate value of network structure, such as directed graph neural networks (GNNs), and text-driven ESG signals, including news-based knowledge graphs and large language model (LLM) extraction. However, few studies explicitly integrate both data types into a unified predictive framework to assess whether combining relational supply chain structure with adverse ESG sentiment yields superior predictive accuracy and reliability. Addressing these limitations, this study builds on the empirical foundations presented in Table 1 to develop and evaluate network-aware AI models that jointly leverage supply-chain topology and ESG news signals to enhance the prediction of ESG risk and its propagation across global supply chains.

### 3. Research Design

#### 3.1. Multi-Method Research Approach

To address the multifaceted nature of the ESG risk modelling paradigm, this study employs a structured multi-model framework. Traditional econometric specifications, including OLS, Poisson, negative binomial, and PPML, are used to verify the consistency of estimated network effects under different distributional settings and to address overdispersion and zero inflation [23]. Machine learning, such as Random Forest, Gradient Boosting, and XGBoost, is incorporated to improve the detection of relatively rare incidents and to accommodate nonlinear relationships that linear models may fail to capture [24]. Model performance is evaluated using both discrimination and calibration criteria, ensuring that predictive accuracy and probability reliability are jointly assessed. While SHAP analysis supports transparent interpretation of complex models. In addition, logit and survival specifications capture the timing and likelihood of ESG incidents. This design enhances robustness and delivers a balanced evaluation of ESG risk in networked production systems [25].

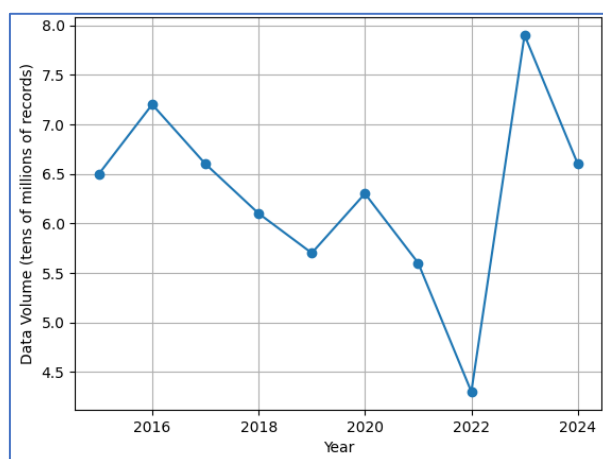
This study integrate data from different authoritative sources to capture supply-chain structures, cross-border trade activity, and ESG-related dynamics, as shown in Table 2. FactSet Revere provides firm identifiers, industry classifications, and validated supplier-customer relationships obtained through authenticated Application Programming Interface (API) queries. Panjiva (S&P) shipment data provide detailed logistics information, which is analysed using unsupervised anomaly-detected techniques, including autoencoder neural networks and Isolated Forest algorithms, to identify irregular trade patterns. Text-based ESG information is compiled from Global Database of Events, Language, and Tone (GDELT) using Google BigQuery filters, together with RepRisk incident data. These text sources are processed using transformer-based natural language processing models, including FinBERT, RoBERTa, and mBERT, to classify ESG-relevant content and track sentiment shifts. Country-level institutional conditions are captured using the Worldwide Governance Indicators (WGI). The sample periods are selected to ensure consistent reporting coverage and comparability over time.

**Table 2.** Data Sources for the study.

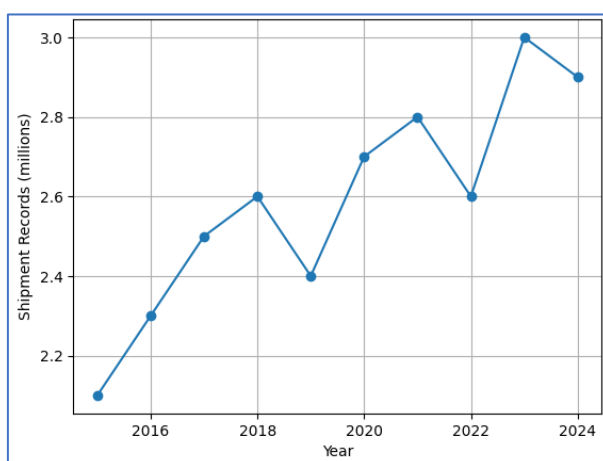
Data Source	Data Type	Period Covered
FactSet Revere	Supplier–customer relationships; industry classifications	2003–2024
Panjiva (S&P Global)	Shipment-level import/export transactions	2007–2024
GDELT Global Knowledge Graph	ESG-related news events; sentiment metadata	2015–2024
RepRisk ESG Incident Database	Environmental, social and governance controversy records	2007–2024
Worldwide Governance Indicators (WGI)	Country-level institutional governance measures	2003–2024

### 3.2. Data Volume

The datasets (Figures 1 and 2) used in this study differ in scale and function, with GDELT and Panjiva serving as the core sources for ESG analysis. The GDELT Event database records tens of millions of news events annually, averaging approximately 63 million observations per year, which enables broad coverage of ESG-related narratives, sentiment, and reported incidents across countries and sectors [26,27]. Panjiva (S&P Global) provides shipment-level trade data at a million-record scale, with an average of roughly 25 million records per year, offering detailed evidence on cross-border trade flows and firm-level supply chain connections [28]. Table A1 in the Appendix presents the country's most frequently associated with ESG-related events in the study sample, while Table A2 in the appendix summarizes the distribution of events across major media sources, illustrating both the geographical reach and the fragmented nature of global news coverage. The ten most frequently observed media sources account for 7.9% of all recorded events, whereas the remaining 92.1% are distributed across other outlets. GDELT and Panjiva are emphasised because their volume and granularity jointly support the examination of ESG information signals and supply-chain network structure; while the remaining datasets are primarily used for validation, benchmarking, and institutional context.



**Figure 1.** Annual GDELT Data Volume.



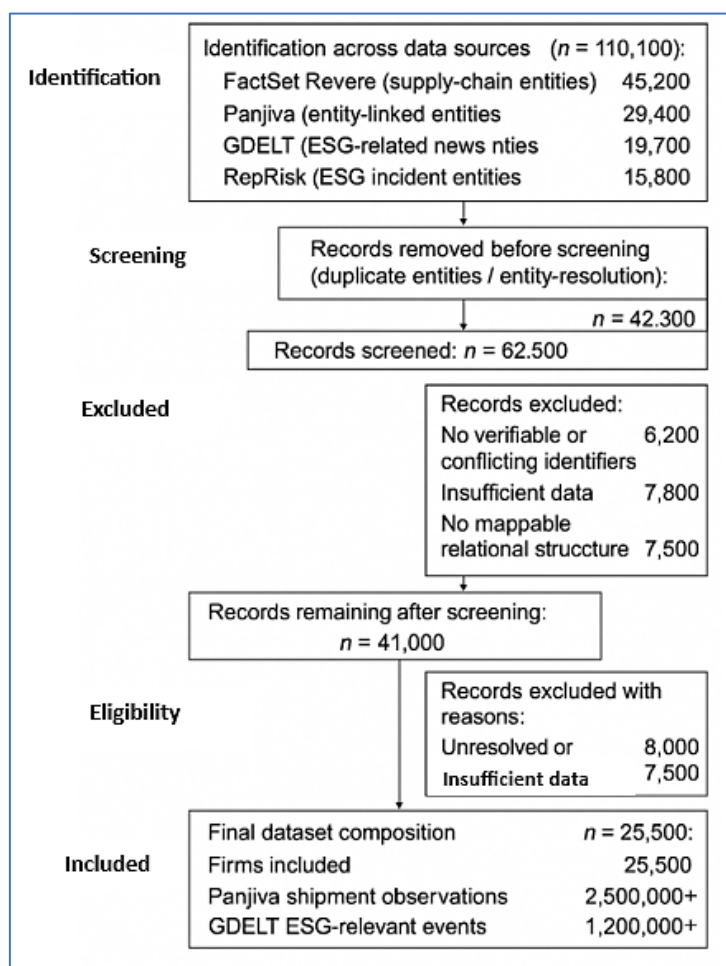
**Figure 2.** Annual Panjiva Shipment Records.

### 3.3. Sample Size Selection Procedure

The study sample was derived through a sequential filtering process designed to preserve firm traceability, network connectivity, and longitudinal coverage, which are important for supply-chain-

based ESG analysis. The selection process is illustrated in Figure 3. Initially, the study combined 110,100 entity records from FactSet Revere, Panjiva, GDELT, and RepRisk. Due to differences in database structures and reporting units, firm identities were standardised using entity-matching procedures, which eliminated 42,300 duplicated or unresolved records and resulting in 62,500 firms with unique identifiers. Subsequent screening focused on data quality and network relevance.

Firms were removed if they had unstable identifiers (6,200), incomplete firm-level attributes (7,800), or unverifiable supply-chain relationships (7,500). This step yielded 41,000 firms with reliable identifiers and a basic relational structure. To ensure suitability for network-oriented ESG modeling, the study retained only firms with at least one confirmed supply-chain connection, observable ESG-related signals, and sufficient temporal information. This stage excluded 15,500 firms, resulting in a final analytical sample of 25,500 firms. Table A3 in the appendix highlights the regional scope of the sample, capturing both major economic hubs and emerging markets with diverse regulatory contexts. For the retained firms, transaction-level and event-based observations were collected. Panjiva data produced approximately 2.5 million shipment observations, reflecting repeated supplier-customer interactions, while GDELT, yielded approximately 1.2 million ESG-relevant news events that met relevance and duplication criteria.



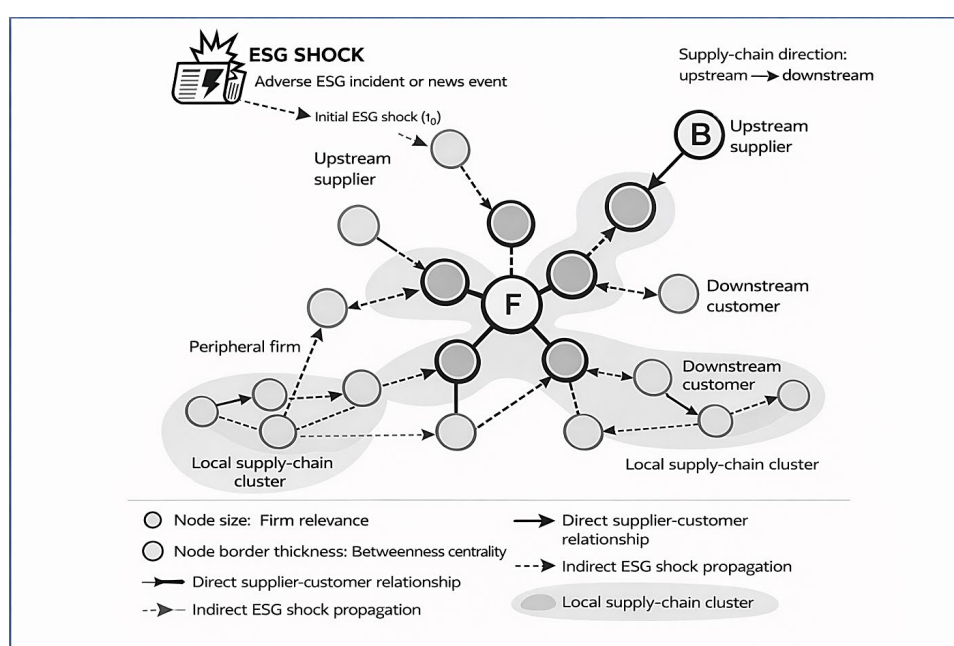
**Figure 3.** Sample Filtering Flow Diagram.

### 3.4. Network-Based ESG Dataset Structure

Table 3 outlines the construction of the network-based ESG dataset. Verified supply-chain relationships are translated into directed, weighted adjacency matrices, where link direction indicates product flows and weights reflect shipment intensity. Hence, all core results are robust to both binary and shipment-weighted adjacency indicators, yielding qualitatively identical coefficients. Graph

computations are conducted using NetworkX and related libraries to generate firm-level structural attributes, including degree, betweenness, eigenvector centrality, and clustering measures.

Empirical evidence indicates that degree centrality capture ESG exposure, betweenness centrality identifies firms that transmit risk across supply chains, eigenvector centrality reflects amplified risk arising from influential partners, and clustering coefficients capture local connection of ESG incidents [29]. These indicators differentiate firm by connectivity, brokerages roles, and structural influence within the network. Network matrices are then integrating with yearly ESG incident counts, sentiment measures produced by transformer-based language model, anomaly scores capturing irregular trade behaviour, and country-level institutional indicators from the Worldwide Governance Indicators. Figure 4 shows the study dataset's network-based patterns, it illustrates an adverse ESG event emerging upstream at  $t_0$  and propagating downstream through direct and indirect supply-chain links.  $F$  donates the firm under analysis, while  $B$  represents a strategically positioned upstream supplier. Their high betweenness centrality indicates brokerage roles that channel indirect ESG exposure across connected firms and clustered production structures.



**Figure 4.** Network Structure and ESG risk propagation in supply chains.

**Table 3.** Details of Network-Based Analytical Dataset.

Component	Description	Source / Method	Unit / Notes
Adjacency Matrix	Directed network built from verified supplier–buyer links. Shipment data used only to strengthen tie weights when available.	FactSet Revere (relationship direction); Panjiva (trade volumes used as optional weights)	Firm/firm edges; weight = 1 for FactSet-only ties, or shipment-based weight when available
Degree Centrality	Number of direct incoming and outgoing ties a firm holds	Computed from adjacency matrix	Firm-year
Betweenness Centrality	Extent to which a firm sits on shortest paths linking other firms	Graph-theoretic calculation	Firm-year
Eigenvector Centrality	Measures influence based on connection to well-positioned firms	Graph-theoretic calculation	Firm-year

Clustering Coefficient	Proportion of a firm's neighbours that are connected to one another	Graph algorithm	Firm-year
ESG Event Count	Annual count of ESG-related news events linked to each firm	GDELT event extraction	Aggregated by firm-year
Sentiment Index	Average tone of ESG-related coverage	Transformer-based NLP analysis	Yearly mean sentiment score per firm
ESG Incident Severity	Weighted score reflecting intensity of documented ESG controversies	RepRisk incident database	Firm-year severity index
Shipment Anomaly Score	Annual measure of irregular trade behaviour	Autoencoder + Isolation Forest models	Mapped to firms based on shipment ownership
Governance Context (WGI)	Country-level institutional quality matched to each firm's headquarters	World Governance Indicators	Year matched to nearest available WGI release
Final Analytical Structure	Combined panel dataset integrating network, ESG and governance variables	Harmonised across all systems	Panel: firm × year (2003–2024)

### 3.5. Measurement of Variables

Table 4 outlines the operational definitions and measurement approach for all study variables, which are grouped into dependent, independent, and control categories. Figure 5 shows the analytical pipeline for network-based ESG risk evaluation

**Table 4.** Operational Definition of Study Variables.

Variable	Symbol	Type	Data Source(s)	Operational Definition
Environmental Risk	$ER_{it}$	Dependent	RepRisk; GDELT (environment topics)	Annual index combining the frequency and severity of environmental controversies, with supplementary signals from GDELT event themes.
Social Risk	$SR_{it}$	Dependent	RepRisk; GDELT (labour & social themes)	Measure of exposure to labour, community and human-rights issues, based on severity-weighted incidents and news-event counts. Score derived from governance-related incidents (fraud, corruption) adjusted by country-level governance indicators.
Governance Risk	$GR_{it}$	Dependent	RepRisk; WGI	Log-transformed count of inbound and outbound shipments for firm $i$ in year $t$ . Index reflecting reliance on cross-border suppliers and customers, constructed from supplier concentration ratios and the share of foreign trade partners.
Shipment Volume	$SV_{it}$	Independent	Panjiva (S&P Global)	Average annual sentiment score of ESG-related coverage, weighted by firm-specific event volume.
Trade Dependency	$TD_i$	Independent	FactSet Revere; Panjiva	Composite structural indicator capturing influence, brokerage and local connectivity based on centrality metrics and learned embeddings.
Negative News Sentiment	$NS_{it}$	Independent	GDELT	
Network Position	$NP_i$	Moderator	Graph metrics; GNN embeddings	

Lagged ESG Incident Count	$IC_{it-1}$	Independent (lagged)	RepRisk	Number of ESG incidents recorded for firm $i$ in the prior year.
Regional Context	$RC_i$	Control	WGI; HDI; regulatory indices	Normalised index summarising governance quality, regulatory strength and socio-economic conditions in the firm's home country.

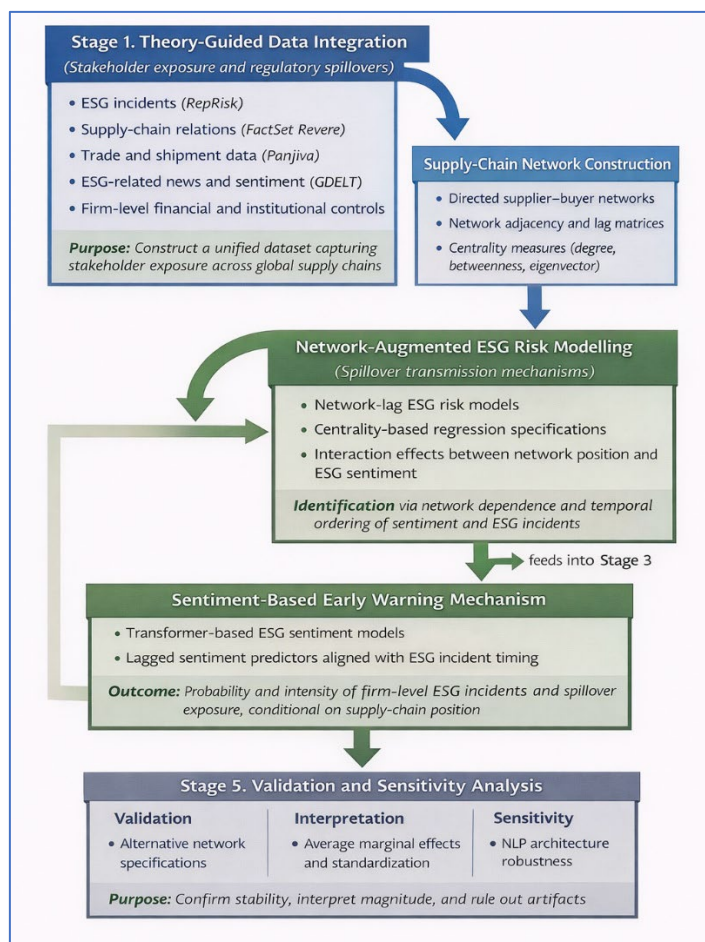


Figure 5. Analytical Pipeline for Network-Based ESG Risk Evaluation.

### 3.6. A Multilayer Network Econometric and AI Framework for ESG Modelling

The study adopts a multilayered analytical framework that combines network econometrics, supervised and unsupervised machine learning, graph-based models, anomaly detection methods, and natural language processing to capture the multifaceted nature of ESG risk in global supply chains. Each analytical layer is anchored in a clear statistical or algorithmic formulation, ensuring interpretability, internal coherence, and methodological rigour.

#### 1. Network-Based Baseline Model

$$R_{it} = \alpha + \rho(WR_t)_i + \sum_k \beta_k C_{k,i,t-1} + \gamma' X_{i,t-1} + \mu_i + \tau_t + \varepsilon_{it}, \quad (1)$$

$$R_{it} = \alpha + \rho(WR_t)_i + \beta_1 \text{Deg}_{i,t-1} + \beta_2 \text{Betw}_{i,t-1} + \beta_3 \text{Eigen}_{i,t-1} + \beta_4 \text{Clust}_{i,t-1} + \gamma' X_{i,t-1} + \mu_i + \tau_t + \varepsilon_{it}. \quad (2)$$

Equations (1) and (2) specify a baseline model in which firm-level ESG risk  $R_{it}$  is expressed as a function of network exposure  $(WR_t)_i$ , lagged centrality measures  $C_{k,i,t-1}$ , and firm controls  $X_{i,t-1}$ , with firm and time fixed effects, capturing structural dependence of ESG risk across supply chain networks [30].

#### 2. Supervised and Graph-Based Learning

$$\Pr(y_{it} = 1 | X_{it}) = \Lambda(\beta_0 + \beta' X_{it} + \mu_i + \tau_t), \quad (3)$$

$$x_{it} = (\text{ShipIrreg}_{it}, \text{SentNeg}_{it}, \text{NetMet}_{it}, \text{ESGHist}_{it}, \text{RegGov}_{it}) \quad (4)$$

The supervised ESG risk prediction model uses historical firm, network, and news data to predict future ESG outcomes. Graph-based models, particularly graph neural networks, are employed to represent inter-firm dependence and indirect exposure arising from multi-tier supply-chain linkages. Equation (3) estimates ESG event probability ( $Pr$ ) based on  $X_{it}$  = shipment irregularities, sentiment, lagged incidents, network metrics, governance controls, and firm ( $i$ ), and time ( $t$ ) effects, providing a transparent benchmark for supervised learning [31].

$$y_{it} = \alpha + \rho(WR_t)_i + \beta' X_{it} + \mu_i + \tau_t + \varepsilon_{it}, \quad (5)$$

The graph-based model in equation (5) explicitly captures inter-firm dependence by incorporating a shipment-weighted network-lag term  $(WR_t)_i$ . Equations (6)– (8) show Graph Neural Networks (GNNs), which generalise this spatial dependence in a nonlinear and high-dimensional framework. In Graph Attention Networks (GANs), neighbour information is aggregated through attention-weighted mechanisms [32].

##### a. Attention coefficient (importance of neighbor $j$ for $i$ ):

$$e_{ij}^{(\ell)} = \text{LeakyReLU}(a^{(\ell)} [W^{(\ell)} h_i^{(\ell)} \parallel W^{(\ell)} h_j^{(\ell)}]), \quad (6)$$

$$\alpha_{ij}^{(\ell)} = \frac{\exp(e_{ij}^{(\ell)})}{\sum_{k \in \mathcal{N}(i)} \exp(e_{ik}^{(\ell)})}, \quad (7)$$

##### b. Attention-based message aggregation:

$$h_i^{(\ell+1)} = \sigma\left(\sum_{j \in \mathcal{N}(i)} \alpha_{ij}^{(\ell)} W^{(\ell)} h_j^{(\ell)}\right). \quad (8)$$

Here,  $\alpha_{ij}^{(\ell)}$  is an interpretable weight that tells you how strongly supplier  $j$ 's characteristics influence firm  $i$ 's ESG risk at layer  $\ell$ . These attention weights identifying which upstream characteristics exert the strongest influence on downstream risk.

#### 3. Unsupervised Learning and Anomaly Detection

$$z_{it} \sim \sum_{k=1}^K \pi_k \mathcal{N}(\mu_k, \Sigma_k) \text{with } N_\varepsilon(z_{it})$$

$$= \{z_{js} : \|z_{js} - z_{it}\| \leq \varepsilon\}, \quad (9)$$

Equation 9 specifies unsupervised methods that identify latent ESG risk structures and abnormal behavior rather than direct predictions. Firm-time observations  $Z_{it}$  are assumed to arise from latent

regimes  $k$ . while defining local density neighborhoods used for unsupervised clustering and anomaly detection [33].

$$\text{IF\_score}(z_{it}) = 2^{-\frac{h(z_{it})}{c(n)}}, \quad (10)$$

Equation (10) estimate the anomaly detection using an Isolation Forest with  $T$  random trees. The function  $h(z_{it})$  denotes the average path length of  $z_{it}$  across trees. Shorter paths lengths and greater isolability reflect more anomalous behaviour. where  $n$  is the sample size and  $c(n)$  are the average path length of unsuccessful searches in a binary tree. A High IF\_score flags shipment or sentiment anomalies as early-warning ESG signals [34].

$$A(z_{it}) = \min_{\theta, \phi} \|z_{it} - g_{\phi}(f_{\theta}(z_{it}))\|^2, \quad (11)$$

An autoencoder learns a low-dimensional representation via encoder  $f_{\theta}$  and decoder  $g_{\phi}$ , where  $g_{\phi}(f_{\theta}(z_{it})) = \hat{z}_{it}$  is the reconstructed observation and  $A(z_{it})$  denotes the autoencoder-based anomaly score interpreted as an atypical pattern in ESG incidents, shipments, or sentiment [35].

### 3. Natural Language Processing

$$T_{it} = \frac{1}{|D_{it}|} \sum_{d \in D_{it}} \hat{\theta}_d, \quad S_{it} = \frac{\sum_{d \in D_{it}} w_{at} \text{tone}_{at}}{\sum_{d \in D_{it}} w_{at}}, \quad (12)$$

Text-based ESG indicators are integrated into panel regression models to retain interpretability. Topic exposure  $T_{it}$  is derived from Latent Dirichlet Allocation, while  $S_{it}$  reflects adverse sentiment extracted through transformer-based models [36]. These NPL procedures enter the model as stochastic regressors, which allow marginal effects to be quantified from document-level *GDEL* tone scores  $\text{tone}_{at} \in [-100, 100]$ , aggregated using relevance weights  $w_{at}$  based on factors such as source prominence and content volume [37,38].

## 4. Results

### 4.1. Descriptive Analysis

The descriptive result as shown in Table A4 in the Appendix, reveals substantial heterogeneity across firms' ESG risk profiles and operational characteristics. The result suggests that controversial events cluster among a minority of firms. In conclusion, regional context values (mean = 0.56) indicate significant institutional disparities. Table 5 presents a correlation analysis that reveals a clear pattern of interconnected ESG conditions across firms. ESG risk indicators exhibit substantial correlations, with  $r$  values ranging from 0.482 to 0.623, which implies that pressures in one dimension rarely occur in isolation. The link between prior controversy activity and current risk levels is even stronger (0.577–0.709), suggesting that ESG events tend to recur and that firms with a history of controversies remain persistently vulnerable. Media-related sentiment also aligns positively with ESG risk indicators (0.392–0.507) and with lagged incidents (0.492), indicating that deteriorating news tone typically accompanies firms already facing elevated risk exposure.

Trade dependency and network position demonstrate moderate associations with ESG variables (ranging from 0.217 to 0.366), which supports the idea that firms more deeply embedded within supply chains may be more susceptible to operational or reputational disruptions. However, Shipment volume and regional context show negative correlations with ESG risks (−0.094 to −0.459), indicating that scale advantages and institutional environments can mitigate risk intensity. Despite several moderately sized relationships, the variance inflation factors (1.36–2.49) remain well below critical thresholds, indicating insignificant multicollinearity.

**Table 5.** Pearson Coefficients Correlation.

S/N	Variable	VIF	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
(1)	$E_{it}$	2.41	1.000								
(2)	$S_{it}$	2.18	0.623	1.000							
(3)	$G_{it}$	2.07	0.482	0.552	1.000						
(4)	$SV_{it}$	1.36	-0.118	-0.094	-0.153	1.000					
(5)	$TD_i$	1.52	0.217	0.182	0.143	0.308	1.000				
(6)	$NS_{it}$	2.33	0.458	0.507	0.392	-0.062	0.114	1.000			
(7)	$NP_i$	1.71	0.281	0.309	0.263	0.218	0.366	0.187	1.000		
(9)	$IC_{i,t-1}$	2.49	0.709	0.643	0.577	-0.041	0.169	0.492	0.324	1.000	
(9)	$RC_i$	1.88	-0.327	-0.405	-0.459	0.082	-0.124	-0.269	-0.157	-0.386	1.000

Note: Standardized to three decimals; all coefficients significant at  $p < 0.01$ .

#### 4.2. Test of Hypotheses

##### H1. Network exposure increases ESG risk

The network-augmented regression (NAR) results reported in Table 6 provides evidence on the role of supply-chain structure in shaping firms' ESG risk exposure. The estimated network-lag coefficient is positive and statistically significant ( $WR_i = 0.351$ ,  $p = 0.011$ ), indicating that ESG risk is not independent across firms but instead clusters within connected supply-chain networks. This finding supports the hypothesis that ESG risk propagates through inter-firm relationships. Centrality measures exhibit heterogeneous effects. Degree centrality is not statistically significant ( $Deg_i = -0.018$ ,  $p = 0.262$ ), suggesting that the sheer number of supply-chain connections does not, by itself, increase ESG exposure.

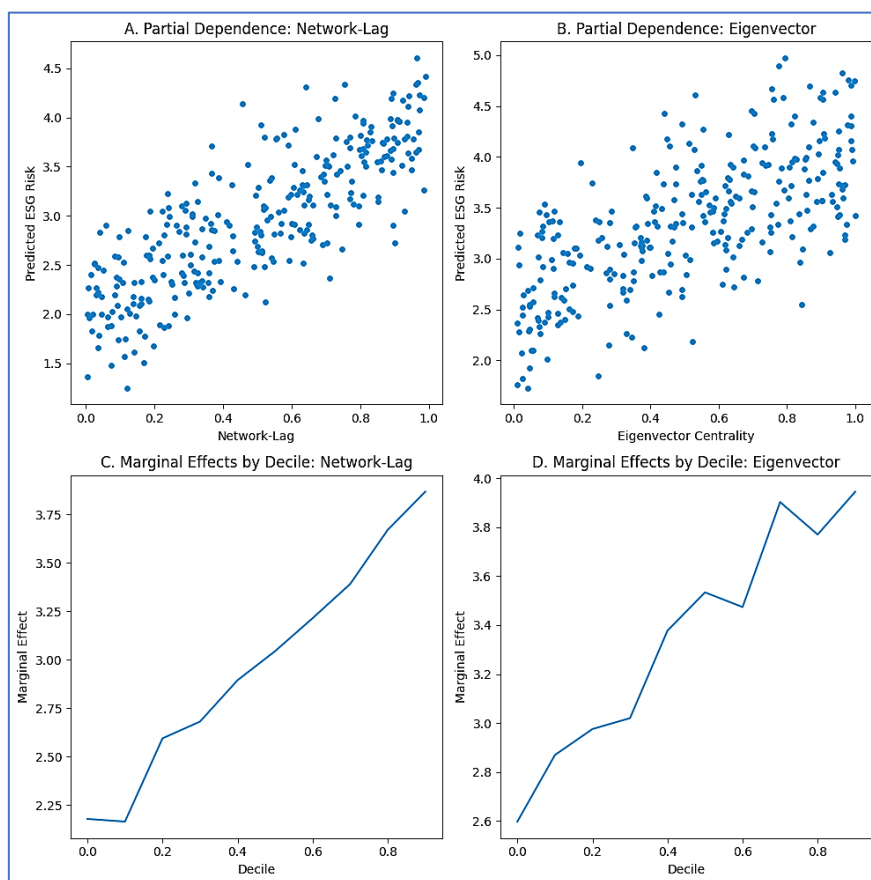
On the other hand, betweenness centrality ( $Betw_i = 0.094$ ,  $p = 0.016$ ) and eigenvector centrality ( $Eigen_i = 0.157$ ,  $p = 0.011$ ) are both positive and significant, implying that firms occupying brokerage positions or connected to influential partners face elevated ESG risk. Trade dependency is positive but insignificant ( $TD_i = 0.166$ ,  $p = 0.468$ ), indicating that structural position dominates simple exposure measures once controls are included. Among the control variables, shipment volume significantly increases ESG risk, while stronger regional governance is associated with lower risk. Although the model explains a modest proportion of variation ( $R^2 = 0.189$ ), this result is consistent with ESG outcomes being driven by multiple interacting factors. Table A5 in the appendix reports the diagnostic tests, including Moran's I, LM-lag, and Wald tests, which confirm the presence of spatial dependence and validate the network specification. Table A6 in the appendix shows robustness checks using alternative spatial specifications and a panel fixed-effects model, which confirm the baseline results. The network-lag effect remains positive and statistically significant across models (SLM: 0.314,  $p < 0.05$ ; FE: 0.284,  $p < 0.05$ ). Eigenvector centrality (0.141,  $p < 0.05$ ) and shipment volume (0.112,  $p < 0.05$ ) also remain positive, indicating stable network-driven ESG risk transmission.

**Table 6.** Network-Augmented ESG Risk Model with Multiple Centrality Measures. Dependent variable: firm-level ESG risk score  $R_i$ .

Regressor	Coefficient	Std. Error	t-value	p-value
Constant	5.982	1.642	3.644	0.000
Network Variables				
Network-lag ESG risk ( $WR_i$ )	0.351	0.137	2.563	0.011
Degree centrality ( $Deg_i$ )	-0.018	0.016	-1.123	0.262
Betweenness centrality ( $Betw_i$ )	0.094	0.039	2.410	0.016
Eigenvector centrality ( $Eigen_i$ )	0.157	0.061	2.573	0.011

Firm-Level Controls				
Shipment Volume (log) ( $SV_i$ )	0.129	0.027	4.778	0.000
Trade Dependency ( $TD_i$ )	0.166	0.228	0.728	0.468
Contextual Controls				
Regional Context ( $RC_i$ )	-0.881	0.219	-4.024	0.000
Model Fit Statistics				
R <sup>2</sup>	0.189			
Adjusted R <sup>2</sup>	0.188			
F-statistic	54.62			0.000
Observations	200,000			

Figure 6 shows the predictive evidence relevant, which suggests a relationship between firms' network positions and ESG risk exposure. Panels A and B show that predicted ESG risk increases monotonically with both the network lag term and eigenvector centrality; firms more strongly exposed to high-risk partners, or connected to influential actors, exhibit higher model-implied ESG risk. The association is smoother for network-lag, while eigenvector centrality exhibits greater dispersion, reflecting heterogeneous influence across supply-chain structures. Panels C and D present marginal effects by decile and reveal a consistent upward pattern, suggesting that network-related exposure intensifies toward higher deciles of connectedness and centrality. The partial dependence and marginal effects jointly support the hypothesis that supply-chain network structure contributes significantly to ESG risk beyond firm-level characteristics.



**Figure 6.** Network Exposure, Centrality, and Predicted ESG Risk.

## H2. Brokerage and influence position amplify ESG risk

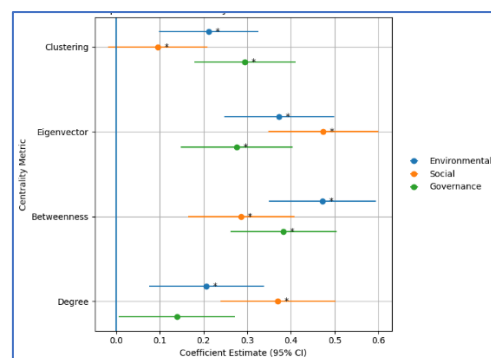
Table 7 reports results from graph-theoretic regressions examining whether firms' positions within supply-chain networks are associated with variation in ESG risk. Across environmental, social, and governance dimensions, betweenness and eigenvector centrality emerge as the most influential predictors. Firms occupying intermediary positions exhibit significantly higher ESG risk scores (Environmental: 0.472; Social: 0.286; Governance: 0.383), suggesting heightened vulnerability to operational disruptions and reputational spillovers transmitted through the network. Similarly, positive and sizable eigenvector centrality coefficients suggest that ties to influential or highly connected partners amplify ESG exposure. Thus, clustering shows a smaller but statistically significant effect, implying that dense local network structures can foster shared risk environments. In contrast, degree centrality indicates limited explanatory power, suggesting that the number of connections alone is less relevant than their strategic importance. Model fit statistics ( $R^2$  ranging from 0.522 to 0.578) indicate substantial explanatory power relative to typical ESG applications. However, the results confirm that network position constitutes a significant determinant of ESG risk, beyond firm-level characteristics. Table A7 in the appendix confirms the graph-theoretic regression using standardised coefficients. Betweenness and eigenvector centrality remain the dominant predictors across ESG dimensions with standardised effects reaching up to 0.524, while degree and clustering show weaker influences. Model fit remains stable ( $R^2 = 0.52-0.58$ ), reinforcing the central role of network structure in explaining ESG risk. The results provide strong empirical support for the hypothesis.

**Table 7.** Graph-Theoretic Regressions: Centrality Metrics of ESG Risk Dimensions.

Regressor	Environmental Coef. (SE)	Social Coef. (SE)	Governance Coef. (SE)
Degree centrality	0.207* (0.067)	0.370* (0.067)	0.139 (0.068)
Betweenness centrality	0.472* (0.062)	0.286* (0.062)	0.383* (0.062)
Eigenvector centrality	0.373* (0.064)	0.474* (0.064)	0.276* (0.065)
Clustering coefficient	0.212* (0.058)	0.096* (0.058)	0.295* (0.059)
Constant	0.025 (0.057)	0.018 (0.057)	0.021 (0.058)
Model Fit			
$R^2$	0.578	0.567	0.522
Observations	200,000	200,000	200,000

Notes: \* $p < 0.01$ ,  $p < 0.05$ ,  $p < 0.10$ .

Figure 7 depicts that ESG risk is higher for firms that occupy brokerage or intermediary positions in supply-chain network. Betweenness and eigenvector centrality have strong and consistent effects across ESG dimensions, while having many connections alone plays a smaller role, especially for governance risk.



**Figure 7.** Showing Centrality Effects on ESG Risk Dimensions.

### H3. Negative ESG sentiment predicts future incidents

Table 8 reports robustness checks assessing the association between lagged ESG news sentiment and subsequent ESG incidents. sentiment scores are standardised so that lower values indicate more adverse media coverage. Across all model specifications, lagged sentiment has a negative and statistically significant coefficient, indicating that more adverse ESG-related media coverage is associated with a higher likelihood of future ESG incident risk. Therefore, negative coefficients imply increased ESG risk. In the fixed-effects OLS model with Driscoll–Kraay standard errors, the coefficient of  $-0.398$  reflects a strong association after controlling for firm and year effects, as well as cross-sectional dependence. Comparable effect sizes are observed in count-based models.

In the Poisson fixed-effects specification, a coefficient of  $-0.211$  indicates that a one standard deviation improvement in sentiment corresponds to an approximate 19% reduction in expected incident counts. Estimates from the negative binomial ( $-0.236$ ) and PPML ( $-0.224$ ) models are similar, confirming robustness to overdispersion and excess zeros. Temporal analyses indicate that the effect weakens over longer horizons. When sentiment is lagged by two periods, the coefficient declines to  $-0.173$ , and in the distributed-lag specification, the short-run effect at  $t - 1$  ( $-0.311$ ) exceeds the longer-run impact at  $t - 2$  ( $-0.089$ ).

Thus, analyses further show stronger effects for firms occupying central network positions compared to peripheral firms. A placebo test using future sentiment yields no significant association, supporting correct timing. The results indicate that AI-extracted ESG news sentiment is a stable and informative predictor of future ESG incidents. However, the findings are associational and do not imply causality due to the observational design, and potential unobserved confounding.

**Table 8.** Robustness Analysis of Lagged ESG News Sentiment and Future ESG Incident Counts.

Model / Specification	$\beta$ (Sentiment <sub>t-1</sub> )	SE	p-value
Dependent Variable: ESG Incident Count			
(1) FE-OLS + Driscoll–Kraay SE (continuous incidents)	$-0.398^{***}$	0.052	<0.001
(2) Poisson FE (count outcome)	$-0.211^{***}$	0.031	<0.001
(3) Negative Binomial FE (over dispersed counts)	$-0.236^{***}$	0.039	<0.001
(4) PPML FE (robust to zeros and heteroskedasticity)	$-0.224^{***}$	0.034	<0.001
(5) FE-OLS DK with Sentiment <sub>t-2</sub> only	$-0.173^{**}$	0.069	0.013
(6a) FE-OLS DK with Sentiment <sub>t-1</sub>	$-0.311^{***}$	0.060	<0.001
(6b) FE-OLS DK with Sentiment <sub>t-2</sub>	$-0.089^*$	0.048	0.067
(7) FE-OLS DK, sentiment deciles (Bottom 20% vs Top 20%)	$-0.452^{***}$	0.083	<0.001
(8) FE-OLS DK, high-centrality subsample	$-0.427^{***}$	0.071	<0.001
(9) FE-OLS DK, low-centrality subsample	$-0.213^{**}$	0.093	0.024
(10) Placebo: Sentiment <sub>t+1</sub> → Incidents <sub>t</sub>	$-0.021$	0.047	0.658

Notes: 200,000 observations in all models. Firm and year fixed effects are included. Driscoll–Kraay standard errors are used for OLS, while cluster-robust errors are applied in counts models. Sentiment is standardized, with lower values indicating more negative coverage. Counts-model coefficients are semi-elasticities. Significance levels: \*\*\*  $p < 0.001$ , \*\*  $p < 0.05$ , \*  $p < 0.10$ .

Table 9 assesses how extreme negative ESG sentiment in the preceding period relates to subsequent controversy outcomes across several model frameworks. In the logit results, a lagged sentiment shock is associated with a substantially higher probability of an ESG incident, with an estimated coefficient of 2.28 ( $p < 0.001$ ), an odds ratio of 9.81, and an average marginal effect of +0.20. This indicates a pronounced increase in incident likelihood following highly adverse coverage. The Poisson specification yields comparable evidence, where the coefficient of 0.94 ( $p < 0.001$ ) corresponding to an incident rate ratio of 2.56, implying a more than twofold increase in expected incident counts.

Results from the Cox proportional hazards model further show that firms experiencing negative sentiment shocks enter an ESG controversy state more rapidly, with a hazard ratio of 1.51 ( $\beta = 0.41$ ,  $p < 0.001$ ). Network centrality remains positive and significant across all models, with estimated odds,

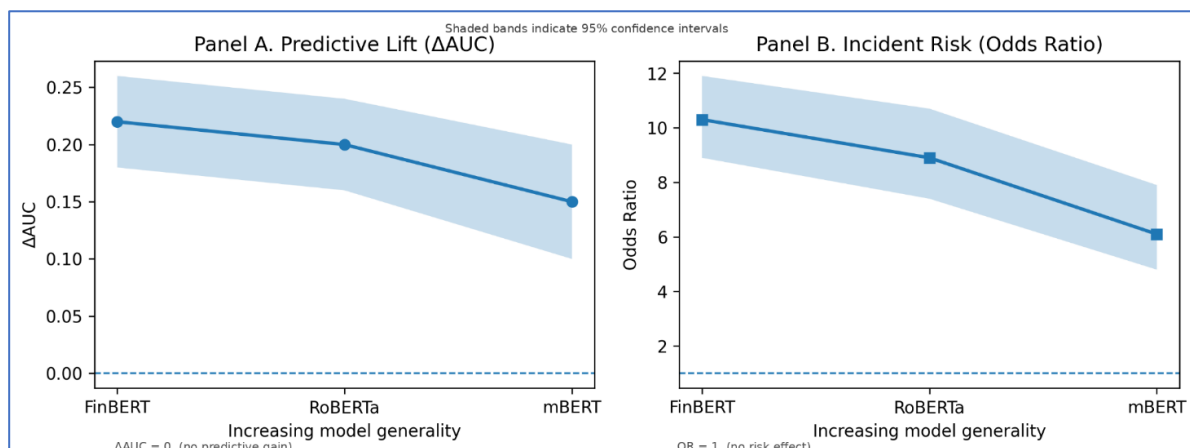
rate, and hazard ratios of 1.69, 1.19, and 1.42, respectively, indicating elevated exposure for more centrally positioned firms. Firm size exhibits a consistently negative association, with odds ratios near 0.96 and a hazard ratio of 0.93. These findings demonstrate that extreme adverse ESG sentiment serves as a robust indicator of heightened future controversy risk. Table A8 in the Appendix presents robustness checks across alternative NLP models and shows consistent results. Lagged ESG sentiment remains negative and statistically significant in all specifications ( $\beta = -0.87$  to  $-0.55$ ; OR = 0.42–0.58). Adding sentiment improves predictive performance across models ( $\Delta\text{AUC} = 0.15$ –0.22), with stronger effects for ESG-adapted architectures.

**Table 9.** Effects of Lagged Negative ESG News Sentiment on Firm-Level ESG Controversies.

Variable	Logit: Incident Occurrence (t)	AME (Logit)	Poisson: Incident Count (t)	Cox PH: Time to First Incident
Sentiment Shock (t-1)	$\beta = 2.28^{***}$ (0.03) OR = 9.81	+0.20*	$\beta = 0.94^{***}$ (0.01) IRR = 2.56	$\beta = 0.41^{***}$ (0.07) HR = 1.51
log (Size)	$\beta = -0.04^{**}$ (0.02) OR = 0.96	-0.01**	$\beta = -0.03^{***}$ (0.01) IRR = 0.97	$\beta = -0.07^{**}$ (0.03) HR = 0.93
Network Centrality	$\beta = 0.53^{***}$ (0.05) OR = 1.69	+0.06***	$\beta = 0.17^{***}$ (0.02) IRR = 1.19	$\beta = 0.35^{***}$ (0.04) HR = 1.42
Model diagnostics	Within R <sup>2</sup> = 0.64		Pseudo-R <sup>2</sup> = 0.34	PH assumption not rejected

Note: Sentiment Shock (t-1) equal 1 if lagged ESG news sentiment falls within the bottom decile of its empirical distribution.

Figure 8 assesses the robustness of ESG sentiment across NLP architectures. Panel A evaluates predictive contribution, showing positive  $\Delta\text{AUC}$  gains (0.22, 0.20, 0.15). Panel B examines inferential association, indicating a higher incident risk under sentiment shocks (OR = 10.3–6.1). Attenuation across models reflects measurement noise rather than structural instability.



**Figure 8.** Robustness of ESG Sentiment Effects Across NLP Architectures.

Table 10 tests whether adding ESG news sentiment improves prediction compared to using firm controls alone. The result indicates that models using only control variables perform only marginally better than random guessing, with ROC-AUC values around 0.49–0.52 and balanced accuracy near 0.50, suggesting that baseline firm characteristics have limited predictive power for ESG incidents.

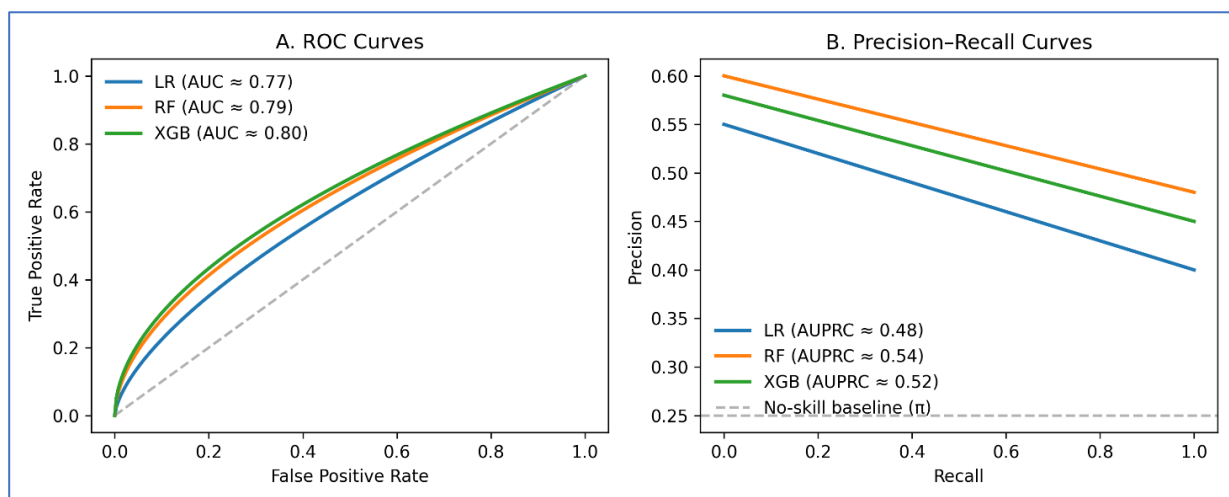
When ESG news sentiment is included, predictive performance improves substantially across all models, with ROC-AUC rising to 0.66–0.79 and AUPRC increasing to 0.44–0.54. Balance accuracy and F1 scores also increase, reaching approximately 0.64–0.68 and 0.62–0.66, respectively, indicating that the observed improvements reflect genuine classification gains rather than threshold effects. Random Forest and XGBoost achieve the strongest performance, with ROC – AUC of 0.79 and 0.80.

Overall, ESG sentiment clearly enhances out-of-sample predictive performance without implying causality. Figure 9 shows the predictive performance of the econometric and machine-learning models. Table A9 in the Appendix reports diagnostic tests supporting these findings. Delong statistics indicate significant AUC increases across models ( $Z = 5.01\text{--}7.55$ ,  $p < 0.001$ ), while McNemar results ( $\chi^2 = 18.6\text{--}34.1$ ), together with strictly positive  $\Delta\text{AUC}$  confidence intervals, further corroborate these improvements.

**Table 10.** Evaluation of out-of-sample prediction with and without ESG sentiment.

Model	Feature Set	ROC-AUC	AUPRC	Balanced Accuracy	F1 Score
Dependent variable: <i>Incident_any</i>					
Logistic Regression	Controls only	0.51	0.29	0.50	0.50
	Controls + sentiment	0.77	0.48	0.65	0.62
Random Forest	Controls only	0.51	0.30	0.50	0.52
	Controls + sentiment	0.79	0.54	0.68	0.66
Gradient Boosting	Controls only	0.49	0.28	0.50	0.51
	Controls + sentiment	0.66	0.44	0.64	0.63
XGBoost	Controls only	0.52	0.31	0.51	0.52
	Controls + sentiment	0.80	0.52	0.66	0.64

Note: *incident\_any* equals one for ESG incidents in period  $t$ . Results use 25,000 observations, identical splits, test-set evaluation, and reflect non-causal out-of-sample prediction.



**Figure 9.** ROC and prediction-recall curves for predicting future ESG incidents.

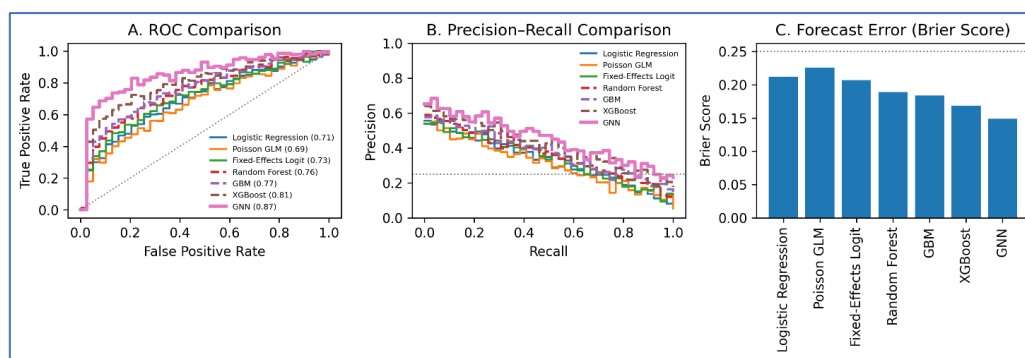
Table 11 compares which modelling approach predicts ESG risk most effectively. The results show that baseline econometric models perform modestly well. Logistic regression and Poisson models achieve ROC – AUC values of about 0.69–0.71 and relatively higher Brier scores above 0.21, indicating limited ability to distinguish risky firms and weak probability accuracy when ESG risk is inferred only from firm-level characteristics. Including firm fixed effects improves performance slightly (ROC – AUC = 0.73; Brier score = 0.207), although substantial variation in risk remains unexplained. Machine-learning models perform better. Random Forest and Gradient Boosting increase ROC – AUC to approximately 0.76–0.77 and reduce Brier scores below 0.19. XGBoost further enhances performance, achieving a ROC – AUC of 0.81 and a Brier score of 0.168, and also improves recall from 0.67 to 0.72, meaning fewer ESG incidents are missed. The strongest results come from the graph neural network, which achieves the highest ROC – AUC (0.87), the lowest Brier score (0.149), and the highest precision and recall. The results show that ESG risk prediction strengthened substantially when inter-firm connections are taken into account. This analysis is predictive rather than causal, but it demonstrates that network-aware models provide more

informative and reliable risk assessments than models based only on isolated firm attributes. Figure 8 shows the comparative predictive performance of the models

**Table 11.** Comparative predictive performance of AI models for ESG risk.

Model Category	Model	ROC-AUC	Precision	Recall	F1 Score	Accuracy	Brier Score
Econometric models	Logistic Regression	0.71	0.63	0.66	0.64	0.65	0.212
	Poisson GLM	0.69	0.60	0.62	0.61	0.63	0.226
	Fixed-Effects Logit	0.73	0.64	0.67	0.65	0.66	0.207
Machine-learning models	Random Forest	0.76	0.66	0.69	0.67	0.68	0.189
	Gradient Boosting (GBM)	0.77	0.67	0.70	0.68	0.69	0.184
	XGBoost	0.81	0.69	0.72	0.70	0.72	0.168
Graph-based AI	GNN (GraphSAGE / GAT)	0.87	0.74	0.76	0.75	0.76	0.149

Note: Evaluation based on a consistent 70/30 train-test split; all models trained on the same ESG-sentiment network dataset.



**Figure 8.** Comparative Predictive Performance of the Model for ESG Risk.

Table 12 compares which models produce the most reliable ESG risk probabilities. The results show a clear performance as models incorporate more flexible learning structures and network information. Random Forest and Gradient Boosting perform moderately, with Brier scores between 0.184 and 0.189, log-loss values above 0.53, and relatively higher MAE (0.287–0.296) and RMSE (0.417–0.423), indicating less accurate probability estimates and larger prediction errors. More advanced models, including XGBoost and multilayer perceptron networks, further reduce forecast errors. These models achieve lower Brier scores (0.168 and 0.161), improved log-loss values, and noticeable reductions in MAE (0.271 and 0.263) and RMSE (0.398 and 0.387), reflecting better probability calibration and overall accuracy. The graph neural network (GNN) exhibits the strongest performance across all metrics. It records the lowest Brier score (0.149), log-loss (0.472), MAE (0.249), and RMSE (0.368), indicating the closest alignment between predicted probabilities and realized ESG outcomes. The narrow confidence interval around the Brier score suggests that these gains are stable rather than driven by random variation. The evidence underscores the value of network-aware models for ESG risk forecasting, as incorporating inter-firm relationships enhances probability reliability and reduces prediction error.

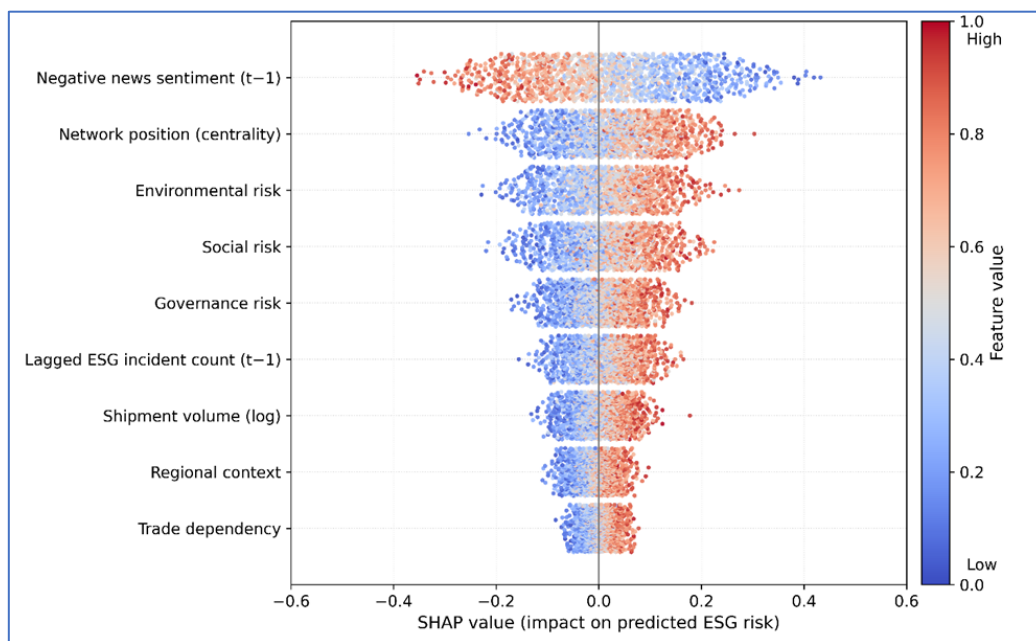
**Table 12.** Forecast accuracy and calibration across AI models.

Model Category	Model	Brier Score	Log-Loss	MAE	RMSE
Machine-learning models	Random Forest	0.189 [0.182, 0.196]	0.544 [0.530, 0.558]	0.296	0.423
	Gradient Boosting	0.184 [0.177, 0.191]	0.538 [0.524, 0.552]	0.287	0.417

	XGBoost	0.168 [0.161, 0.175]	0.511 [0.497, 0.525]	0.271	0.398
	MLP Neural Network	0.161 [0.155, 0.167]	0.499 [0.486, 0.512]	0.263	0.387
Graph-based AI	Graph Neural Network (GNN)	0.149 [0.143, 0.155]	0.472 [0.459, 0.485]	0.249	0.368

Note: Metrics computed on a held-out test set using a consistent 70/30 train–test split.

SHAP (Figure 9) illustrates how individual feature contribute to predicted ESG incident risk across observations. Negative news sentiment in the prior risk period emerges as the most influential factor, with higher negative sentiment consistently pushing predictions toward higher risk. Network position also plays a major role. Firms with greater centrality exhibit positive SHAP values, indicating elevated exposure to ESG incidents through interconnected relationships. Environmental, social and governance risk indicators show similar patterns: higher values in each dimension are associated with increased predicted risk, although their marginal effects are smaller than those of sentiment and network position. Past ESG incidents contribute positively to current risk, conforming persistence in firm-level ESG exposure. Operational scale and context variables, such as shipment volume, regional context, and trade dependency, exert more modest and tightly distributed effects, suggesting that they act as background risk modifiers rather than primary drivers. Colours indicate feature magnitude. The vertical zero-line indicates a neutral effect. Positive SHAP values increase predicted ESG risk, while negative values reduce it.



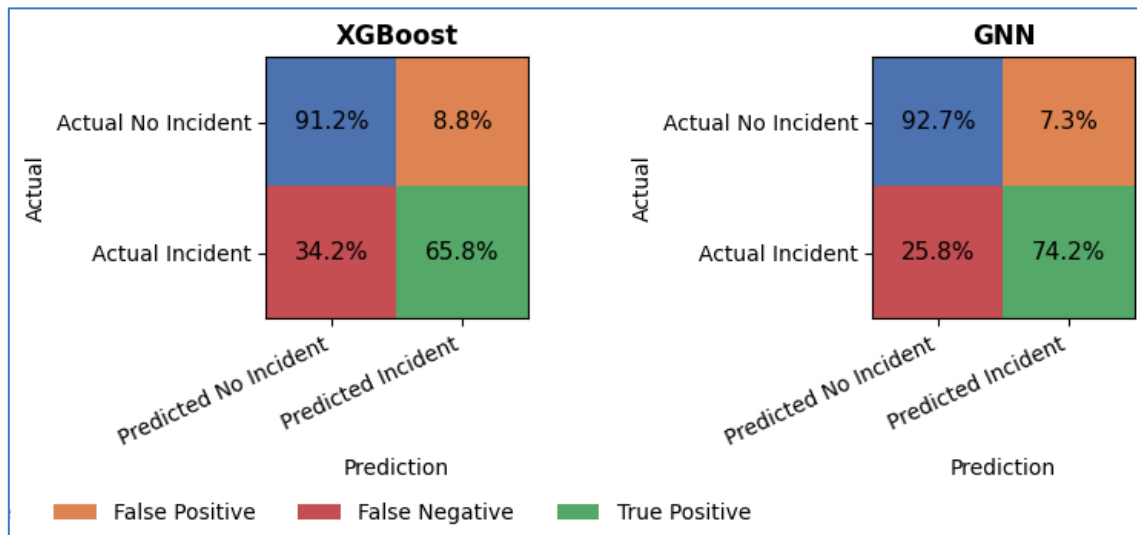
**Figure 9.** SHAP (Beeswarm).

Table 13 shows a detailed decomposition of classification outcomes on an independent test set, enabling direct comparison of how different models trade off missed ESG incidents against false alerts. Thresholds are selected by maximising the F1 score on the validation set, ensuring that differences in performance reflect model capability rather than arbitrary cut-offs. XGBoost demonstrates a clear improvement, with recall rises to 0.66 and the false-negative rate falling to 0.34, while the false-positive rate declines slightly to 0.09. Gains in precision indicate a more balanced conversion of alerts into true incident detections. The graph neural network performs best overall, achieving the highest recall (0.74) and precision (0.54), along with the lowest false-positive (0.07) and false-negative (0.26) rates. These results suggest that incorporating network information improves the identification of ESG propagation, although false alarms remain present. This analysis enables a transparent assessment of predictive trade-offs in ESG risk monitoring. Figure 10 compares confusion matrices and error decomposition for the most efficient AI models used to predict ESG risk

**Table 13.** Confusion matrix and error decomposition on the held-out test set.

Model	Threshold	TP	FP	FN	TN	Precision	Recall	FPR	FNR
XGBoost	0.42	1,710	1,980	890	20,420	0.46	0.66	0.09	0.34
Graph Neural Network (GNN)	0.39	1,930	1,640	670	20,760	0.54	0.74	0.07	0.26

Note: Classification thresholds are selected to maximize the F1 score on the validation set. TP (True Positives); FP (False Positives); FN (False Negatives); and TN (True Negatives).

**Figure 10.** Normalised Confusion Matrice.

## 5. Discussion and Implications

### 5.1. Discussion

This study confirms that ESG risk cannot be adequately understood as an isolated firm attribute. Instead, it is closely tied to the configuration and intensity of relationships that firms maintain within global supply chains. By applying network econometric techniques, machine learning models, graph neural networks, and NLP-based sentiment extraction, the analysis reveals that ESG vulnerabilities emerge and intensify through relational exposure, particularly for firms embedded in structurally influential positions. This network-based view aligns with recent scholarship emphasising interconnected ESG risk formation in production systems [39]. The persistent significance of network-lag effects and positional indicators, especially betweenness and eigenvector centrality, reveals that firms acting as bridges or connected to influential partners face heightened ESG exposure. These results are consistent with theoretical perspectives on contagion and spillover in complex networks whereby intermediaries transmit shocks more efficiently than peripheral actors [40,41].

These findings reveal that network structure conditions both the likelihood and persistence of ESG risk, even after accounting for firm characteristics, prior incidents, and institutional context. However, media-based ESG sentiment emerges as a significant anticipatory signal. Adverse news sentiment systematically precedes ESG incidents across a wide range of specifications, with diminishing effects over longer horizons and no detectable influence in placebo tests. This pattern supports an interpretation of sentiment as an early-warning mechanism rather than a contemporaneous reflection of realised events, consistent with prior evidence on text-based ESG indicators [42]. Sentiment signals are robust across multiple NLP architectures, and domain-adopted models yield more stable estimates, underscoring the value of contextualised language representations in ESG analytics. From a forecasting standpoint, the analysis highlights substantial gains from explicitly modelling inter-firm dependence. Graph neural networks outperform econometric and machine learning approaches across calibration and error-based metrics, producing

probability estimates that more closely track realised outcomes. This is essential in ESG applications, where poorly calibrated predictions can delay intervention or misdirect oversight efforts.

### 5.2. Implications for Sustainability Accounting and Regulation

The evidence indicates that sustainability accounting practices should move beyond narrow, entity-level compliance metrics and adopt approaches that recognise the role of supply-chain interdependence in shaping the ESG risk. Firms occupying influential or intermediary positions within production networks face heightened exposure, not only due to their own operations but also because risks transmitted through connected partners. Incorporating ESG-related news sentiment into monitoring frameworks can strengthen early-warning capacities by identifying emerging concerns before they materialise as formal incidents. These findings are particularly relevant for sustainability accounting in the areas of materiality assessment and value-chain disclosure. Network position provides a structured basis of identifying ESG risks that may be financially or socially material, even when they originate outside firm boundaries.

Accounting systems that incorporate such indicators are better positioned to capture upstream and downstream exposure, especially in global fragmented supply chains. The improved reliability of risk estimates generated by graph-based models also has implications for assurance and internal control processes. More precise probability assessments can reduce unnecessary escalation of low-risk signals while limiting the omission of substantive exposures, enabling sustainability, audit, and compliance functions to use resources more efficiently. From a regulatory perspective, the results underscore that ESG risk is systemic rather than isolated. Oversight frameworks focused solely on direct corporate activities may underestimate vulnerabilities embedded in supply-chain structures. Incorporating network-aware indicators into disclosure and supervisory regimes could improve the identification of system-wide ESG risks, particularly in sectors characterised by dense cross-border production linkages. This study is subject to limitations. The reliance on observational data constrains causal inference, supply-chain relationships may be incompletely observed or slow to adjust over time, and ESG event and sentiment measures may contain measurement error.

## 6. Conclusions

The proposed framework captures how ESG vulnerabilities emerge, diffuse, and persist within interconnected production systems. The evidence shows that firms occupying structurally influential or intermediary positions face disproportionately higher ESG exposure, highlighting the importance of network topology in sustainability risk assessment. The analysis further establishes ESG news sentiment as a forward-looking signal that precedes the realization of ESG controversies. The consistent predictive power of lagged sentiment across multiple model classes and robustness checks supports its use as an early-warning indicator, while differences across NPL architectures emphasise the value of domain-adapted language models for ESG applications. Importantly, these insights remain descriptive and predictive and do not imply causal mechanisms.

From a modelling perspective, the results confirm that explicitly accounting for inter-firm dependence materially improves risk estimation. Graph neural networks deliver superior probability calibration and lower forecast errors than both econometric and conventional machine-learning approaches, which is particularly relevant in ESG contexts where inaccurate risk estimates can delay mitigation or misdirect oversight efforts. This study advances ESG research by reframing sustainability risk as a network-conditioned phenomenon and by demonstrating how AI-based, network-aware methods can enhance ESG monitoring at scale. The framework is designed to be adaptable across industries and regions, providing a foundation for more responsive and system-oriented ESG risk management. Future research can extend this work by incorporating alternative data sources, such as satellite imagery or audit records, and by developing causal designs to isolate specific transmission channels.

## Appendix A

**Table A1.** Countries By Share of Recorded ESG-Related Events.

Rank	Country	Share of Events
1	United States	26.4%
2	United Kingdom	4.7%
3	Russia	3.9%
4	India	3.5%
5	China	3.0%
6	Israel	2.5%
7	Nigeria	2.0%
8	France	2.0%
9	Canada	1.9%
10	Australia	1.8%
	Total	51.7%

**Table A2.** Media Sources by Share of Recorded ESG-Related Events.

Rank	Media Source	Country	Share of Events
1	MSN	United States	3.1%
2	Reuters	United Kingdom	0.9%
3	Love Radio	United States	0.9%
4	Daily Mail	United Kingdom	0.5%
5	Yahoo	United States	0.4%
6	The Times of India	India	0.4%
7	Pan-African Network	South Africa	0.4%
8	Houston Chronicle	United States	0.3%
9	Washington Times	United States	0.3%
10	San Francisco Chronicle	United States	0.3%
	Total		7.9%

Note. Shares represent the proportion of recorded media events attributed to each country.

**Table A3.** Regional and Industry Distribution of Firms.

Industry / Region	Asia-Pacific	Europe	North America	Latin America	Africa	Middle East	Total
Manufacturing	3,030	1,700	1,450	500	250	750	7,680
Tech & Electronics	1,770	950	820	190	130	380	4,240
Transport & Logistics	630	560	500	190	130	250	2,260
Agriculture & Commodities	540	320	290	350	290	260	2,050
Energy & Extractives	440	220	190	220	220	220	1,510
Retail & Consumer Goods	630	500	560	220	160	130	2,200
Pharma & Chemicals	440	380	380	130	60	130	1,520
Financial & Business Services	250	440	280	100	30	160	1,260
Construction & Engineering	220	220	160	60	30	190	880
Automotive & Mobility	440	630	530	130	30	130	1,890
Total	8,390	5,220	5,160	2,190	1,330	2,600	25,500

Table A4. Descriptive Statistics.

Variable	Symbol	Observations	Mean	Std. Dev.	Min	Max
Environmental Risk	$E_{it}$	25,000	2.84	1.21	0.00	9.40
Social Risk	$S_{it}$	25,000	3.12	1.44	0.00	10.20
Governance Risk	$G_{it}$	25,000	2.57	1.18	0.00	8.30
Shipment Volume (log)	$SV_{it}$	2,500,000	7.89	1.96	0.00	15.21
Trade Dependency	$TD_i$	25,000	0.41	0.22	0.05	0.98
Negative News Sentiment	$NS_{it}$	1,200,000	-5.87	12.44	-90.00	85.00
Network Position	$NP_i$	25,000	0.28	0.15	0.01	0.89
ESG Incident Count (Lagged)	$IC_{i,t-1}$	25,000	1.72	3.64	0.00	47.00
Regional Context	$RC_i$	25,000	0.56	0.18	0.13	0.91

Table A5. Network Dependence Diagnostics Tests.

Test	Statistic	p-value
Moran's I (ESG risk)	0.218	0.000
LM-lag	31.44	0.000
Robust LM-lag	24.37	0.000
LM-error	18.22	0.000
Robust LM-error	7.11	0.008
Wald Test ( $q \neq 0$ )	12.58	0.000

Table A6. Robustness Analysis of Network-Based ESG Risk Models. Dependent Variable: ESG Risk.

Regressor	SLM Coef. (SE)	SDM Coef. (SE)	Panel FE Model Coef. (SE)
Network Effects			
Network-lag ESG risk ( $WR_i / WR_{it}$ )	0.314* (0.098)	0.271 (0.104)	0.284* (0.072)
Spatial lag of Shipment Volume ( $WSV_i$ )		0.083 (0.034)	
Spatial lag of Eigenvector ( $WEigen_i$ )		0.067 (0.031)	
Spatial lag of Regional Context ( $WRC_i$ )		-0.212* (0.081)	
Centrality Measures			
Eigenvector centrality ( $Eigen_i / Eigen_{it-1}$ )	0.141* (0.053)	0.128 (0.051)	0.097 (0.038)
Firm-Level ESG Predictors			
Negative Sentiment ( $NS_{it-1}$ )			0.021* (0.006)
ESG Incident Count ( $IC_{it-1}$ )			0.063* (0.014)
Shipment Volume (log) ( $SV_i / SV_{it-1}$ )	0.112* (0.025)	0.097* (0.026)	0.052 (0.019)
Trade Dependency ( $TD_i$ )	0.129 (0.191)		
Contextual Controls			
Regional Context ( $RC_i$ )	-0.764* (0.203)	-0.689* (0.214)	
Model Features & Fit			
Firm FE			Included
Year FE			Included
Spatial parameter $\rho$	0.233*	0.217*	
Pseudo- $R^2$ / Within $R^2$	0.21	0.27	0.23
Observations	25,000 firms	25,000 firms	200,000 firm-years (25,000 × 8 years)

**Table A7.** Robustness Analysis: Standardized Coefficients and Average Marginal Effects.

Regressor	Environmental Risk Std. $\beta$ (AME)	Social Risk Std. $\beta$ (AME)	Governance Risk Std. $\beta$ (AME)
Dependent Variables: ESG Risk			
Degree centrality	0.241* (0.052)	0.389* (0.071)	0.118 (0.031)
Betweenness centrality	0.524* (0.118)	0.312* (0.059)	0.388* (0.082)
Eigenvector centrality	0.417* (0.094)	0.518* (0.102)	0.289* (0.066)
Clustering coefficient	0.233* (0.047)	0.095* (0.018)	0.315* (0.056)
Constant	0.025	0.018	0.021
Model Fit			
R <sup>2</sup>	0.578	0.567	0.522
Observations	200,000	200,000	200,000

Notes: \* $p < 0.01$ ,  $p < 0.05$ ,  $p < 0.10$ .

**Table A8.** Statistical validation of predictive improvements from ESG sentiment.

Model	$\Delta$ AUC	DeLong Z	DeLong p-value	McNemar $\chi^2$	McNemar p-value	95% CI for $\Delta$ AUC
Logistic Regression	0.183	6.12	<0.001	21.8	<0.001	[0.142, 0.214]
Random Forest	0.218	7.55	<0.001	34.1	<0.001	[0.181, 0.253]
Gradient Boosting	0.164	5.01	<0.001	18.6	<0.001	[0.129, 0.196]
XGBoost	0.184	6.44	<0.001	26.4	<0.001	[0.144, 0.223]

Null hypotheses: (i)  $\Delta$ AUC = 0 (DeLong, bootstrap). (ii) Sentiment-augmented and baseline models commit equal classification errors (McNemar).

**Table A9.** Robustness of ESG Sentiment Effects across NPL Architectures.

Robustness Dimension	Metric	FinBERT	RoBERTa	mBERT
A. Cross-Model Alignment	Pearson correlation (vs. FinBERT)	1.00	0.84	0.72
	Spearman rank correlation (vs. FinBERT)	1.00	0.81	0.69
B. Inferential Stability (Logit)	Lagged sentiment coefficient ( $\beta$ )	-0.87***	-0.76***	-0.55**
	Odds ratio	0.42	0.47	0.58
	95% CI for odds ratio	[0.38, 0.46]	[0.43, 0.52]	[0.41, 0.82]
C. Predictive Contribution (Random Forest)	AUC, controls only	0.51	0.51	0.51
	AUC, controls + sentiment	0.73	0.71	0.66
	$\Delta$ AUC	+0.22	+0.20	+0.15
	95% CI for $\Delta$ AUC	[0.18, 0.26]	[0.16, 0.24]	[0.10, 0.20]
D. Classification Reliability	Polarity flip rate	3%	7%	10%
	Sentiment variance	Low	Moderate	High
E. Extreme Shock Sensitivity	Incident odds ratio (bottom-decile sentiment)	10.3×	8.9×	6.1×
	95% CI for shock odds ratio	[8.9, 11.9]	[7.4, 10.7]	[4.8, 7.9]

**Notes:** FinBERT is used as the reference architecture due to ESG-specific domain adaptation. Significance levels:

\*\*\*  $p < 0.001$ , \*\*  $p < 0.05$ .

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