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[Ridouane Tachicart](#)*

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Article

Artificial Intelligence and its Impact on the Moroccan Labor Market: Job Disruption or Transformation?

Ridouane Tachicart

LARGEES, FSJES EL Jadida, Université Chouaib Doukkali; tachicart.r@ucd.ac.ma

Abstract: Artificial Intelligence (AI) stands as an emerging technology poised to reshape various facets of our daily lives, with a particularly noteworthy influence on the labor market. In Morocco, AI adoption has commenced in diverse sectors, including finance, insurance, and telecommunications, opening up fresh avenues for employment. Nevertheless, this technological shift also ushers in challenges for Moroccan workers, necessitating training and upskilling to effectively engage with AI-driven systems. Within this article, we delve into the burgeoning impact of AI on the Moroccan economy and job landscape, delving into both the opportunities and obstacles that accompany its proliferation. Furthermore, we explore strategies that authorities and businesses can employ to harness the benefits of AI while mitigating its potential adverse effects on Morocco's workforce.

Keywords: Artificial Intelligence; Job Market; Automation; Economic Impact

1. Introduction

Artificial Intelligence (AI) represents a branch of computer science dedicated to the development of machines and systems capable of emulating human intelligence to perform intricate tasks [1]. AI is ushering in a transformative era in the world of work, automating numerous repetitive and mundane functions [2]. Moreover, AI possesses the remarkable ability to process colossal datasets and make decisions with unprecedented speed and efficiency compared to human beings.

However, this technological revolution has ignited concerns regarding its impact on the labor market. Some apprehensions center around the potential displacement of human workers by AI, a phenomenon that could precipitate job loss [3]. Conversely, there is a school of thought suggesting that AI can generate novel employment opportunities and reshape the skillsets of workers [4].

In Morocco, the influence of AI on the labor market has become a prominent topic of discussion. The nation is experiencing rapid economic and technological advancement, with AI poised to play a pivotal role in this growth. Nonetheless, Morocco grapples with significant challenges, such as elevated unemployment rates and a shortage of skilled workers, which could complicate the transition to AI-driven business models.

This article endeavors to delve into the impact of artificial intelligence on the Moroccan labor market. We will scrutinize the advantages and hurdles that this technology presents to Moroccan employees, while also considering potential policy measures to mitigate disruptive effects. Furthermore, we will explore the industries and occupations most susceptible to automation and outline the skills and qualifications that employees can cultivate for future adaptability. Ultimately, our aim is to offer a balanced overview of AI's impact on the Moroccan labor market, highlighting the myriad opportunities and challenges that may shape the future for employees.

2. General context

In Morocco, the adoption of Artificial Intelligence (AI) forms a pivotal component of a long-term economic development strategy aimed at modernizing industries and fostering economic growth. The Moroccan government has initiated and actively promoted a series of initiatives geared towards

AI development. This includes the establishment of a dedicated center of excellence for AI¹ and the creation of a fund to support technology startups.

Furthermore, Morocco enjoys a cost advantage, with relatively lower wages for skilled AI professionals compared to other nations [5]. This cost-efficiency acts as a magnet for foreign investments [6] in the technology sector, thereby enhancing Morocco's competitiveness on the global stage.

Morocco's multilingual environment, characterized by substantial linguistic diversity [7], positions it as a potential market for AI technologies. The application of AI in breaking down language barriers across sectors such as finance, tourism, and government services holds the promise of stimulating economic growth and generating employment opportunities.

2.1. AI-Related Jobs Emerging in the Moroccan Job Market

The advent of AI in Morocco has given rise to novel employment opportunities and specialized professions, including data scientists, artificial intelligence engineers, chatbot developers, cybersecurity experts, and automation specialists. These roles are poised to play pivotal roles in the country's digital transformation and technological innovation. Notable examples of emerging jobs in this sphere include:

- **Data Scientists:** Professionals tasked with collecting, analyzing, and processing data, ultimately deriving valuable insights to inform decision-making within Moroccan companies.
- **AI Software Developers:** Responsible for the design, development, and implementation of AI solutions tailored to the specific needs of businesses.
- **Data Analysts:** Professionals who dissect data to unveil trends and patterns.
- **Chatbot Developers:** Given the growing significance of AI-powered chatbots [8], Moroccan companies require skilled developers to create and manage chatbot systems for their websites and applications.
- **Cybersecurity Experts:** With the integration of AI, cybersecurity experts need to cultivate specialized skills to safeguard sensitive data against cyber threats.
- **Automation Specialists:** Professionals dedicated to designing and implementing AI-based automation processes that enhance business efficiency and productivity.

2.2. Benefits of AI in the Moroccan Job Market

Indeed, the integration of AI into Morocco's economy heralds numerous potential benefits, including:

- **Increased Efficiency and Productivity:** AI's capacity to automate repetitive and labor-intensive tasks allows employees to focus on more value-added endeavors, translating into heightened business efficiency and productivity, thus catalyzing economic growth.
- **Enhanced Decision-Making:** AI's prowess in processing vast datasets and discerning patterns beyond human capabilities empowers businesses to make faster and more informed decisions, thus conferring a competitive edge.
- **Creation of New Skilled Jobs:** The AI surge gives rise to new skilled employment avenues, particularly in data science, robotics, and machine learning. These roles necessitate specific skills and training, contributing to reduced unemployment rates and an elevated workforce caliber.
- **Improved Consumer Services:** AI applications can elevate service quality and enhance consumer satisfaction. For instance, AI-powered chatbots can offer 24/7 customer support, amplifying the overall customer experience.
- **Enhanced Working Conditions:** The automation of repetitive tasks can liberate employees from monotonous duties, thereby enhancing working conditions.

1 <https://www.um6p.ma/fr/le-centre-international-dintelligence-artificielle-du-Morocco>

2.3. Disadvantages of AI in the Moroccan Job Market

The introduction of AI into Morocco's economy may also usher in certain drawbacks, including:

- **Elimination of Unskilled Jobs:** Task automation could lead to the displacement of unskilled positions [9] potentially increasing unemployment and impeding the retraining process for affected workers.
- **Need for Specialized Skills:** AI adoption necessitates expertise in data science, machine learning, and robotics, competencies that may be scarce in the Moroccan labor market. This misalignment between workforce skills and market demands could hinder employment prospects for those lacking these skills.
- **Cybersecurity Risks:** AI introduces cybersecurity risks, particularly concerning data theft and hacking. Firms must fortify data protection measures and system security.
- **High Investment Costs:** AI adoption may pose substantial financial burdens for businesses, including costs associated with training, development, and technology acquisition. Small and medium-sized enterprises may face challenges in affording these expenditures, placing them at a disadvantage compared to larger corporations.
- **Increased Competition:** The proliferation of AI technologies might render certain jobs obsolete, heightening competition within the labor market.
- **Retraining Requirements:** Employees must often undergo retraining to effectively engage with AI technologies, an endeavor that can be both challenging and costly.
- **Regulation and Employee Protection Needs:** As automation may lead to job losses and precarious working conditions, the authorities must introduce regulations to safeguard employee rights.

It is vital to account for these drawbacks to mitigate their adverse impacts on the labor market, ensuring the responsible integration of AI.

3. Policies and Initiatives to Foster AI-Related Job Creation in Morocco

3.1. Government Initiatives to Promote AI in Morocco

The Moroccan government recognizes AI's pivotal role in the nation's economic development and has initiated several programs to promote its growth:

- **Maroc Numeric Cluster Creation²:** Established in 2019, this initiative aims to bring together public and private entities to foster digital expertise, including AI, and stimulate innovation.
- **Development of AI Centers of Excellence:** OCP³ and UM6P announced the establishment of the Moroccan International Centre for Artificial Intelligence⁴ (CIAM) in 2020. CIAM's mission is to spur innovation, facilitate knowledge exchange, and enhance AI capabilities in Morocco.
- **Creation of an AI Ecosystem⁵:** Recognized as a top priority, this initiative seeks to cultivate an environment conducive to innovation and collaboration among businesses, universities, research institutions, and government entities. The goal is to foster research and development in AI, promote local talent development, attract foreign investments, and support start-ups and growing companies.

While these government initiatives aim to bolster AI expertise in Morocco and stimulate innovation across various sectors, challenges persist. Addressing these challenges will require investment in digital infrastructure, as well as strengthening ICT and foreign language skills among Moroccan employees to facilitate collaboration with foreign AI firms.

3.2. Training Programs for AI Professionals

2 <https://intaliq.ma/organisme/Morocco-numeric-cluster>

3 <https://www.ocpgroup.ma/>

4 <https://www.um6p.ma/fr/le-centre-international-dintelligence-artificielle-du-Morocco>

5 <https://www.add.gov.ma/ecosysteme-dedie-a-lintelligence-artificielle-prioritaire>

To meet the surging demand for qualified AI professionals, specialized training programs have been instituted in Morocco:

- In 2021, Mohammed VI Polytechnic University⁶ (UM6P) launched a Master's program in Artificial Intelligence and Data Science. This program offers advanced training in AI and data science, complemented by internships and corporate research projects. UM6P also provides a PhD program in AI and Data Science for those interested in AI research.
- Several private institutions and training centers offer AI training programs. Notable examples include Simplon.co⁷ Maroc, a free online training school offering AI programs.

These training programs are designed to meet the mounting need for AI-savvy professionals while creating avenues for career development.

3.3. Collaborative Efforts between Universities and Businesses for AI Training

To address the growing demand for AI professionals, Moroccan universities are collaborating with companies to offer tailored training programs. For instance:

- Rabat International University⁸ (UIR) has entered into partnership agreements with leading AI companies like IBM⁹ and SAP¹⁰ to deliver AI, cybersecurity, and software engineering training programs. These initiatives incorporate practical projects and internships to impart practical skills to students.
- Hassan II University in Casablanca¹¹ has collaborated with Huawei¹² to provide AI training programs for Master's students in computer science.

These collaborations between universities and companies offer students and professionals practical experience tailored to the needs of the job market, while meeting companies' needs for skilled talent.

4. Challenges and Prospects of AI Adoption

4.1. Job Displacement and Transition Challenges

Artificial intelligence (AI) possesses the transformative potential to reshape the world of work [10]. While it promises new opportunities, it also carries the risk of rendering some existing jobs obsolete. This potential disruption results from the automation of repetitive tasks and the substitution of human functions by machines.

Jobs most vulnerable to these changes include those characterized by routine and predictability, such as administrative, accounting, data processing, and manufacturing roles. Even positions in the service sector, reliant on intermediate-level skills, may be imperiled by automation.

However, it's essential to recognize that AI can concurrently spawn new job categories, particularly in AI technology design and development. Moreover, AI can enhance operational efficiency and productivity, catalyzing economic growth and job creation.

The challenge lies in facilitating the transition for employees displaced by automation. Training programs to impart in-demand skills are vital, with governments, companies, and organizations playing instrumental roles in their implementation.

Additionally, it's imperative to acknowledge the potential for economic and social disparities arising from AI adoption [11]. Employees lacking specialized skills may grapple with adaptation,

⁶ <https://um6p.ma/>

⁷ <https://Morocco.simplon.co/>

⁸ <https://www.uir.ac.ma/>

⁹ <https://www.ibm.com/>

¹⁰ <https://www.sap.com/>

¹¹ <https://www.univh2c.ma/>

¹² [huawei.com](https://www.huawei.com)

while those with expertise may access better-paying roles and career prospects. Therefore, it becomes crucial for governments, businesses, and organizations to ensure a fair and equitable transition for all employees.

4.2. Socioeconomic Implications of Rising Job Automation

The ascending automation of jobs, catalyzed by AI and allied technologies, heralds substantial socioeconomic repercussions. On one hand, it bolsters business efficiency and productivity, fostering economic growth and fresh employment opportunities. Yet, it concurrently presages the obsolescence of certain roles, primarily those marked by repetitiveness. Such transformations can precipitate adverse economic and social consequences for affected employees, encompassing unemployment, income loss, and a diminished quality of life.

Moreover, job automation can usher in shifts within extant roles. Employees might need to pivot toward more intricate tasks demanding advanced cognitive skills such as problem-solving, data analysis, and decision-making. This transition could necessitate additional training for current employees and the creation of novel job categories attuned to emerging requirements.

The automation wave can also sway income and wealth distribution, favoring the highly qualified and skilled, while less qualified workers may face marginalization. This poses a risk of exacerbating economic and social inequalities, potentially leading to societal tensions.

Achieving equilibrium between automation and job preservation is pivotal. Ensuring that the economic fruits of technological advancement are shared equitably calls for effective public policies. These policies should foster training, retraining, and skills development among the workforce, alongside prudent regulations to govern the ethical use of technology.

4.3. The Future of AI Adoption in Morocco

Morocco has recently displayed a burgeoning interest in digital technology. The government has unveiled a national strategy for digital development, aiming to position the nation as a regional AI hub, stimulating economic growth. Concurrently, Morocco's burgeoning AI ecosystem comprises burgeoning tech companies and AI research and development endeavors. Against this backdrop, the integration of AI into Morocco's labor market beckons myriad opportunities for economic development.

Nonetheless, a clear strategy backed by suitable employee training is indispensable for realizing these prospects. Moreover, ensuring the responsible and inclusive deployment of AI is imperative, mitigating the risk of job displacement and safeguarding employee rights.

To this end, Morocco must formulate a comprehensive AI strategy aligning with the objectives of its new development model, which seeks to convert scientific potential into an inclusive, sustainable, and controlled economic emergence. This strategy ought to engender synergy among diverse stakeholders—public and private—in maximizing AI's benefits. While AI can be a catalyst for economic growth, its rollout necessitates vigilant oversight to avert adverse employment and societal consequences.

Furthermore, establishing a regulatory framework for AI becomes paramount. The Moroccan government's role in defining rules and standards for AI use within businesses and public administrations cannot be overstated.

Finally, sustaining AI adoption in Morocco mandates continued investment in employee and student AI training, alongside the development of requisite data infrastructure and regulations. Public-private partnerships and incentives for technology companies investing in AI within Morocco can further bolster its AI journey.

5. Conclusion

In summation, AI adoption offers substantial prospects for job creation in Morocco but concurrently poses multifaceted challenges. On one hand, it fosters economic growth and new job categories, particularly in sectors like healthcare, education, agriculture, and logistics. On the other,

it augments the potential for existing job displacement, especially in roles that are routine or repetitive.

Nurturing a workforce equipped with specialized skills to meet evolving job demands while ensuring equitable distribution of technology's economic benefits is imperative. Enterprises, through training and innovative business models, play a pivotal role in this process. Additionally, maintaining the momentum of AI adoption in Morocco mandates sustained investment in data infrastructure, employee training, and strategic public-private partnerships. Policymakers, in tandem with ethical and responsible technology usage, are essential actors in this transformative journey.

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