

# Assessing the traveling risks perceived by South African travelers during pandemic outbreaks: The case of Covid-19

Pia Antoinette Plank, Luís Filipe Gomes, Paulo Caldas, Miguel Varela and Diogo Cunha Ferreira\*

\* Corresponding author

[P.A. Plank] email: [pia.plank15@gmail.com](mailto:pia.plank15@gmail.com); School of Economics, University of Algarve

[L.F. Gomes] email: [lgomes@ualg.pt](mailto:lgomes@ualg.pt); School of Economics, University of Algarve

[P. Caldas] email: [paulo.caldas@isg.pt](mailto:paulo.caldas@isg.pt); Business and Economic School, Instituto Superior de Gestão, Av. Mal. Craveiro Lopes 2A, 1700-284 Lisbon, Portugal; CEG-IST, Instituto Superior Técnico, University of Lisbon, Av. Rovisco Pais 1, 1040-001 Lisbon, Portugal; Adjunct Associate Professor of University of New England, Armidale NSW 2350, Australia

[M. Varela] email: [miguel.varela@isg.pt](mailto:miguel.varela@isg.pt); Business and Economic School, Instituto Superior de Gestão, Av. Mal. Craveiro Lopes 2A, 1700-284 Lisbon, Portugal; CEFAGE, Faculdade de Economia, Universidade do Algarve, Campus of Gambelas, 8005 - 139 Faro, Portugal

[D.C. Ferreira] email: [diogo.cunha.ferreira@tecnico.ulisboa.pt](mailto:diogo.cunha.ferreira@tecnico.ulisboa.pt); CERIS, Instituto Superior Técnico, University of Lisbon, Portugal; Phone number: +351 914 002 144

**Abstract:** Following the unprecedented and global health crisis of COVID-19, without a doubt, there has been a tremendous impact on international tourism for two reasons: the imposed travel restrictions discourage people from traveling, while travelers watch increased anxiety when responding to the new travel landscape. We address the problem of travelers' changing travel risk perceptions in the COVID-19 pandemic aftermath. Our main goal is to identify and weigh critical emerging travel risks and create a risk evaluation index in which one can measure the destinations and strategic interventions' performance for South African travelers'. We found that tourist perceived risks are multidimensional, including categories like additional expenses, exchange rates, and refund-related factors. These three criteria are the most important to overall travel risk perception. We applied the developed risk evaluation index to five tourist destinations to evaluate their performance regarding the identified risks, being the UK the country with the best performance.

**Keywords:** Traveling risks perception; Covid-19; Multicriteria Decision Analysis; South Africa

## 1. Introduction

The tourism industry has faced various infectious diseases (e.g., swine flu, severe acute respiratory syndrome (SARS), avian flu, Ebola) whereby the adverse effects were isolated to specific countries or regions (Novelli et al., 2018). However, since the outbreak of the Covid-19<sup>1</sup> strain on the novel coronavirus in Wuhan, China, in early January 2020, the spread has reached all corners of the globe. The outbreak caused the World Health Organization (WHO) to declare it a pandemic on March 11, 2020 (WHO, 2021). This virus has devastating and possibly long-lasting effects on travel and tourism (Li et al., 2021). However, most relevant to this research paper is the effect of international, regional, and local travel restrictions, drastically affecting local and national economies, particularly how these effects impact tourism (Sigala, 2020). Inter-

<sup>1</sup> Covid-19 is a respiratory disease caused by a coronavirus (SARS-CoV-2), discovered in the late 2019 in China.

national air travel slowed down rapidly as many countries decided to impose travel bans, close their borders, and introduce quarantine periods causing international travel to decline at a phenomenal rate (Arndt et al., 2020). Essentially, all parts of the hospitality industry value chain were left at a stand-still with the canceling of events, the closure of accommodation, and the shutdown of many tourist attractions, which affected all other parts of the supply chain (Wen et al., 2020). The unprecedented outbreak of Covid-19 has been a painful reminder of how susceptible tourism is to various risks and threats (Gossling et al., 2020).

The United Nations World Tourism Organization (UNWTO, 2021) remarks that Covid-19 caused over a 70% decrease in tourist traffic in 2020 compared to the previous year. Furthermore, the World Travel and Tourism Council (WTTC) predicted that the pandemic would result in US\$22 billion worth of economic damage to the global tourism market (Bratic et al., 2021). The need for a rapid adjustment of the tourism industry, both structurally and functionally, becomes clear, as tourism providers will need to change their usual way of doing business and provide information to assist tourists in planning and taking trips in 2022 and the future. It is due to the uncertainty around the conditions the tourist will face at the destination and the possibility of negative consequences related to decisions taken (Yang et al., 2021). Even if the disease is contained, the perceptions of risk and lack of feeling safe may persist and deter people from traveling soon (Li & Ito, 2021).

Thus, some questions arise: What will the new trends look like when travel resumes? What new potential tourism behaviors, specifically tourist perceived risks, could emerge? As previously seen in other cases (Gossling et al., 2020; Novelli et al., 2018; Floyd et al., 2004), after a crisis occurs, new tourist concerns, apprehensions, and demands shape the tourism market. Of particular interest to tourism researchers in the current pandemic climate is the influence of the public health crisis of Covid-19 on the risk perceptions of travel customers and how these risk perceptions will potentially influence their post-crisis travel behavior. It is considered imperative to predict the trajectory of change in tourist behavior to help tourism managers ideally respond to the situation.

In travel and tourism literature, risk has often been examined using virtually the same classification system (Simpson & Sigauw, 2008). Typically, scholars have divided the types of perceived risks with buying general products or services as financial, physical, performance, social, psychological, and time/convenience (Conchar et al., 2004). This typology and classification in the tourism literature, based on risks in general and not necessarily relevant to travel, may be overly broad and prevent appropriate managerial responses. For example, assessing the case of 'psychological risk' from prior literature could range from '*a disappointing travel experience*' (Sonmez & Graefe, 1998) to '*a vacation not reflecting the traveler's personality or self-image*' (Roehl & Fesenmaier, 1992). Both meanings could require separate tourism management responses. Therefore, it denotes a limitation to using risk categories borrowed from non-travel-related literature, commented on by Dolnicar (2005). The author suggested that using standard risk inventories might not be a good foundation for studies of perceived risk in the tourism context. More market-driven knowledge and insight are required into the nature of tourists' fears and the components therein. If not, there remains only a generic and broad typology of factors comprising each category of risks that may significantly affect travel intentions, making it difficult for travel managers to develop appropriate strategies to calm the concerns of prospective travelers (Dolnicar, 2005; Simpson & Sigauw, 2008). It is incredibly considerable since the outbreak of the Covid-19 pandemic as prior literature has suggested that health crises have significant impacts on the risk perceptions of tourists (Novelli et al., 2018), thereby identifying a literature gap in the tourism field.

Designing intelligent responses, protocols, and processes to decrease the adverse effects of COVID-19 on the tourism industry could start with determining where and why travel consumers may have feelings of uncertainty and risk when it comes to traveling. Being equipped with the results of a Multi-Criteria Decision Analysis (MCDA) and Delphi multi-methodology may be a step towards identifying which aspects of the travelers' sentiments need to be addressed and prioritized to get tourism up and running again. The model built should allow different destinations' and risk interventions' effectiveness and performance to be measured in terms of the perceived travel risks of a sample of South African travelers. In the same way, the model can be extended or adapted to our countries and their inhabitants, who likely have different risk

perceptions than South African travelers. That is why such research may be helpful, relevant, and a virtuous contribution to the literature in the current pandemic climate.

This research aims primarily to provide a way of reflection by identifying and weighing risk factors in tourists' perception of risk when traveling internationally during a pandemic. We use South Africa as the case study. To the best of our knowledge, this work is unique and the first of its kind. To reach such a goal, we develop a weighted multicriteria risk evaluation model that includes different risk factors representing the perceived risks of South African travelers regarding international travel during the current pandemic climate. The objectives include 1) a contribution to a better understanding of the current risk perceptions held by travelers in the current pandemic situation using a Delphi survey; 2) developing a tool by which destinations and future interventions to address risk perceptions can be evaluated against, through the weighting of different risk criteria using MCDA; and 3) the application of a multi-methodology combining Delphi-based procedures and MCDA models (namely MACBETH), to the theme of perceived travel risk, innovatively contributing to the research field.

## 2. Literature Review

### 2.1. Perceived risk

Perceived risks play an important role in consumer behavior, generally (Bauer, 1960) and in the context of tourism (Moutinho, 2000). Bauer (1960) notes that consumer behavior involves risk in that the consumers' actions will produce outcomes that they cannot approximate with any certainty. Some of these may be unpleasant, thus, introducing the notion of perceived risk and uncertainty into the concept of buying behavior. Perceived risk is often defined as "*the individual's perceptions of the uncertainty and negative consequences of buying a product (or service)*" (Reisinger & Mavondo, 2005:212). As described in the tourism context, one can understand it as the tourists' perception of uncertainty and possible adverse consequences resulting from the consumption of tourism offerings. Risk perception is paramount in the tourism decision-making process (Sonmez & Graefe, 1998; Floyd et al., 2004). When travel customers decide, they will perceive the risks associated with purchasing the tourism product, as the perception of risk impacts consumer behavior which, in turn, influences purchase choice (Moutinho, 2000).

Even though there are different conceptualizations of perceived risks and their dimensions within the literature, they all build upon a considered probable loss resulting from choosing with uncertainty between tourism offerings (Cui et al., 2016; Hasan et al., 2017). Tsaor et al. (1997) defined tourist risk perception as the possibility of an adverse situation arising at the destination, while Sonmez & Graefe (1998) define tourist risk perception as the risk value perceived by a tourist in travel situations. Tourist risk perception is defined by Fuchs & Reichel (2006) as the potential danger that is associated with the trip and which may change decisions around travel if it exceeds an acceptable level for the specific individual. Maser & Weiermair (1998) define it as a function of uncertainty and its consequences, with some consequences being more pleasing to the tourist than others. Whether real or perceived, the presence of risks influences tourism travel plans and travel behavior (Roehl & Fesenmaier, 1992; Rittichainuwat & Chakraborty, 2009). This risk presence can be affected by the personal characteristics of the individual (Roehl & Fesenmaier, 1992; Sonmez & Graefe, 1998), previous travel experience (Sonmez & Graefe, 1998; Lepp & Gibson, 2003), gender (Pizam et al., 2004), educational level (Sonmez & Graefe, 1998), nationality (Pizam et al., 2004), and cultural differences (Kozak et al., 2007). Having this in mind, tourism risk perception is generally understood as the subjective assessment of risks associated with traveling, but highly dependent on non-discretionary dimensions.

Tourists are sensitive to crises, and an increase in fear, tension, and confusion is expected. Tourist behavior can be understood as a combination of internal factors (like motivations, attitudes, and beliefs) and external factors (economic environment, socio-cultural environment, and security, to name a few), and results from processing stimuli evaluated according to internal characteristics and personal preferences and external variables that mediate perceptions and decisions (Chebli & Foued, 2020). The perceived risk may exacerbate anxiety and the tourist's negative evaluations of traveling, thus affecting their intentions to travel negatively (Reisinger & Mavondo, 2005). The avoidance of specific tourism products may be explained by

Cognitive Dissonance (Cui et al., 2016). This dissonance arises from the tourists' attempts to negotiate between their intrinsic travel motives and their desire to mitigate the adverse effect of their consumptive behaviors, implementing risk reduction processes to place the risk factors within an acceptable threshold to alleviate the Cognitive Dissonance. It may potentially result in tourists postponing their travel plans, re-evaluating their destination choice, and attempting to find alternatives that lessen the perceived risk or cancel their trip altogether – thus, having a discernible impact on the choices made by tourists (Matiza, 2020).

Although initially introduced in consumer behavior theories, '*tourism risk perception*' has received wide attention from researchers in the tourism field since the 1990s. Roehl & Fesenmaier (1992), pioneering such research, have argued that certain levels of risk are involved in travel processes, tourist destinations, and tourism activities. Ever since, many studies have emerged that use the risk perception concept to explain the naming of risk dimensions and their impact in various contexts of travel and tourism (Tsaor et al., 1997; Sonmez & Graefe, 1998; Lepp & Gibson, 2003; Boksberger et al., 2007; Dolnicar, 2005; An et al., 2010; Cetinsoz & Ege, 2013; Chew & Jahari, 2014; Casidy & Wymer, 2016; Cui et al., 2016).

Prior literature has focused on the relationship between tourist risk perception whilst traveling and the respective post-visit behavior intention regarding revisiting and recommending, as well as loyalty intentions (Cetinsoz & Ege, 2013; Quintal et al., 2010; An et al., 2010; Fuchs & Reichel, 2011). Furthermore, tourist risk perceptions' effects have also been studied on various themes, including destination image (Chew & Jahari, 2014), attitude, and satisfaction (An et al., 2010). The relationship between tourist risk perception and satisfaction has received considerable attention in consumer behavior studies. Results indicate that a high level of perceived risk decreases customer satisfaction and negatively influences customer repurchase intention (Li & Murphy, 2013; Jin et al., 2016). Therefore, researchers have identified four major risk factors relevant to tourism: 1) war and political instability, 2) health concerns, 3) crime, and 4) terrorism (Floyd et al., 2004). Risks linked to terrorism and political instability have influenced travel intentions amongst even experienced travelers (Floyd et al., 2004; Rittichainuwat & Chakraborty, 2009). Health concern risks have also received wide attention (Chien et al., 2017; Jonas et al., 2010; Novelli et al., 2018), and crime is also present in the literature (Shaw et al., 2012). These prior studies on travel risks are plentiful and usually follow different research streams. One such stream focuses on risk perceptions at specific travel destinations (Fuchs & Reichel, 2006); another on specific tourism events, such as the Olympic Games (Schroeder & Pennington-Gray, 2014); another after events violating personal security, such as terrorism (Floyd et al., 2004). A further research stream has approached the effects of perceived risk on travel, travel intention, and travel satisfaction (Roehl & Fesenmaier, 1992; Sonmez & Graefe, 1998; Reisinger & Mavondo, 2005; An et al., 2010; Cetinsoz & Ege, 2013).

Table 1 presents a summarization of previous research on tourist risk perceptions. It shows the article title to provide context and depicts the different risk factors found relevant in different studies and how they are grouped into categories and dimensions.

Table 1. Previous literature on perceived travel risk.

Authors	Article Title	Risk Categories	Risk dimensions
Roehl & Fesenmaier (1992)	Risk Perceptions and Pleasure Travel: An exploratory analysis	Physical-equipment risk	Destination-related Vacation-related
		Vacation risk	Time risk; Satisfaction risk; Financial risk;
		Destination risk	Psychological risk
Tsaour et al. (1997)	Evaluating tourist risks from fuzzy perspectives	Transportation	Safety of transportation; convenience of telecommunication facilities; safety of driving
		Law and order	Political instability; possibility of criminal attack; attitude of locals
		Hygiene	Infectious disease; hygiene of catering conditions
		Accommodation	Hotel fire control system; hotel security system
		Weather	Difference of weather change; possibility of natural disasters
		Sightseeing spot	Safety of recreational facilities; quality of management staff
		Medical support	Degree of assistance available in case of an accident; completeness of medical service system
Simpson & Sigauw (2008)	Perceived travel risks: The traveler perspective and manageability	Physical risk	Health and well-being; Criminal harm
		Performance risk	Transportation performance; Travel service performance; Travel & destination environment
		Psychological risk	Generalized fears
		Financial risk	Monetary concerns; Property crime
		Social risk	

			Concern for others; Concern about others
Dolnicar (2005)	Understanding barriers to leisure travel: Tourist fears as a marketing basis	Political risk	Terrorist attacks; Unstable political environment
		Health risk	Healthcare access; Life-threatening diseases
		Environment risk	Natural disasters; Landslides
		Plan risk	Unreliable airlines; Inexperienced operations
		Property risk	Theft; luggage loss
Jonas et al. (2010)	Determinants of health risk perception among low-risk-taking tourists traveling to developing countries	Environmentally-induced risk factors	Water quality, healthcare, food safety, disease, infection
			Physical injuries, safety, environmental-physical conditions
		Semi-controlled risk factors	Sexual and drug abuse health risks
		Fully controlled risk factors	
Boksberger et al. (2007)	Multidimensional analysis of perceived risk in commercial air travel	Financial risk	Services providing value-for-money
		Functional risk	Quality of service
		Personal risk	Hurt passenger in-flight
		Social risk	Reputation damage
		Time risk	Checking-in, schedule delays, wasting time
Fuchs & Reichel (2011)	An exploratory inquiry into destination risk perceptions and risk reduction strategies of first time vs. repeat visitors to a highly volatile destination	Artificial risk	Crime; terrorist attacks; political unrest
		Financial risk	Personal economic consequences
		Service Quality risk	Strikes; unsatisfactory facilities; unfriendly shopkeepers



			Psychosocial risk	Trip impact on self-image; impression of others
				Possibility of occurrence
			Natural disaster & Accident risk	Food security; possibility of adverse weather
			Food safety issues & Weather	
Cetinsoz & Ege (2013)	Impacts of perceived risks on tourists' revisit intentions	Physical risk	Natural disaster; experience violent riots; traffic accidents; loss of baggage; robbery; infectious disease; unfavorable weather conditions; sexual harassment; cultural conflicts; negative attitudes of locals	
		Satisfaction risk	Urban pollution; unsafe nightlife; poor hygiene and environmental conditions; uncomfortable food safety; overvalued currency; unexpected expenses	
		Socio-psychological risk	Worrying about security during vacation; insufficient urban transportation; unfulfilled expectations	
		Time risk	Wasting vacation time; wasting time in general; feeling disappointed after vacation	
		Performance risk	Language problems; experiencing faults in tour organization	
Chew & Jahari (2014)	Destination image as a mediator between perceived risks and revisit intention: A case of post-disaster Japan	Financial risk	Facilities will not be a good value for money; worry that the trip will be financially burdening	
		Physical risk	Natural disasters; food safety	
		Socio-psychological risk	Change impression from friends	
Reisinger & Mavondo (2005)	Travel anxiety and intentions to travel internationally: Implications of Travel Risk Perception	Terrorism risk	Terrorist attacks	
		Health and Financial risk	Health; physical; financial; functional	

			Socio-cultural risk	Time; satisfaction; psychological; social
An et al. (2010)	Risk factors at the travel destination: Their impact on air travel satisfaction and repurchase intention	Natural disaster risk		Probability of occurring natural disasters
			Physical risk	Possibility of being physically harmed from disease, accident, terrorism, etc.
			Political risk	Perceived degree of instability of the destination political environment
			Performance risk	Perceived degree of the difference between travel cost and value of opportunity cost
Rittichainuwat & Chakraborty (2009)	Perceived travel risks regarding terrorism and disease: The case of Thailand.	Terrorism		Bali bomb; War in Iraq; Sept 11, 2001; Political turmoil in southern Thailand
			Increase in travel cost	Increase of hotel room rate; increase of tour package; increase of air fare
			Lack of novelty	lack of: new travel experience; new attractions, and boredom of traveling to the same place
			Disease	
			Travel inconvenience	SARS, Birdflu, Anthrax
				Polluted and crowded travel attractions; hostile locals; cheating when shopping; dissatisfaction with the previous trip
Sonmez & Graefe (1998)	Determining future travel behavior from past travel experience and perceptions of risk and safety	Deterioration of tourist attractions		Language barriers, long travel time, traffic jams
			Equipment/functional risk	Possibility of mechanical, equipment, organizational problems occurring during travel or at the destination (transportation, accommodations, attractions)
			Financial risk	Not providing value for money spent
			Health risk	Becoming sick while traveling or at the destination



<div>Casidy &amp; Wymer (2016)</div> <div>A risk worth taking: Perceived risk as moderator of satisfaction, loyalty, and willingness-to-pay premium price</div>	Physical risk	Physical danger or injury detrimental to health
	Political instability risk	Becoming involved in the political turmoil of the country visited
	Psychological risk	Disappointment with travel experience
	Satisfaction risk	Dissatisfaction with travel experience
	Social risk	Disapproval of vacation choices or activities by friends/family/associates
	Terrorism risk	Being involved in a terrorist attack
	Time risk	Travel experience taking too much time or will waste time
	Financial risk	Lose money due to canceling trip; long-term costs; loss of convenience from wasting time booking and effort booking
	Performance risk	Hot hotel brands perform; chance of something being wrong with the service; not delivering as promised
	Social risk	Friends not thinking well of the individual; causing one to look foolish by people whose opinions they value
	Psychological risk	Tension, unwanted anxiety, worry

The literature presents varying conceptualizations and categories of the risk perception construct. [Moutinho \(1987, as cited in Hasan et al., 2017\)](#) found five factors associated with tourism risk perceptions. [Roehl and Fesenmaier \(1992\)](#) expanded these to include seven elements: financial, time, equipment, satisfaction, social, and psychological. [Tsaour et al. \(1997\)](#) divided risk factors into either physical risk (the possibility of an individual's health being in threat, injury, and sickness) or equipment risk (dangers associated with equipment malfunctions). [Sonmez & Graefe \(1998\)](#) identified risk factors that would likely result in destination avoidance, including health, political instability, and terrorism. [Fuchs & Reichel \(2011\)](#) define crime, terrorism, congestion, and political unrest as human-induced risks, whereas other researchers define them individually. [Li et al. \(2020\)](#) define personal and health risks separately, whereas [Cetinsoz & Ege \(2013\)](#) describe them together under 'physical risk.' [Rittichainuwat & Chakraborty \(2009\)](#) include other risk types such as lack of novelty, deterioration of attractions, and travel inconvenience, which are not common in other studies. These differences in the definitions and conceptualizations suggest that there is not a set of agreed-upon risk factors in the tourism industry but that they often converge and integrate to refer to similar things.

Furthermore, studies have also recently added safety for consideration, including social, natural, and human-induced environments and their associated risks and the security situations regarding food, transportation, housing, entertainment, and shopping at destinations ([Cui et al., 2016; Fuchs & Reichel, 2011](#)). The degree of intensity of the risks is dependent on the nature of tourism services and products under consumption and the travelers' characteristics – as some travelers are inclined to avoid risky situations while others are unaffected by them ([Lepp & Gibson, 2003](#)). Some tourists are novelty-seekers, meaning they enjoy visiting new places and having new experiences, even if they might be risky ([Rittichainuwat & Chakraborty, 2009](#)).

Most of these studies have identified and utilized risk typologies from other disciplines instead of identifying more appropriate travel-related and period-related risk categorizations. These researchers used prior research and logic to develop the risk categories before utilizing them to test their study objectives instead of developing empirically-based travel risk categories. This typology and classification in the tourism literature, based on risks in general and not risks relevant to traveling and the context in which the traveling occurs, may be overly broad and therefore prevents appropriate managerial responses. It is particularly relevant in a time following a global pandemic. The need for more market-driven understandings of the complex concept of travel risk perception can be precious to the tourism field, thus identifying the literature gap. It is necessary to develop a management-actionable travel risk typology retrieved directly from travelers, such as [Simpson & Sigauw \(2008\)](#), who conducted a study with over 2000 respondents about their perceived risks when traveling. They then developed a data-driven typology of ten risks specific to leisure travel from the traveler's perspective, comprising sub-categories of the six broad classifications of [Conchar et al. \(2004\)](#), allowing tourism administrators to identify opportunities for managerial response.

Furthermore, [Dolnicar \(2005\)](#) recognized the need for market-driven tourism perceived risk categories and typologies in the study by asking respondents what aspects of the decision process of planning their next holiday they perceive as risks and what their concerns are. The study highlighted the need for market-driven research to identify the specific travel-related risks that impact tourists' decision-making. The current paper also has its foundation in this regard as perceived risks particular to the traveler's perspective are studied. It ensures a more accurate typology gained from travelers' points of view instead of imposing prior general categories on their perceptions.

## 2.2. Health crises and perceived risk

Concerning the global tourism industry is the residual effects of the Covid-19 pandemic on travel and tourism in the form of perceived risks associated with traveling post-pandemic. Post-health crises and touristic behavior are relatively under-researched, according to [Matiza \(2020\)](#). There is a lack of empirical evidence that can model the behaviors of tourists after destructive events such as the Covid-19 pandemic. However, prior research has suggested that travelers' concerns about risks to

their health or being infected by disease have influenced their behavior and choice of a tourist destination (Chinazzi et al., 2020; Lee et al., 2012). Therefore, Covid-19 is seen as a disruptive factor that impacts how travelers perceive the safety of tourism destinations. Recent studies have begun to look at perceived travel risks and their dimensions potentially relevant to the travel consumer following the pandemic. Table 2 presents a few of these studies and their categorizations of the perceived travel risks.

**Table 2.** Recent studies on tourist risk perception dimensions following the Covid-19 pandemic.

Authors	Article title	Risk categories	Risk dimensions
Zhan et al. (2020)	A risk perception scale for travel to a crisis epicentre: Visiting Wuhan after covid-19.	Financial risk	Afraid costs are higher than before; unexpected expenses; not getting good value for money
		Health risk	Accommodation facilities not sanitary; diet unhealthy; worried about getting sick during travel; receiving timely treatment for illness or other physical harm
		Social risk	People who care about me will be anxious; people who care about me think I'm irrational; afraid it will cause conflicts between couples/family members
		Psychological risk	Tourist facilities will not be good enough; tourist service will not be good enough
Lee et al. (2021)	A study on tourists' perceived risks from covid-19 using Q-methodology.	Worrying about health	Own risk awareness of COVID-19 infection high
		Worrying about potential problems	Concerned about infection; discrimination at the destination; poor-quality medical systems
		Worrying about tourism itself	Concerned by unexpected situations at tourism destinations and poor quality of tourism services
		Worrying about issues	More concerned about the situation in Korea than infection
Matiza (2020)	Post-covid-19 crisis travel behaviour: Towards mitigating the effects of perceived risk.	Health risk	Potential hazards to the health and well-being of the tourist; perceived susceptibility and severity
		Social risk	How the choice to undertake travel and tourism would affect the tourists' social reference groups
		Psychological risk	Possibility that travel and tourism experience will not reflect favorably on the tourist concerning the image of self and personality
Li et al. (2021)	Seeing the invisible hand: Underlying effects of covid-19 on tourists' behavioural patterns	Performance risk	Not receiving anticipated vacation-related benefits due to the touristic product or service not performing well
		Health risk	

Social risk	People meeting strangers may perceive a higher possibility of COVID-19 infection; further destinations may also increase this perceived risk
Psychological risk	Possibility that one's friends/family express a negative attitude towards tourism activities during the pandemic; feeling alienated upon returning home
Image risk	Pandemic-related anxiety
Time risk	The media affecting risk perceptions by compromising the destination image and tourism market of certain regions
	Some services not available at the scheduled time due to travel policies during the pandemic; quarantine-related measures

One of the most critical factors related to Covid-19 holiday planning and decision-making is the increased travel anxiety due to the pandemic risk. Travel anxiety increases when travel risks are present, and in high-risk situations, tourists tend to adjust their behaviors and vacation plans (Roehl & Fesenmaier, 1992). In the face of the perception of external danger, the traveler adopts new consumer practices. In particular, infectious diseases directly impact people's travel behaviors and decisions (Bratic et al., 2021). This aspect can be seen in previous cases of contagious diseases and their impact on tourism. In 2004, during the outbreak of the SARS virus, the fear of travel was evident as there was a sharp decline in tourist arrivals (by 65%) to South and South East Asia (Mao et al., 2010). The 2009 swine flu outbreak decreased hotel occupancy in Cancun and Mexico by up to 55% (Staff, 2009). Novelli et al. (2018) note how the Ebola outbreak in West Africa in 2014 had negative impacts on tourism in Africa in general – before the outbreak, Africa was experiencing average increases in tourist arrivals of 5% in 2012 and 2013. However, this number decreased by 2% in 2014 and a further 5% in 2015. The magnitude of the Covid-19 outbreak is sure to cause significant changes in tourist behavior shortly.

The scale of impact of the Covid-19 pandemic has yet to be fully experienced. However, in the meantime, it is essential to begin designing a practical recovery plan, which will need to involve mitigating the perceived risks and their influence on travel behavior. It involves a multi-faceted challenge in terms of both tourism demand (perceived risks) and supply (financial deficits, job losses, liquidation, and human capital depletion) (Matiza, 2020). Therefore, it will require multi-stakeholder concerted efforts to identify and manage objective and subjective perceived risk factors for tourism suppliers to actively assist the travel consumer by providing offerings that achieve a suitable threshold to alleviate cognitive dissonance.

It is appropriate to assume the existence of significant variations amongst the factors that define risk perception for different people. It is crucial to consider multiple risk dimensions involved in travel decision-making to characterize the risk perceptions of South African travelers, particularly in times of a pandemic where risk perceptions may be transforming the idea of tourist risk previously discovered in prior studies. This assessment can provide an evidence-based perspective on risk perceptions, potentially contributing to a better understanding of the changing tourism market. Therefore, efforts towards developing sound models that combine multiple determinants of travel risk perceptions, engaging numerous stakeholders – based on sound methods – to enhance the potential of monitoring risk perceptions and foreseeing the impact of these perceptions on the tourism industry are helpful. The need to develop a management-actionable travel risk typology from the traveler's

standpoint is essential now more than ever. Therefore, this work contributes to the literature by developing a risk typology specific to international travel following the Covid-19 pandemic, derived directly from South African travelers.

### 3. Methodology

#### 3.1. The Delphi technique and MCDA

The research goal requires a methodological approach that firstly collects and interprets information about risk indicators on the one hand and secondly ranks the indicators based on their relevance on the other hand. Therefore, this study adopts a Multi-criteria Decision Analysis (MCDA) methodology with a MACBETH approach, operationalized through a Delphi Technique survey, which is used to address the research question fully. Its objectives are to create a tool with the capacity to synthesize evidence that can later be used for policies and actions to address identified risk perceptions for tourists, particularly after the Covid-19 pandemic. A combination of these methods has previously been shown to solve research designs that involve decision-making under situations of high complexity and uncertainty (Vieira et al., 2020; El Gibari et al., 2019; Santana et al., 2020; Venhorst et al., 2014; Vidal et al., 2011; Von Schoubroeck et al., 2019).

Vieira et al. (2020) propose a new Collaborative Value Modelling framework in which there is a combination of Delphi and multicriteria decision conferencing to build widely informed evaluation models. They argue that in situations involving multiple stakeholders' perspectives, there is a need for an appropriate methodology that achieves two objectives. Firstly, the technical aim is to create a sound model of values that combines multiple perspectives about the problem and the social objective of making collective agreement around the model under construction. Therefore, an integrated socio-technical setting that enhances multicriteria decision analysis with a web-Delphi participatory process is appropriate and valuable. This framework will support the operation of the acquisition of judgmental knowledge within each of the multicriteria process stages, from identifying and weighting criteria to building functions. This paper uses this process described by Vieira et al. (2020) as it obtains perceived risk evaluation criteria from a sample of South African travelers through the participatory process of a web-Delphi. Although not in a decision conferencing procedure as Vieira et al. (2020) describe, we obtain weighting and value functions for the criteria from the panelists, once again, through the Delphi, then inputted into the M-MACBETH decision support system. It helps collect and integrate constructed shared judgmental knowledge in a context where travel risk perception comprises different elements and criteria, particularly when international travel changes due to the COVID-19 pandemic.

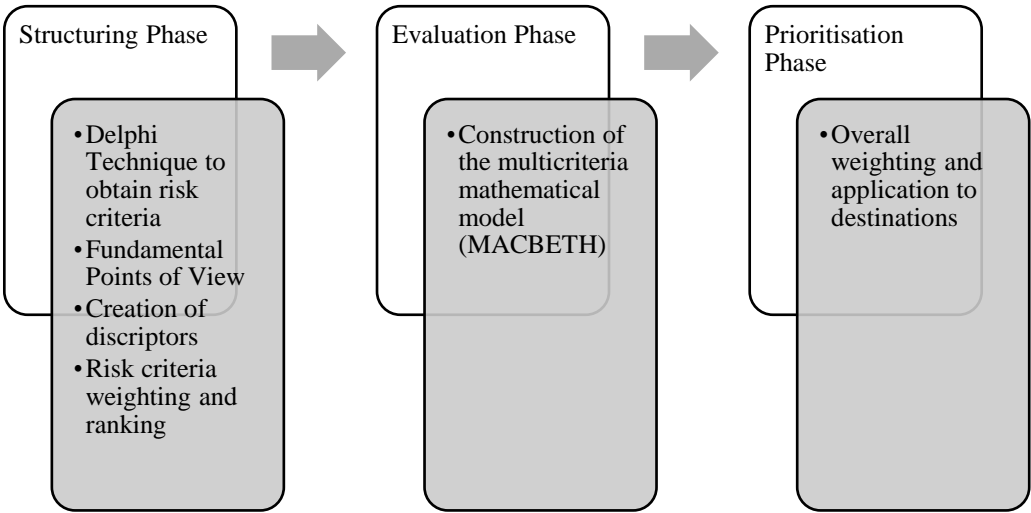
The Delphi technique is described by Hasson et al. (2000:1009-1010) as a "group facilitation technique that seeks to obtain consensus on the opinions of 'experts' through a series of structured questionnaires (commonly referred to as rounds)." The questionnaires are anonymously completed by the 'experts' (often referred to as the panelists, participants, or respondents). The responses from each questionnaire are fed back to the participants in summarized form as part of the process. It is a scientific method of organizing and managing group-structured communication processes, aiming to generate insights into current or future challenges, particularly in situations with limited availability of information (Rowe & Wright, 2011). Beiderbeck et al. (2021) note that the results obtained from Delphi surveys can act as the final ones, but they are becoming increasingly linked to mixed methodologies and aiding further research.

The Delphi technique has been previously used in the tourism literature. Cunliffe (2002) utilizes the Delphi technique to undertake long-term forecasts for the tourism industry regarding natural and human risks. Von Berger & Lohmann (2014) use the Delphi technique to identify the most prominent challenges to global tourism and understand their nature, drivers, and effects. Huang et al. (2011) apply that technique to explore the external environment forces of adopting a travel blog marketing channel from the perspective of travel agencies. Kaynak et al. (1994) employ the Delphi survey to predict future tourism potential. The Delphi technique is also well known for its application in the

risk management field. For instance, the [ECDPC \(2015\)](#) notes that Delphi studies have been widely used to achieve consensus among experts and suggest that Delphi discussions are most effective at various risk-ranking processes.

In the tourism field, MCDA has been used to develop evaluation indexes for tourist destination competitiveness ([Carayannis et al., 2018](#); [Cracolici & Nijkamp, 2008](#); [Botti & Peypoch, 2013](#)). The objective of MCDA is the study of decision problems in which one must account for several points of view. When making a decision, one generally considers several more or less conflictive criteria. Conflicts may exist around several criteria, and the decision-maker has to consider the pros and cons of each one to reach the final optimal decision. This is the foundation of a multicriteria decision problem ([Jardim et al., 2015](#)). MCDA is a well-researched framework that can simultaneously assess multiple criteria to perform priority settings of different interventions or policies that address certain circumstances ([Venhorst et al., 2014](#)).

[Bana e Costa et al. \(2006\)](#) note that distinguishing between multicriteria methodologies and traditional assessment methodologies incorporates experts' subjective values into the assessment models. The model allows the researcher to simultaneously analyze variables of a different nature (qualitative and quantitative). This feature helps identify solutions that can support decision-makers in finding the best solutions to addressing the problems at hand. As such, this research paper combines the Delphi technique with the MACBETH approach to analyze and identify subjective travel risk perceptions and the elements therein to help find solutions that are more transparent and in line with reality. Fig 1 below illustrates the methodological procedures followed in this research paper.



**Figure 1.** The methodological process.

3.2. . The structuring phase: The Delphi technique

A four-round Delphi consultation was used to gather information about risk factors associated with international travel in the current pandemic context. This method was employed to understand the perceived risks held by a sample of South African travelers. First, risk factors in international travel were gathered via an extensive literature review to identify the first set of predefined risk categories. Different combinations of the terms 'perceived risk', 'tourism risk', 'tourism safety', 'pandemics', and 'travel risk perception' were used in this query. The list of results was evaluated to avoid overlap in criteria. Following this was a preliminary process involving the use of Google Forms to gain an initial list of perceived travel risks. In this phase, 107 South Africans who had traveled internationally in the past ten years were asked to indicate which concerns are relevant to their perceptions of travel risk when traveling internationally in the current pandemic with the use of fixed-response alternative questions. Furthermore, they were encouraged to contribute any additional concerns that were not available as options. The objective of this initial survey was to narrow down the



possible perceived risks, along with identifying original ones, into categories; and to gain preliminary insight into what the South African tourist's perceived risk typology might look like. The data collected in this phase was subjected to content analysis—these data informed the Delphi processes by providing risk dimensions and factors relevant to the South African traveler population.

Subsequently, the synthesized risk categories and themes within them were presented on a 5-point Likert scale to an "expert" panel in the first round of the Delphi survey. This expert panel included 32 participants from the preliminary process who provided their email addresses, expressing willingness to partake in the Delphi survey. Eligibility to participate in this process required participants to have traveled internationally within the previous five years (considering the pandemic and related travel restrictions have only recently calmed down after two years, this stipulation does not leave much time). This stipulation was put in place because participants had to have prior recent experience and knowledge regarding international travel to ensure that their risk perceptions were relevant in terms of the context of the study (the Covid-19 pandemic). Otherwise, panelists who have never experienced international travel or have experienced it a long time ago may be more so anxious-prone to international travel in general, regardless of the pandemic situation.

The panel members were asked to indicate, on a 5-point Likert-type scale, the expected probability that such a risk would be relevant to their overall risk evaluation from Very Unlikely (1) to Very Likely (5). Participants had the option to provide comments to justify their responses further. Furthermore, it was also decided that the Delphi survey would include a qualitative free-text box where participants would be encouraged to list any other risk factors they would be concerned with when evaluating international travel risks. The comments in these qualitative text boxes were reviewed and included in the second round.

The research team also agreed upon additional questions and based on what previous tourist risk research in prior studies found most influences risk perception. It was decided that the demographic variables to be included would be: gender, age, educational attainment, frequency of international travel, type of accommodation typically booked, the continent most often traveled to, and reason for the trip (business or leisure). Such information obliges us to learn more about the panelists' predispositions (Beiderbeck et al., 2021). It was decided that only one risk category per webpage would be used to avoid the necessity to scroll online, preventing panelists from overlooking free-text fields and allowing them to get used to a consistent format (Beiderbeck et al., 2021). The Delphi survey was then subjected to a pre-test to ensure clear comprehensibility and high reliability (Okoli & Pawlowski, 2004). Following this, some wording and layouts were adjusted, and the length of the survey was tested to avoid survey fatigue and elevated drop-out rates. The software used for this research was that of "Welphi", which can be found at <https://www.welphi.com/en/Home.html>. Welphi uses a web-based environment that allows geographically dispersed participants to engage in the Delphi process whenever suits them. Welphi automatically computes statistical data and panelist comments, making them available to process by the administrator and the participants. Invitation and reminder emails are available directly from the platform. The Welphi platform was used for a total of two months.

Hasson et al. (2000) note that the number of rounds is dependent on the time available, the nature of the Delphi, and consideration levels of sample fatigue. Recent evidence appears that either two or three rounds are preferred in Delphi studies. Furthermore, consideration must also be given to the level of consensus to be achieved. Boulkedid et al. (2011) note that there is no consensual definition of "consensus" within the Delphi literature and that this is one of the most sensitive methodological issues with the method. The investigator must decide how agreement among participants will be measured and what cut-off will be used to define a consensus. Freitas et al. (2018), in their study on the selection of public health indicators, implemented "group agreement rules," which could be used to determine either for approval or rejection of a given set of public health indicators (in terms of their contribution to public health) by applying different rules for dealing with differences in opinion. With

the use of established decision rules,<sup>2</sup> Freitas et al. (2018) approved or rejected indicators for selection, thus obtaining a list of public health indicators that their panel of experts deemed essential for overall public health. On the other hand, Shi et al. (2020) conducted a study that utilized the Delphi Technique to carry out a risk assessment of residential aged care facilities in China. They aimed to identify the risk factors associated with adverse events in nursing homes. They achieved this by approaching residential senior care facilities managers and asking them to rate on a Likert scale how likely the identified risk factors were to cause adverse events. Shi et al. (2020) used the filter criteria set at a mean score of <4 or a coefficient of variation of >20%. It can therefore be seen that many differing consensus/agreement criteria and cut-offs exist in the literature.

In this research paper, agreement and termination were established with the following criteria: mean>4; while at the same time, in less than a third of Very Unlikely and Unlikely responses, the risk statement was accepted. Risk statement rejection occurred when more than half of Very Unlikely and Unlikely responses occurred. Since this research aims to develop a weighted typology of the perceived risks of international travel for South African travelers, which includes the most relevant and vital risk factors as defined by the panel, the combined methods used by Freitas et al. (2018) and Shi et al. (2020) seemed appropriate. This is because the respondents were required to state how likely the listed risk statements are to be a concern for them before deciding to travel internationally; therefore, attention to the opposite ends of the Likert-type scale may be appropriate. Where consensus is reached on "Somewhat likely," – these risk statements insinuate a certain extent of the concern. However, they are not included in the perceived risk typology since they do not hold group agreement/consensus as highly likely to be a concern.

The responses from the first round were collected and used to create the second round. Therefore, the second-round questionnaire includes the same statements (those that did not meet the criteria for acceptance or rejection), the individual's ratings and the percentage values of the responses from the rest of the panel, and any additional comments provided. In this way, the panelists can make decisions based on information provided by their peers. Fig 2 below is a screenshot of the Welphi platform and how the respondents received their second questionnaire.

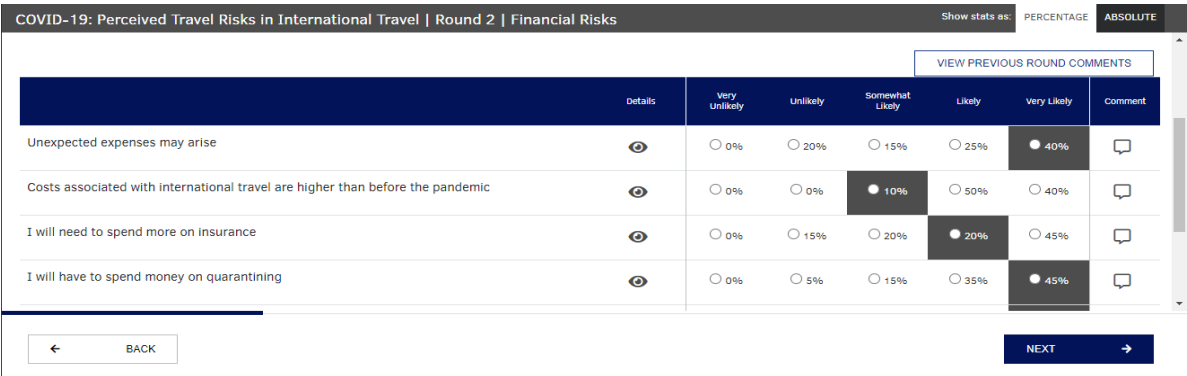


Figure 2. Screenshot of the Welphi platform.

Data analysis for the Delphi survey included statistical methods and content analysis. We used inferential and descriptive statistics to ascertain levels of collective opinion. Measures of central tendencies (means, medians, and mode) and levels of dispersion (standard deviation and interquartile ranges) are used to provide information regarding collective opinion, assess risk statements, and identify which met the criteria for approval or rejection. Beiderbeck et al. (2021) highly recommend content analysis when analyzing comments supplied by respondents, as insights from the participants' comments are valuable input for the analyses and discussion of research. Content analysis was

<sup>2</sup> i.e., >50% “strongly agree” responses while at the same time <33.3% of “strongly disagree” and “disagree” being approved by the “absolute majority.”

used to establish an initial set of risk factors in the form of risk statements and ultimately transform the risk statements into a perceived risk typology representing the perceived risks of South African travelers. IBM SPSS Version 28 was used for all quantitative analyses. Descriptive statistics were used to describe each risk statement, including mean, median, mode, and standard deviation.

The third round involved evaluating all the information provided by panel members, previously revised in the second round. Panel members were asked to reassess each risk statement just as in previous rounds. However, they were also requested to rate the importance degree of each risk statement regarding their contribution to the overall perceived travel risk. The identified risk factors that constitute South Africa's overall perceived travel risks were converted into a value tree structure of criteria, using content analysis and completing a methodological step necessary for MCDA (Longaray et al., 2018). A few members of the Delphi panel were then asked to collaborate in the identification and construction of ordinal scales (descriptors) for each risk criterion (also known as a Fundamental Point of View (FPVs)). This procedure was necessary for determining the possible levels of impact of potential options on the criteria. In other words, this process operationalized the risk criteria and allowed them to be measurable.

### 3.3. The evaluation phase

The second stage – the evaluation stage – involves the construction of the multicriteria mathematical model through the adoption of the procedures involved in the MACBETH method (Bana e Costa et al., 2012). The MACBETH method aggregates performance values in the different risk criteria using an additive value function model (Longaray et al., 2018). It does so by converting ordinal scales into cardinal scales based on an absolute judgment about the difference in attractiveness between two alternative options. This second stage required the panelists to weigh the FPVs, using MACBETH (measuring attractiveness by a categorically based evaluation technique), which is *"an interactive approach that uses semantic judgments about the differences in the attractiveness of several stimuli to help a decision-maker quantify the relative attractiveness of each"* (Bana e Costa & Chagas, 2004: 324). It has been used increasingly in complex decision problems so that one needs to calculate the trade-offs (i.e., replacement weights) between evaluation criteria. Integrating the Delphi technique and the MACBETH MCDA technique allows combining qualitative and quantitative factors, thereby creating a more informed and grounded decision model.

In typical applications of MACBETH, judgment elicitation is done using the M-MACBETH DSS (decision support system). Each panelist was asked to give a qualitative judgment of the degree of importance of each risk criterion to their overall travel risk evaluation. Whenever the contribution of the risk criterion was not null, they were required to judge its strength of importance using one of the MACBETH qualitative categories ("very weak", "weak", "moderate", "strong", "very strong", or "extreme"). Such an indication corresponds to a judgment of the difference in attractiveness between the risk criteria and doing nothing to address their risk perceptions (i.e., comparison of attractiveness between the risk criteria and the status quo) (Bana e Costa et al., 2014). These responses were used to rank the criteria according to the order of importance of contributing to the overall perceived travel risk.

Once this process was completed, the set of all group judgments was inputted into M-MACBETH, which supports the application of the MACBETH approach. A score of 100 was assigned to those risk criteria impact levels that indicated a lower level of perceived risk. A score of 0 was given to those risk criteria impact levels that showed a high presence of perceived risk. M-MACBETH then generated quantitative value scores for the risk criteria that reconcile all judgments (through a linear programming model). The contribution of each risk criterion was then explored to evaluate their performance in terms of overall travel risk perception. However, after this process was completed, it resulted in a tie between two sets of risk criteria, thus resulting in the fourth round of Delphi to discover which were evaluated as a more meaningful contribution to overall perceived travel risk.

The next step of this multi methodology would be to construct the decision model. The nodes correspond with the risk criteria, and data must be obtained to fill each indicator's performance table. It indicates the beginning of the prioritization phase.

#### 3.4. The prioritization phase

Once the risk evaluation model was built through the use of M-MACBETH DSS, it was able to be used to assess different destination performances in terms of perceived travel risks for this sample of South African travelers. The Delphi technique allowed for the comprehensive identification of risk criteria, while the MACBETH approach allowed weights to be attributed to these criteria easily and naturally (i.e., through semantic judgments).

To test the evaluation system created, it was necessary to obtain information on tourist destinations (i.e., Portugal, the USA, Germany, India, and the UK). We researched to determine the performance of each of these destinations on the criteria included in the model. The information was collected, and each destination was assigned an impact level according to its performance on each criterion.

### 4. Case Study

#### 4.1. South Africa

South Africa is a third-world country located at the bottom of Africa, with a population of 59.31 million people. Being rather developed compared to its' African counterparts, it is also a country that receives a high number of international visitors and is known for its contribution to the global tourism market ([Shaw et al., 2012](#)). South Africa's currency is notoriously lower against most tourism hotspot currencies, for example, the South African rand to the Euro currently sits at ZAR16.73 to 1 Euro. As South Africa is situated so far South, international travel to tourism hotspots (i.e., to Europe, America, or Asia) involves substantial distances to be traveled and can be expensive. South Africa closed its' borders to international travel in response to the outbreak of Covid-19 on March 15, 2020, and the country has experienced five waves following the initial outbreak (until May 2022). Due to the country being undeveloped and having limited economic resources, the progression and impact of the pandemic have hit the country and its people particularly hard ([Arndt et al., 2020](#)). The spread of the virus was difficult to control, and cases soared while hospitals and healthcare workers struggled to keep up ([Moonasar et al., 2021](#)). When writing this paper, South Africa has experienced over 100,000 deaths, nearly four million infections, and over 35 million vaccines administered ([Moonasar et al., 2021](#)).

#### 4.2. Participants' general characteristics

From the 32 experts selected for participation in this web-based Delphi survey, 20 questionnaires were collected after the first round. 70% of participants were female, 25% were male, and 5% stated "other" as their gender category. The youngest participant fell in the 18–24-year age bracket, and the oldest participants were above 60. Most of the participants (65%) had attained at least a Diploma/Bachelor's degree educationally.

Table 3 displays participants' general characteristics. 55% of participants stated that they usually traveled once every few years, 35% usually traveled once a year, and 10% traditionally traveled twice a year or more than twice a year (before the pandemic). The most common reason for travel amongst the participants was Leisure travel (85%), and the most-commonly stated continent typically traveled to was Europe (75%). AirBnBs, BnBs, and Rented apartments were the typical accommodation booked (35%), followed by hotels (25%), and staying with friends and family (25%).

#### 4.3. Positive coefficients

The positive coefficient is an essential basis of expert consultation and suggests the enthusiasm and cooperation of panelists in the research ([Shi et al., 2020](#)). It refers to the recovery rate of the web-

based questionnaire, which can be calculated as the ratio of experts participating in the survey to the total number of experts. A response rate of 70% or above indicates high positivity among experts (Fowler, 2013; as cited in Shi et al., 2020). The recovery rate for the four rounds can be found in Table 4. Although the first round did not attain a response rate of 70% or above, the subsequent response rates indicate improved positive coefficients, suggesting that some participants that initially expressed willingness to partake in the Delphi decided not to when the survey was eventually sent out. However, those who did respond in the first round were invested in completing the process.

**Table 3.** Participant-related characteristics (n=20).

<b>Variables</b>	<b>n</b>	<b>Percentage (%)</b>
<b>Gender</b>		
<i>Female</i>	14	70
<i>Male</i>	5	25
<i>Other</i>	1	5
<b>Age (years)</b>		
<i>18-24</i>	1	5
<i>25-30</i>	5	25
<i>31-45</i>	3	15
<i>46-60</i>	9	45
<i>60+</i>	2	10
<b>Educational Attainment</b>		
<i>No school</i>	0	0
<i>Matric</i>	3	15
<i>Diploma/Bachelor's Degree</i>	13	65
<i>Post-graduate</i>	4	20
<i>PhD</i>	0	0
<b>Travel Frequency</b>		
<i>Once every few years</i>	11	55
<i>Once a year</i>	7	35
<i>Twice a year</i>	1	5
<i>More than twice a year</i>	1	5
<b>Typical Accommodation</b>		
<i>Hotel</i>	5	25
<i>Backpackers/Hostel</i>	3	15
<i>AirBnB, BnB, Rented</i>	7	35
<i>Stay with friends/family</i>	5	25
<b>Continent most travelled</b>		
<i>Africa</i>	4	20
<i>Europe</i>	15	75
<i>North America</i>	0	0
<i>South America</i>	0	0
<i>Asia</i>	1	5
<i>Australia</i>	0	0
<i>Antarctica</i>	0	0

Reasons for most travel			
	<i>Business</i>	3	15
	<i>Leisure</i>	17	85

Table 4. Four rounds of panelists' positive coefficients.

Round	Questionnaires issued	Questionnaires retrieved	Return Ratio (%)	Number of effective questionnaires	Effective return ratio (%)
<i>First</i>	32	20	62.5	20	62.5
<i>Second</i>	20	17	85	17	85
<i>Third</i>	17	16	94.1	16	94.1
<i>Fourth</i>	16	14	87.5	14	87.5

#### 4.4. . Rounds

##### 4.4.1. Round 1

Round one resulted in accepting and rejecting certain risk statements per predefined criteria and evaluating free-text boxes to identify new risk statements (content analysis). Those that were either accepted or rejected were removed from evaluation in the second round. Those that did not reach a consensus were carried over to the next round for re-evaluation. Table 5 notes the accepted risk statements from round 1.

Table 5. Approved risk statements by predefined criteria in round 1 (n=20).

Risk Statement	Mean	Standard Deviation	Very Unlikely (%)	Unlikely (%)
Costs associated with international travel are higher than before the pandemic (fin)	4.30	1.182	0	0
I will have to spend money on quarantining (fin)	4.20	0.894	0	5
Exchange rates are unfavorable for travel (fin)	4.50	1.021	0	5
If I cannot travel it may be hard to obtain a refund for flights and bookings (fin)	4.50	0.961	0	10
Destination activities will be limited during this time (perf)	4.25	0.933	0	0
Flight cancellations may occur during this time (perf)	4.40	0.754	0	0
It is stressful to keep up with the different regulations and requirements in different countries (psy)	4.15	1.040	0	10
Wearing a mask all the time makes the experience uncomfortable (psy)	4.30	0.923	0	5
Time may be wasted quarantining (TiCo)	4.35	0.875	0	0
Travelling during this time requires much anticipation and planning for changing dynamics (TiCo)	4.45	0.826	0	5
I will have to spend time locating a Covid-19 test in the host country to return home (TiCo)	4.35	0.875	0	5
Understanding regulations and expectations is time consuming (TiCo)	4.30	1.081	0	10



Planning for travel during this time is particularly demanding (TiCo)	4.35	0.875	0	5
Travelling during this time will require researching medical/travel insurance and their Covid-19 policies (TiCo)	4.60	0.754	0	0
Changing levels of lockdown at home or at the destination may result in being stranded (TiCo)	4.05	1.191	5	5

#### 4.4.2. Round 2

The second round produced an improved response rate (85%). The second round contained those statements that did not reach agreement/consensus, along with the statements identified in the qualitative free-text boxes in round one. Table 6 represents the risk statements accepted in round 2.

**Table 6.** Risk statements accepted by predefined criteria in round 2.

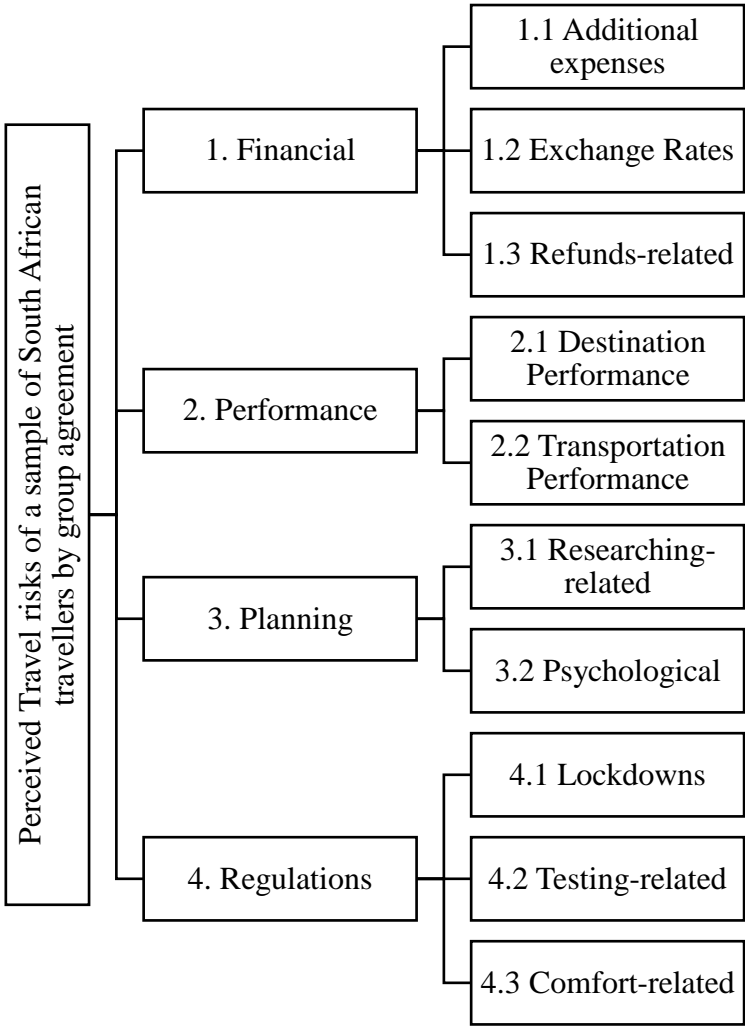
Risk Statement	Mean	Standard Deviation	Very likely (%)	Unlikely (%)
There will be additional costs involved in meeting Covid-19 regulations (e.g., PCR tests) (fin)	4.24	0.970	0	0

The second round of the Delphi survey resulted in one more risk statement accepted as per the selection criteria. This was from the financial risk category and a comment gained through the qualitative free-text boxes from round one. The statement "*There will be additional costs involved in meeting Covid-19 regulations (e.g., PCR tests)*" had a mean of 4.24, suggesting that it was highly likely to be a concern for the sample of South African travelers before deciding to take an international trip in the current pandemic situation. [Rebell \(2021\)](#) notes that traveling post-pandemic involves more costs than pre-pandemic, such as multiple Covid-19 test costs, and suggests that tourists pay more attention to the hidden fees in international travel at this time.

#### 4.4.3. Round 3

After the second round, once the risk statements rated by panelists as significant, per predefined criteria, were identified, content analysis was used to identify categories across the accepted risk statements and develop the typology. Many iterations occurred until a final category scheme was developed, which suited the data well and was inclusive and exclusive to all comments. The aim was not to force responses into the traditionally perceived risk frameworks but to revise categories and create the most suitable typology for the sample and data. Figure 3 depicts the perceived risk typology after content analysis of the accepted risk statements occurred.

Fig 3 represents the perceived travel risks pertinent to this sample of international travelers. The identified risks were divided into four different dimensions, some of which coincide with the findings in prior studies of travel risk perception ([Roehl & Fesenmaier, 1992](#); [Simpson & Sigauw, 2008](#); [Reisinger & Mavondo, 2005](#); [Fuchs & Reichel, 2011](#); [Cetinsoz & Ege, 2013](#)). Risk criteria were divided into these four dimensions by way of content analysis.



**Figure 3.** Perceived travel risk typology of a sample of South African travelers in the current pandemic situation. Note: numbers (1-4) define the risk dimensions, and numbers (1.1-4.3) represent the evaluation criteria.

The "financial" risk dimension comprises risk criteria like additional expenses, exchange rates, and refunds. The content analysis discovered that this sample of South African travelers is particularly concerned about any financial repercussions in travel decisions due to the pandemic. "Additional expenses" refer to PCR testing, quarantine costs, and other elevated costs associated with traveling in the current times. [Rittichainuwat & Chakraborty \(2009\)](#) also recognize "additional expenses" as a risk factor; however, they refer to it as an "*increase in travel cost*" (p.415). Even though the South African Rand (currency) has never been favorable for most popular tourist destinations, "exchange rates" was another risk criterion included in the typology. Indeed, the South African economy is at an all-time low following the pandemic, resulting in exchange rates being even more unfavorable than before. Most participants noted this as a considerable risk to consider when planning international travel. Finally, the "refunds-related" risk criterion was also deemed a financial risk, representing the efforts involved in attempting to receive a refund should any cancellations occur due to the virus.

The "performance" risk dimension is a dimension recognized in many prior studies. In the current study, it included "destination" and "transportation" performance and references any limitation of activities as a result of the pandemic at the destination and the occurrence of flight cancellations due to the pandemic, respectively. Both were deemed criteria for inclusion in the final typology. [Rittichainuwat & Chakraborty \(2009\)](#) also recognize "deterioration of tourist attractions" as a travel risk,

which coincides with the criterion "destination performance." [Tsaour et al. \(1997\)](#) also showed "transportation" as the dimension of risk pertinent to tourists' perceived risks. Both of which proved critical in this study too.

"Planning" risk refers to the risks involved before traveling and includes criteria of "researching-related" and "psychological." This risk dimension coincides with prior literature and is similar to previous findings in the "time" risk dimension ([Boksberger et al., 2007](#)). The Delphi survey discovered that many participants were concerned with how much research is required to travel in this time to ensure that all needed information about different regulations in different countries is covered. Furthermore, panelists expressed that planning international travel during this time is particularly stressful, which may deter their travel plans for when things have settled.

Finally, the "regulations" risk dimension refers to risks arising from new policies and regulations implemented due to the pandemic. These include restrictions like "lockdowns," in which there is always a risk of a lockdown occurring, leaving the traveler stranded. "Testing-related" refers to the need to provide a negative PCR test to travel internationally and whether these testing stations would be easily found at the destination to return home. "Comfort-related" criterion refers to the idea that traveling internationally with a mask on the entire time takes away from experience and deters this particular group of South African travelers from wanting to travel internationally.

This concludes one of the objectives of this study, as it presents tourism practitioners with a market-based representation of perceived risks in travel in the current pandemic times. It has several implications for the tourism field. First, this study resolves the concerns expressed by [Simpson & Sigauw \(2008\)](#) and [Dolnicar \(2005\)](#) by identifying the types of travel risks from a traveler's perspective instead of identifying the travel risks a priori to conducting research using other pieces of literature or disciplines' risk dimensions. Traditionally, the perceived risk categories include physical, performance, financial, psychological, and social risks. Although these were used as a framework for this study, what results are travel-specific types of perceived risks directly identified by the traveler. Therefore, this typology is more specific to travel and is vital for a greater understanding and appropriate managerial response to perceived travel risks. The traveler's perceived risk factors should be well defined so that tourism suppliers and marketers can assure potential tourists that their concerns are acknowledged, understood, and addressed through promotional campaigns. In doing so, risks related to barriers in international travel and tourism can be minimized by reducing the level of perceived risk factors ([Reisinger & Mavondo, 2005](#)). By identifying the types of risks prevalent, tourism officials may be better equipped to respond appropriately.

The panelists were then invited to a third round in which the different risk criteria were weighted. Panelists were asked to indicate, in their opinion, the degree of importance they placed on the various criteria, using the semantic judgment scale from MACBETH in terms of their contributions to their overall travel risk. Each MACBETH scale indicator was assigned a value (i.e., no=1; very weak=2; weak=3; moderate=4; strong=5; very strong=6 and extreme=7). Once the values were assigned based on judgments given by panelists, the values were summed – resulting in a relative ranking. Table 7 presents the criteria in order of importance regarding their contribution to international travel risk perceptions, as provided by panelists.

**Table 7.** Criteria ranked in terms of importance in contributing to overall travel risk perception.

Criteria	Weighting	Normalized Weights
1.1 Additional expenses	83	20.60
1.2 Exchange rates	83	16.80
1.3 Refunds-related	80	12.47
4.2 Testing-related	77	11.35
4.3 Comfort-related	78	10.30
4.1 Lockdowns	75	9.21
3.1 Researching-related	71	7.59
2.1 Destination performance	66	6.23
2.2 Transportation performance	75	4.88
3.2 Psychological	68	0.54

#### 4.4.4. Round 4

As can be seen from the above values in table 7, additional expenses and exchange rates obtained the same value in weighting, as did lockdowns and transportation performance. For this reason, we consulted the panelists once again for a fourth round. They were asked to indicate which they prioritized between the two in each case. This final Delphi round resulted in additional expenses being considered more important than exchange rates, and lockdowns were rated more important than transportation performance.

#### 4.5. . MACBETH

The next part of the evaluation stage of this research began by constructing a value tree on the M-MACBETH DSS. Figure 4 depicts this value tree, describing the multiple criteria involved in the perceived risks of international travel for the sample of South African travelers.

Impact levels were constructed to measure the performance of potential actions in the FPVs. The impact levels were obtained through an informal focus group session with five South African traveler panelists. Table 8 depicts the descriptors' example and indicates their impact levels for the risk criteria "Refunds-related." It is important to note that impact levels are ordered from least to most preferred option (i.e., the most preferred choice would be a situation with no levels of perceived risk) and were created concerning the operationalization of the criteria and the identified risk criteria.

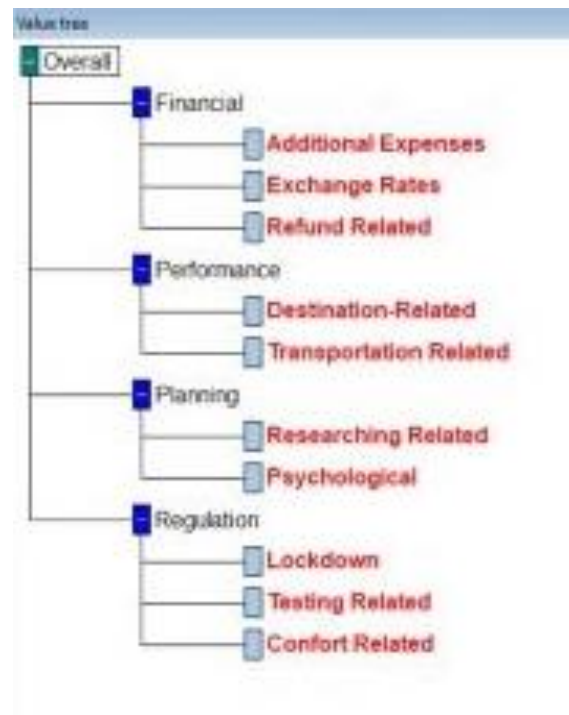


Figure 4. Multicriteria value tree.

Table 8. Descriptor "Refunds-related".

Impact Levels	Description
N5	In the case of cancellation, full refund obtained with low input of effort to obtain the refund
N4	In the case of cancellation, full refund obtained with high input of effort to obtain the refund
N3	In the case of cancellation, partial refund obtained with low input of effort to obtain the refund
N2	In the case of cancellation, partial refund obtained with high input of effort to obtain the refund
N1	In the case of cancellation, no refund obtained with high input of effort to obtain the refund

Pairwise comparisons were conducted with the focus group to establish the scales of difference between each impact level in the M-MACBETH DSS. Figure 5 below shows an example of this in the DSS for the "refunds-related" criterion. As shown in Figure 5, the difference between different impact levels is assessed in terms of their difference in attractiveness for the South African travel consumer. The DSS converts these semantic judgments into numerical values, dividing the impact levels according to a mathematical model. MACBETH allows us to evaluate the options' (impact levels) relative attractiveness indirectly through a value function that converts any options performance on the criterion into a numerical score (Bana e Costa et al., 2013).

From the information gained in the relative ranking of the criteria, using the M-MACBETH DSS, a weights scale can be built from the weighting matrix of judgments. Figure 6 depicts the overall weighting matrix of judgments between all the criteria.

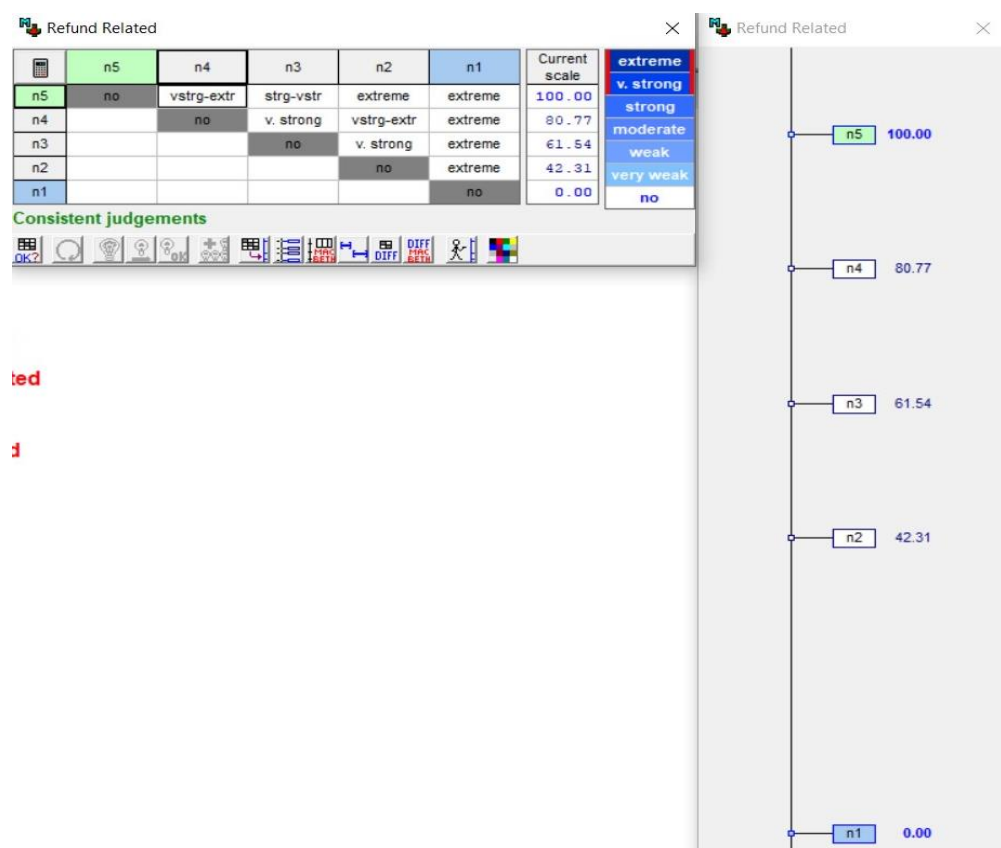


Figure 5. Refund-related impact level scales.

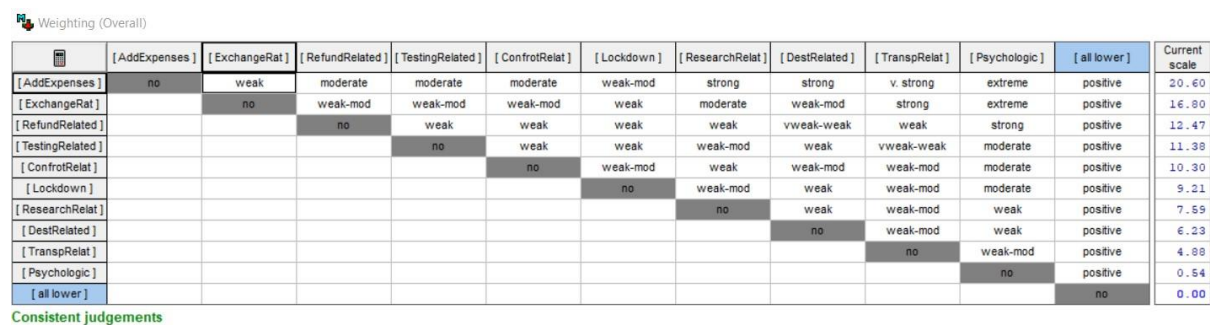


Figure 6. Weighting matrix of judgments between criteria.

This then concluded the construction of the MACBETH multicriteria model. The results depict the relative contribution of each criterion toward overall travel risk perceptions when traveling internationally in a pandemic situation. This model can then be used to evaluate destination alternatives, comparing them according to their difference in attractiveness in multiple criteria. In the case of this research paper, that would entail reaching different destinations in terms of the level of perceived risk they contain according to specific criteria that panelists of a Delphi survey stipulated. The conversion of a destination's performance into a score will require that the destination's performance be entered into the model. The following section will test the model by evaluating five destinations: Portugal, the USA, Germany, India, and the United Kingdom.

4.6. Testing the model

The evaluation index developed was subjected to testing by the researcher, who based impact levels on her experience searching for information regarding the risk criteria in the model. Due to this



being a hypothetical testing process, consistency and reliability may be affected as many criteria rely on subjective interpretations of the impact levels. All testing was done under the assumption that the traveler was unvaccinated.

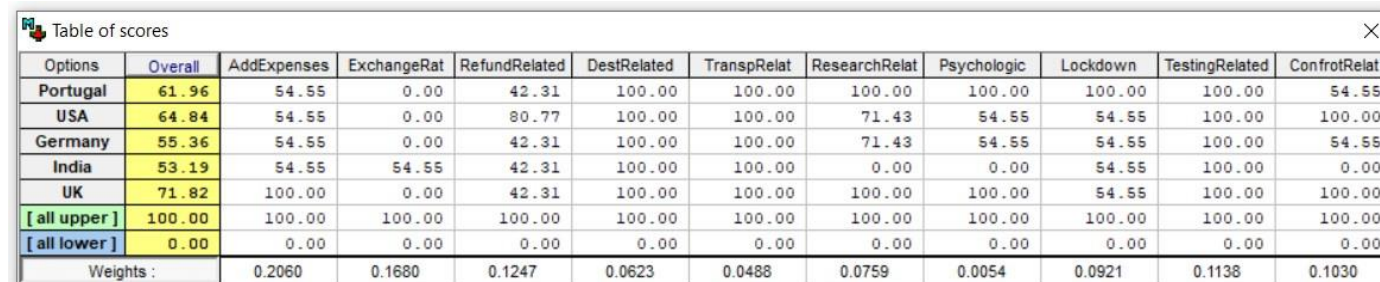
The assigned impact levels of each destination were inputted into the M-MACBETH DSS under the multicriteria mathematical model constructed, as explained above. Figure 8 shows the performance matrix, including each destination's impact levels.

Following this information input, the M-MACBETH DSS converted these performances into value scores. Figure 9 depicts the overall value scores achieved by each destination, following the multicriteria mathematical model. The destination containing the least perceived risks for this sample and considered "safer" is the United Kingdom because it is the one reaching the highest overall score (71.82). Nonetheless, it falls short in exchange rate, refund-related, and lockdown perceived risks.



Options	AddExpenses	ExchangeRate	RefundRelated	DestRelated	TranspRelat	ResearchRelat	Psychologic	Lockdown	TestingRelated	ConfrontRelat
Portugal	n2	n1	n2	n3	n2	n4	n3	n3	n4	n2
USA	n2	n1	n4	n3	n2	n3	n2	n2	n4	n3
Germany	n2	n1	n2	n3	n2	n3	n2	n2	n4	n2
India	n2	n2	n2	n3	n2	n1	n1	n2	n4	n1
UK	n3	n1	n2	n3	n2	n4	n3	n2	n4	n3

**Figure 8.** Performance matrix of Portugal, the USA, Germany, India, and the UK on the multicriteria model. Note: N1-N4 represent the different impact levels (see Table 8).



Options	Overall	AddExpenses	ExchangeRate	RefundRelated	DestRelated	TranspRelat	ResearchRelat	Psychologic	Lockdown	TestingRelated	ConfrontRelat
Portugal	61.96	54.55	0.00	42.31	100.00	100.00	100.00	100.00	100.00	100.00	54.55
USA	64.84	54.55	0.00	80.77	100.00	100.00	71.43	54.55	54.55	100.00	100.00
Germany	55.36	54.55	0.00	42.31	100.00	100.00	71.43	54.55	54.55	100.00	54.55
India	53.19	54.55	54.55	42.31	100.00	100.00	0.00	0.00	54.55	100.00	0.00
UK	71.82	100.00	0.00	42.31	100.00	100.00	100.00	100.00	54.55	100.00	100.00
[ all upper ]	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
[ all lower ]	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Weights :		0.2060	0.1680	0.1247	0.0623	0.0488	0.0759	0.0054	0.0921	0.1138	0.1030

**Figure 9.** Overall value scores of destinations Portugal, USA, Germany, India, and the UK.

In this sense, analyzing the performance profiles of different destinations, for example, allows for the development of improvement actions, assisting tourism managers in understanding new alternatives and solutions that are relevantly focused on the right direction. Being equipped with such models allows for in-depth and mathematically sound perceived risk analysis with the power to create effective and efficient response strategies.

## 5. Discussion and concluding remarks

Many academic and literature studies in tourism are currently directed at the impacts of the pandemic on tourism and tourist behavior (Ren et al., 2022). Examples include the assessment of the role of tourist trust, travel constraints, and attitudinal factors on travel decisions (Shin et al., 2022) on traveler preferences for crowded versus non-crowded options (Park et al., 2021) as well as the development of a Pandemic Anxiety Travel Scale (PATS) (Zenker et al., 2021) to measure the impact of pandemics on tourists' beliefs. Much like these prior studies, this study joins in acting as a contribution toward navigating the new tourism landscape following the pandemic. Understanding traveler risk perceptions is vital for marketing travel-related products (Roehl & Fesenmaier, 1992). The results of this study contribute to the accelerating of the tourism industry by minimizing tourists' uncertainty during their purchasing decisions and contributing to appropriate promotion policies addressing

tourist concerns or the risks in international travel. To boost international travel following the pandemic, possible risk factors that could arise in international travel should be defined, thus allowing marketers and tourism suppliers to encourage tourists to travel by reducing the number of perceivable risk factors (Roehl & Fesenmaier, 1992).

This study represents a bottom-up hierarchical structure risk index and provides an evidence-based approach to analyzing risk perceptions of tourists within a chained sub-index structure. It is headed by risk dimensions – including Financial, Performance, Planning, and Regulations risks. Sub-indices include the risk criteria, which integrate a set of tourist risk perceptions which are individual evaluation axes for appraising tourist risk perceptions regarding travel decision-making and are made operational by one or more indicators. The risk criteria identified through this multimethodological research include additional expenses, exchange rates, refunds-related, destination performance, transportation performance, researching-related, psychological, lockdowns, testing-related, and comfort-related. The risk criteria are weighted by the importance of contribution to overall travel risk. Table 9 below depicts the risk index as informed by the research in this paper.

**Table 9.** Perceived travel risk evaluation index.

<b>Risk Category</b>	<b>Risk Dimensions/Criteria</b>	<b>Normalized weights</b>
Financial	1.1 Additional expenses	20.60
	1.2 Exchange rates	16.80
	1.3 Refunds-related	12.47
Performance	2.1 Destination	6.23
	2.2 Transportation	4.88
Planning	3.1 Researching-related	7.59
	3.2 Psychological	0.54
Regulations	4.1 Lockdowns	9.21
	4.2 Testing-related	11.38
	4.3 Comfort-related	10.30

The set of risk criteria used in this evaluation model was informed via a participatory process (web-Delphi) and followed the methodologies of MCDA. In these processes, experts and stakeholders judged the relevance of the criteria identified, from the structuring of the risk evaluation index to the evaluating phases, which included the weighting of criteria and the establishment of value functions. The information generated through such a combination of methodologies allows for a deeper understanding of the risk factors influencing overall travel risk perception. However, it can also guide the evaluation and selection of policies and destinations with a tremendous potential to address these risks, which often hinder travel.

Web-Delphi was a successful format for interacting with a sample of South African travelers to collect their views and insights on two aspects. First, the relevant risk criteria to evaluate and monitor tourist risk perceptions in traveling internationally in a pandemic situation (web-Delphi for refining the selection of risk factors). Second, is the importance of particular risk criteria (web-Delphi for weights). It further added value to the tourism industry to improve performance based on the risk indicators (web-Delphi for value functions).

It can be seen from these findings that this sample of South African travelers evaluates additional expenses, exchange rates, and refund-related criteria as the most important when considering their overall travel risk perception. This is an exciting finding as all these criteria fall within the "financial" risk category, indicating that South Africans may be particularly concerned with the uncertainty involved in financially investing in travel during this time. According to [Arndt et al. \(2020\)](#), the impact of the pandemic is poor market performance, in which many of the world's financial markets are

struggling, which may result in multi-year recessions. The fact that South Africa is currently experiencing an unprecedented economic crisis following the Covid-19 pandemic, where prices, in general, are on the rise, may make South Africans particularly weary of their financial situations. [Rittichai-nuwat & Chakraborty \(2009\)](#) produced similar results in that one of their included risk dimensions was an “increase in travel costs,” which represents a risk to tourists in Thailand in the context of disease and terrorism. Efforts should be allocated to addressing these perceived financial risks to encourage South African travelers to travel again, for example, by promoting cost-efficient travel options or being transparent about refund policies.

“Researching-related” risk factors were also considered a substantial risk for this travelers sample. Tourists are high-involvement customers and generally lack enough information to make rational decisions, resulting in the perception of various types of risks and consequently results in searching for information to minimize risk ([Maser & Weiermair, 1998](#)). The need to obtain adequate information before traveling in the pandemic context was rated as a vital risk dimension. Tourism organizations could address this risk through information handling and could even use this as a gap in the market to reignite the travel agency industry. Before the pandemic, the internet was slowly rendering travel agents irrelevant ([Buhalis, 1998](#)); however, the increased travel anxiety may be an opportunity for travel agents to provide travelers with a service that caters to researching-related risks.

The results of this study resolve the concerns expressed by some researchers ([Dolnicar, 2005](#); [Simpson & Sigauw, 2008](#)) to identify problems and risks in international travel from the traveler's perspective. The involvement of different perspectives from stakeholders (South African travelers) in developing the risk index added diverse points of view that validated the holistic perspective of looking at tourist risk perception, particularly in times of a pandemic. It catalyzes an extended dialogue about which policies and procedures produce the highest benefit in addressing risk perceptions in travel decision-making. It also promotes the mitigation of the pandemic adverse effects, so far that it may have contributed to increased and new risk perceptions for the tourist, facilitating successful action. The information generated through such a study allows for a deeper understanding of the risk factors that influence overall tourist decision-making and guide the evaluation and selection of policies with the most significant potential to address these risks, which often act to hinder travel intention and tourism activity ([Quintal et al., 2010](#)).

Predominant risk managing strategies include: (a) *accepting risk* – the process of taking the risk, adopted when the potential for loss is minimal or if the probability of occurrence is low; (b) *mitigating risk* by reducing the likelihood that the risk will occur or by reducing the adverse impacts that the risk will have; (c) *avoiding risk* by changing plans to eliminate the situation creating potential risk; (d) *transferring risk* (conventional methods of insurance, or paying a third party to take the risk); and (e) *sharing risk* (portions of the risk are allocated to different parties, differing from risk transfer in that some risks are retained) ([Gray & Larson, 2018](#)). Qualitative risk analysis, such as in this paper, allows for identifying the main perceived risk areas, prioritizing these perceived risks, and improving the understanding of the present risks. Tourists and tourism are exposed to all kinds of risks, making it impractical to address them all, thereby making it helpful to have such knowledge of essential risk criteria – so that resources can be allocated appropriately. It can ensure that treatments and plans to address perceived risks are effective and pointed in the right direction ([Gray & Larson, 2018](#); [Burke, 2000](#)).

This study also contributes to the limited knowledge on health and pandemic-related crises. Health-related crises could increase tourist risk perceptions, resulting in a decrease in tourism demand, thereby significantly affecting the socio-economic propensity of destinations that rely on tourism ([Novelli et al., 2018](#)). Not only does research such as this assist in response to the pandemic in the current time, but it also contributes to a body of knowledge that may be useful should similar situations occur in the future. This study supports the proposition that tourism destinations should be prepared – in which risk assessments are crucial ([Ritchie, 2004](#)). This study helps develop risk identification that assists in practical response in terms of risk management. Risk identification and

disaster preparedness, parts of the disaster management process and crisis management, have a significant connection with sustainable tourism development (Ritchie, 2004). In tourism research, travel risk perception from the individual's perspective is a subjective assessment of the likelihood of negative consequences of an event or choice made during travel planning processes (Karl, 2018). The collective perception of the travel experience is affected by the presence of and changes in perceived tourist risk. So are the behavioral intentions related to tourists' post-disaster travel decision-making (Williams & Balaz, 2013), making perceived travel risks crucial to understand.

Managing the negative impacts of crises and disasters can be achieved through crisis management (Ritchie, 2004). Santana (2004:308) defines crisis management as *"an ongoing integrated and comprehensive effort that organizations effectively put into place in an attempt to first and foremost understand and prevent crisis, and to effectively manage those that occur, taking into account in every step of their planning and training activities, the interests of their stakeholders."* Ritchie (2004) notes that crisis management must address the immediate challenge by ensuring the safety and security of tourists and the local community and rebuilding the tourism sector. To do this, destinations need to engage in immediate and long-term planning, recognizing how tourists typically react to crises (Ritchie, 2004). Risk management also allows the opportunity to identify risks elsewhere that could be exploited to benefit the tourism industry (Ritchie, 2004). This information can then be used to decide on the strategy utilized to address the specific risk to either eliminate it or minimize its adverse effects (HM Treasury, 2004).

The findings like the ones presented in this paper contribute to crisis management and preparedness, as risk identification exists as a crucial step in most risk management models (Burke, 2000; Gray & Larson, 2018). Risk management models represent the processes that can be undertaken to manage risks. The scope of this study is in line with the first and second steps in the risk management model by Gray & Larson (2018). It suggests that to develop a typology of perceived risks that South African travelers have, the risks they perceive are identified (step one – risk identification) and then assessed (step two – risk assessment) with the use of the Delphi technique (qualitative risk analysis) and MCDA applications. Furthermore, destination recovery is highly dependent on the tourists' risk perception, which is crucial to understanding the importance tourists place on their safety and security (Lepp & Gibson, 2003; Reisinger & Mavondo, 2009; Williams & Balaz, 2013). Empirical-based studies to identify and assess relevant information in uncertain environments to discover appropriate strategies are very reasonable in the subsequent pandemic – and this paper hopes to have contributed to this.

Although selecting and defining interventions and criteria for risk perception control is context-specific, this study and the rating tool aimed to develop can be a starting point for local tourism organizations as part of a broader, MCDA-based, priority-setting process, such as the tool presented by Venhorst et al. (2014) to assess breast cancer interventions. An essential step in the local use of the rating tool would be to investigate how tourists understand the tool and its components in their context. Users of the tool could, for example, select relevant stakeholders and establish a consultation panel. These stakeholders could then discuss the interventions, criteria, and scoring scales using democratic processes. After collecting the applicable (local) information, the tool could be used as an input for a performance matrix, followed by an interpretation and deliberation of the results of this matrix. The tool should be perceived as a simple and legitimate way to frame tourism policy discussions that are timelier and more balanced.

Due to this study being exploratory in nature, it provides initial insights and ideas. It could be considered the first step in operationalizing research questions qualitatively and quantitatively. The results of this study facilitate the identification of a structure that informs further investigation in a complex field. The results are intended as a tool for further elaboration and development both in terms of research and application. Future studies could conduct similar approaches using other multiple criteria techniques, such as Analytical Hierarchy Process (AHP) (for example, Tsaour et al., 1997), and carry out comparative analyses.

This study also proved that developing risk-rating techniques based on MCDA methods within risk assessment literature might be helpful. Developing tools informed by this methodology can as-



sist decision-makers in identifying and evaluating the risk factors and redefining priorities for intervention (Bana e Costa et al., 2014). Due to the incorporation of diverse stakeholders within this risk analysis process, the results can prove to be more familiar, transparent, and inclusive.

Additionally, further research could focus on the managerial implications of the results. Any such efforts, such as this research carried out, can be seen as a step toward contributing to the assessment of tourist risk perception and risk analyses. This research approach allowed for the dealing of both the dynamic nature of risk perceptions and its uncertainties and with the qualitative and subjective aspects of travelers' value systems. The risk evaluation model built as a result of this study allows for the appraisal of destinations and strategies for interventions in terms of the degree to which objectives addressing tourist risk perceptions are achieved.

There are several limitations of this study. There may be limitations in terms of generalizing the results. These limitations may be observed concerning the sample size, the selection process, and the Delphi process. This case study singularity, in which it is hard to generalize from the research results to the broader, general population, is the main limitation of this research. From this perspective, future studies are recommended, including exploring and identifying other specific risk perceptions and applying the model to different contexts. In this way, it can be consolidated as a vital instrument for supporting managerial decision-making in tourism companies.

The focus on participants that have traveled internationally in the last five years may also have limited the risk information collected. It may be argued that selecting a broader representation of the tourism industry (by, for example, including tour guides, travel agents, tourism managers, and practitioners) would have improved results regarding the research question and the exploratory purpose of the study. Future studies could focus on pursuing a more diversified panel.

Another limitation in this research is the existence of potentially overlapping criteria, which could be explained by a lack of a broader theory on the associations between criteria. The wide variety and diversity of respondent comments and views highlighted the difficulty of developing a clear, consensus-based, and exclusive criteria list and scoring scales. Therefore, it cannot be guaranteed that the perceived risk typology is exhaustive and mutually independent, which presents an issue as this is one of the core assumptions in MCDA (Keeney et al., 2001). Criteria should be identified for independence, and definitions should include distinctions between overlapping criteria. Furthermore, there are many different methods of dividing scoring scales into different categories and different ways of operationalizing the risk criteria. Therefore, further research could focus on more informed and context-specific categories for scoring scales.

Finally, the Delphi results merely reflect and are limited to participants' perceptions when conducting the survey, thus emerging concerning the state of the Covid-19 pandemic, participants' personal experience, situational factors, and knowledge of the topic. The study began at a time when the Omicron variant in South Africa had just started and concluded when the situation had considerably cooled down. This may have resulted in risk perceptions becoming minimized through the progressive rounds and presents a picture of the risk perceptions of the travel consumers not at the peak of the pandemic but rather as the situation was becoming less severe.

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