

Review

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Review

Leading Sustainable Development Within Fragility and Instability Content: Case Study, Somaliland

Mohamed Jama Madar

Abstract: Achieving economic growth and inclusive development for all are among the priorities of policymakers. There is a growing recognition of the threat to stability posed by prolonged political grievances and a prevailing fragile state in Somaliland, often marked by serious internal conflict with the potential to destabilize the state further. This study highlights the importance of examining the determinants of state stability and leading national development goals. It aims to explain the nexus between instability and the decline of institutional factors that adversely influence economic growth and development by describing major political events in Somaliland from 2022–2023. The nexus between leading sustainable development and stability is critical because stability is a prerequisite for inclusive development, particularly in social, human, and cultural dimensions. Instability, in all its forms and levels, remains a major concern that hampers continuity and incremental progress toward economic growth, social inclusion, human development, and effective state institutions. The study concludes that institutional and structural instability, frequent cabinet reshuffles, and two composite indicators of political instability significantly influence economic growth, thereby impacting Somaliland's economic growth and development initiatives.

Keywords: instability; fragility; sustainable development; governance; partnership; leadership; social cohesion

1. Political Context

Somaliland's political journey is marked by resilience, yet underscored by persistent instability (Moreda, Kassa et al. 2024) (Idle 2024). Somaliland as a fragile state is a low-income country characterized by weak national capacity and legislative defection which makes citizens vulnerable to potential crisis (conflicts, violence and civil war) and natural shocks (Madar 2024). The dynamism of Somaliland politics and society means that the state is constantly adapting to changing circumstances (Richards 2020). Political process and governance have been unproblematic, with numerous crises points that could have derailed the process (Richards 2020). Although a relatively flourishing entity, Somaliland is threatened by factors that stem from its self-led state-building process (Richards 2020). However, the process has been resilient. Since its unilateral declaration of independence in 1991, Somaliland has maintained a relative degree of stability compared to Somalia (Richards 2009). Over the last three decades, Somaliland has done exceptionally outstanding achievements (on peace and stability) compared with the rest of the Horn of Africa countries (Asefa 2012). Nevertheless, these achievements and the stability context in Somaliland have not yet produced a growing inclusive and more sustainable economic development. Somaliland has been in ominous poverty and most of the young generations are unemployed (Muhumed October 2021). Like any other country in the region, the Somalis in particular, reasons for underdevelopment are clear; informal rules of the game are anti-growth syndrome and doing nothing to address this problem would even worsen the economic situation of society threatening peace and stability (Asefa 2012).

With its instability and state fragility, Somaliland experienced political; development deliberations have been substantial. Despite political isolation and limited resources, Somaliland demonstrated resilience through its traditional governance, domestic initiatives and community-led peacebuilding (Rayale 2021). These instruments, while with all challenges, form the cornerstone of Somaliland's peacebuilding, state formation, and development efforts in the absence of bilateral support (Hussein) (Abdulahi 2023).

Influenced heavily by clan structures or clan affiliation, Somaliland's political landscape is both complex and challenging that frequently create power struggle and disputes (Yusuf 2024) (JAMA, JEMAL et al.). Instability and fragility pose mementoes challenges to development in many places, while Somaliland is an important case study and exemplary for similar context (Katsina 2012). Understanding the trajectories between stability and economic growth an unstable context is critical for fostering resilience and achieving economic growth and social inclusion (Widjaja 2023). In this regard, it is vital to explore the interconnectedness of political, social, and structural instability and their impact on sustainable development in an instability context (Nilsson, Vijge et al. 2022).

Nevertheless, the lessons from Somaliland in the past three decades offer valuable insights into its futuristic political landscape and other fragile states. Effective leadership, local governance structures, and community resilience have shown that even in adverse circumstances, progress is possible (Harris and Foresti 2011). As Somaliland continues to develop, these insights may inform broader discussions on sustainable development in fragile contexts, emphasizing the importance of governance, inclusive leadership, economic resilience, and social cohesion. Despite its self-declared independence since 1991, Somaliland remains politically unrecognized and faces significant challenges stemming from historical conflicts, governance issues, and regional instability (Bade (Bade 2024).

The major core of instability and state fragility is a severely political phenomenon. Somaliland's political landscape is considered defective and harsh political process that couldn't balance between state capacities and social expectations (Wiuff Moe 2011). Explaining the interactions among political instability, structural instability and sustainable development is the Understanding the interplay between political instability and sustainable development is critical for fostering growth and resilience in this unique context. Somaliland is relatively stable, yet there have been potential instability factors that might threaten economic improvement (Ali 2014, Bade 2024). Somaliland's journey underscores that development, though complex in fragile contexts, can be achieved through effective leadership and local resilience (Fagioli 2024) (Schoeman 2021).

As result, achieving sustainable development in fragile context presents leading sustainable development in Somaliland context presents notable challenges and opportunities, molded by its unique political, economic and social context. Therefore, this study contributes to the literature on political instability and how it shapes development at the grassroots level. Discussing political instability is crucial because of the issue's propensity to impede economic growth. In addition, the threat posed by political instability and the fragility of Somaliland can affect governance systems and private business by destabilizing them, including increasing unemployment and social polarization in various spheres (Tsion Belay 219). These aspects can lead to economic growth being hindered, through the inability of the Somaliland Government to deliver essential services, marred by growing levels of political, and electoral disputes, social polarization, tension, and clannism. For the past three decades, Somaliland's journey to development was constantly trapped in which 99% of all the national discussions were reduced to politics. Future research should examine how these mechanisms interact with each other and provide a blueprint for other regions facing similar dilemmas.

By fostering inclusive governance and mobilizing community strength, Somaliland continues to advance toward a more stable and prosperous future—a testament to the potential for progress in even the most challenging environments.

2. Methods

This paper employs a systematic review methodology to examine and analyze existing literature on development leadership within fragile and unstable contexts, using Somaliland as a focal case study. Sources include academic journals, governmental and NGO reports, and publications by international organizations. The selected literature spans multiple disciplines, including political science, economics, and development studies, providing a comprehensive understanding of Somaliland's context. This method offers a clear framework to guide your review and ensures

thorough coverage of available literature on leadership and development in fragile, unstable settings like Somaliland.

2.1 Data Collection

The data collection process was structured in two stages to ensure a comprehensive literature base on the topic:

- **Database Search:** A systematic search was conducted across major academic and policy databases, including JSTOR, Google Scholar, PubMed, and Web of Science, as well as relevant institutional repositories such as World Bank, UNDP, and African Development Bank databases. The search included terms like "*development leadership*," "*fragility and instability*," "*Somaliland development*," and "*post-conflict reconstruction*."
- **Inclusion and Exclusion Criteria:** Studies were included if they focused on development initiatives or leadership within fragile or conflict-affected areas and had relevance to Somaliland or similar contexts. Excluded studies were those with limited relevance to leadership in fragile settings or those focusing on broader development issues without reference to instability or fragility.
- **Grey Literature Review:** In addition to academic literature, grey literature such as NGO reports, government publications, and field research was reviewed to capture practical and policy-based insights. This was essential given the scarcity of formal academic studies on Somaliland's unique political and developmental context.

2.2. Limitations

The primary limitation of this review is the scarcity of formal academic studies focused solely on Somaliland, which required reliance on grey literature and policy reports. Additionally, the unique socio-political context of Somaliland, with its relative stability compared to neighboring regions, limits the generalizability of findings to other fragile states.

2.3. Political Instability in Somaliland: A Multifaceted Challenge

Leaders' ails are largely the reason for Africa's political turbulence and violence (Aliyu and Ibrahim 2024). . Many countries in Africa do not seem to apply constitutional and legal norms that are supposed to govern a country. The political problems of Somaliland as well have always been there due to its governments or leaders. It can be understood as a state of anxiety or chaos in the conduct of political affairs and most often emerges from the lack of control in the political framework, the weaknesses in the political organizations and the unstable political systems, which are more common in the developing nations (Memon, Memon et al. 2011).

These political instabilities correspond to the ideas about the instability of politics in combination with a changing political technical and office-staffing situation that is circulating in the political and historical discourse and writers. The themes explored in Young (1986) and Akyeampong, Bates et al. (2014) are similar as they show the very historical and present features of political instability as its causes being the poor quality of institutions, abuse of power and poverty in some regions, especially in post-colonial countries and developing ones (Young 1986, Akyeampong, Bates et al. 2014). political culture and power struggles and constant clashes for leadership creates political instability, which in turn creates challenges for countries that are politically weak (Hersi 2018).

A widely used indicator of political instability is the number of times in a year a cabinet is reshuffled for instance, a new premier is appointed or over fifty percent of cabinet ministers are replaced (Roe and Siegel 2011). In Somaliland, however, the average number of cabinet changes yearly stood at about one every two years within the 2017-2022 period. Still, this figure is an improvement from the an excruciating one every three years for the average rate in the preceding years.

Electoral delays have also been an equally valid trait of political instability in Somaliland. These issues are often experienced in Somaliland and are primarily caused by disagreements between the various political parties in power, but you can also experience other more troubling issues that fuel corruption and undermine democracy, like logistical issues (Shab'an, Pegg and Walls 2018, Abdulahi 2022).

The various governments in Somaliland have not been able to remedy the various sources of instability such as power struggles and conflicts with regard to allocation of resources.(Allison 2015). Political grievances in particular, stemming from issues of representation and division of resources, have wasted money that could have been used for development programs (Hussein 2023). These issues have been made worse by the ongoing conflicts alongside the Laas-Anood crisis or the electoral disagreements that triggered opposition based militias in the Gacan-Libax mountains and Awdal regions (Abdilahi 2024). Such events have turned around the political framework hugely and remain unaddressed legally and politically. Iyana tenkim, those factors that led to creation of the scandalous, the disastrous crises ought to be regarded as potential dangers to the stability spheres of Somaliland. Without a doubt, unresolved controversies surrounding elections have done a particularly large degree of damage across the board. The claim of exploitation and managed elections in 2017 was the cause of persistent unrest and established animosity that led to protests. In equal measure, the postponement of the 2022 presidential elections, along with rage-filled disputes over term extensions for the president, are today restoring animosity between government and opposition forces that often ends up spilling out into violence (Brooke-Holland 2023).

The various logistical and funding constraints to returning elections in Somaliland, where fairness and inclusivity are paramount, have been major contributors to the delays. Other such factors have been lacking sufficient finance, technical obstacles and other challenges that make it complex to sustain transparency and inclusivity of the electoral cycle. Recently, these delays were supplemented with disputes of political decision over the sequencing of the different elections and term extensions that seemed to worsen tensions and democratic processes (Development 2021, Abdilahi 2024). In addition to violent conflict, we looked in to various forms of political instability. Conflict events derive in part, from a coalition of state forces and domestic which when defined by Fearon & Laitin 2003 resulted in over a thousand violent deaths within a year and between 100 or more each succeeding year. (2003), involve events resulting in at least 1,000 total deaths from conflicts involving state forces, sustained at a rate of at least 100 deaths per year. A civil war is deemed to have ended when three consecutive years pass with fewer than 100 deaths annually. Based on Fearon-Laitin definitions, the war with Las'Anod was considered as a civil war, which claimed the deaths of hundreds from both warring sides. Similarly, other forms of instability, including democratic reversals, civil wars, and state collapse, are critical to understanding the broader dimensions of political challenges in Somaliland. Somaliland has struggled with democratic reversals and delays in electoral processes, where term extensions and political disputes have often led to governance gridlocks. For example, the 2010 and 2017 elections experienced significant delays due to political and logistical challenges, impacting democratic processes. Due to the lack of formal international recognition, they find it difficult to govern themselves and do not have sufficient access to international funding or help, which only adds to the problem (Tsion Belay, Tazi et al. 2019). The reports by the Institute for Peace and Security Studies and the Academy for Peace and Development have deep insights into these challenges, especially in regard to the historical and active political situation in Somaliland, which makes them the most important sources on these issues.

2.4. Economic Implications

Somaliland's self-declared independence in 1991 has not been recognized internationally, which contributes to its political instability. This lack of recognition limits its ability to access international loans or engage in bilateral agreements that could strengthen institutional capacity. Somaliland has recently established bilateral agreement with Taiwan, forming a unique and mutually beneficial relationship despite both entities with limited international recognition. Similarly, Taiwan, officially

the Republic of China (ROC), operates as a separate state but faces geopolitical isolation due to pressure from the People's Republic of China (PRC), which claims Taiwan as part of its territory under the "One China" policy (Joy 2021, Samah 2022). Over its 32 years of autonomy, Somaliland has built basic governance structures, but these are often weak and susceptible to inefficiencies. The National Development Plans of Somaliland is much dependent on external funds from the donors and development agencies (Mudzingwa 2023). Thus, the current development plans yet acknowledge the need for significant financial and technical resources to improve institutional capacity and sustain development progress (Mohamed 2023). While Somaliland has achieved relative stability compared to Somalia, the lack of international recognition limits formal partnerships and development aid opportunities (Basra 2019). Political instability is regarded by economists as a serious malaise harmful to economic performance (Aisen and Veiga 2013). Despite economic progress, Somaliland's institutional capacity and political framework remain fragile. These challenges have hindered its long-term stability and self-reliance over 30 years of de facto independence, requiring sustained external support for infrastructure and governance (Ahmed 2023). Political instability is known to shorten policymakers' horizons, often leading to sub-optimal macroeconomic policies. This occurs because unstable political environments make leaders prioritize short-term objectives over long-term economic growth, fearing they may not remain in power long enough to realize the benefits of more sustainable policies. Moreover, frequent policy changes caused by instability create economic volatility, negatively impacting growth and macroeconomic stability. This relationship is well-documented in studies, including research by the IMF and other economic analysis (Aisen and Veiga 2013). Constant cabinet change, frequently political tensions, absence of recognition and recurrent electoral/political disputes negatively impacted Somaliland's economic well-being and drained all deliberations to internal politics. Similarly, "The Geopolitics of the Horn of Africa and Its Impact on Somaliland," highlights that political events in neighboring countries significantly influence Somaliland's security, economic, political, and social well-being. It notes that regional conflicts and instabilities have implications for Somaliland's foreign policy, security, and stability (Idle 2024). It may also lead to a more frequent switch of policies, creating volatility and thus, negatively affecting macroeconomic performance. Considering its damaging repercussions on economic performance the extent at which political instability is pervasive across countries and time is quite surprising.

Political instability significantly hampers economic growth by creating an unpredictable investment climate, disrupting economic activities, and diverting resources from development to security efforts (Aisen and Veiga 2013). However, Somaliland also possesses growth opportunities through community resilience, diaspora remittances, and entrepreneurial initiatives (Ahmed 2000). Studies argue that instability, marked by political grievances and power struggles, has drained resources that could otherwise support development initiatives (Co-operation and Development 2011).

Addressing root causes of instability and implementing good governance practices are essential for unlocking this potential and fostering sustainable development (UNDP March 2014). Electoral delays are often linked to economic instability in Somaliland, while reliant to the international community are not sustainable yet these delays are prevailed causatives of political instability in many instances (Abdulahi 2022). The country has a heavily informal economy, and its government relies on remittances from the diaspora and livestock exports, making it vulnerable to external economic shocks (Lindley 2007, Diriye 2015). These economic factors contribute to delays in election preparations due to insufficient government revenue, which impacts the ability to fund electoral processes on time (Abdilahi 2024). This financial instability exacerbates political tensions, as parties argue over resource allocation, with some accusing the government of misusing funds or failing to prioritize the election process (Mesfin 2009, Bank 2015).

2.5. Social Polarization and Governance Challenges

Since its officially declared unilateral independence in 1991, the Republic of Somaliland has been a subject of diverse social fragments caused principally due to tribal/clan-based politics, and warfare for power and resources. Such developments have had the unfortunate result of self-defeating fractures that disrupt vision for development and ensure adverse conditions. Driven by the underlying phenomenon of clan-based politics, Somaliland continues to battle negative socio-political environments that are detrimental to policy formulation and implementation for development. These escalating divides continue to be a social challenge but present a much bigger challenge to the structures for development and growth the country can sustain in the long run (IDLO, 2024).

Nonetheless, the writing points out that the likely political and clan-related aspects of Somaliland are responsible for all types of instability. The political instability in Somaliland triggers clan destitution and subsequently erodes faith in institutions which results in even deeper divides, thus spiraling out of control. The divide among clans due to political tension threatens social unity, especially during sensitive periods like electoral cycles. Political struggles usually result in conflicts between caste and their respective clans leading to disruption of vital services and enormous hurdles for any attempts to build a stable state (Gordon 2023). Such challenges are compounded by governance systems that are sometimes perceived as favoring specific clans or political elites, further deepening mistrust and resentment (Gilleard & Higgs, 2020).

These rivalries with regard to clans deepen during the time when elections are held and, in the process, it worsens the political situation while encouraging a culture of violence. Elections which are conducted to reinforce democratic governance are often points of contention. There is a mutual suspicion between the ruling party and opposition groups and both accuse the others of changing electoral agendas or reforms for their own selfish purposes. As an example, the elections of 2017 and 2021 were shifted forward due to squabbles over the electoral system. The opposition claimed that the government postponed the elections for the sake of prolonging their rule, and these accusations are taken as truth. These circumstances, coupled with perceptions of electoral manipulation, do indeed hamper the public's trust on democratic institutions and stir political conflict in society. Political tensions are indeed present within the country all the way down to the quarters surrounding the government (Cruz, Labonne, & Querubin, 2018; AMA et al., n.d.).

Beyond the immediate impacts of delayed elections, there is indeed a broader form of tension that the surrounding countries and people face. The competition for political power distracts and takes away attention and resources from the development plan that may be made in the future (Rothchild and Foley 2019). In many cases, development programs are ignored to cater to conflict resolution approaches that are far more reactive than proactive. Such short-sighted political adjustments continue to exacerbate cycles of instability by ensuring that important areas like healthcare, education, and infrastructure stay underfunded and poorly managed (IDLO, 2024).

Additionally, the previous factional systems of Somaliland make it difficult to deal with practical issues. Local grievances have a tendency to become personalized instead of being dealt with in a more mainstream manner (Wiuff Moe 2011). Somaliland's traditional clan systems have indeed been useful for conflict management, but they are increasingly becoming inadequate for the demands posed by contemporary governance. The combination of old and new systems of governance can sometimes worsen the situation rather than improve it; the presence of multiple, conflicting powers leads to chaos instead of order, and more competition rather than cooperation (Gilleard & Higgs, 2020).

To be able to understand and provide solutions to the existing instability issues, such paper argues to reform electoral, government institutions, and even the court systems as it is very much necessary for the betterment of the citizenry and the nation. Equally, to achieve social unity and eliminate the division, it is important that the government, other political actors and players put in place measures to foster trust among the people and between the institutions. Enhancing democracy, improving political laws, processes, the machine to ensure elections do take place, and reducing the resource allocation during election are important steps one must take in order to reduce polarization

(Abdilahi 2024). In addition to these, creating a political environment where attention is directed more towards collective objectives rather than self-serving motives is essential to realizing enduring development and social peace (Nettle, Grace et al. 2007, Mensah 2019). Somaliland is bound to remain in a state of turmoil which negates all its objectives of achieving statehood and leading in the region without such reforms.

2.6. Path to Sustainable Development

For example, in Somaliland, violence increases due to the lack of adequate security, which in turn makes development and resources stagnate (Phillips 2013). With an economy that has depended on foreign aid for 25 years, Somaliland's per capita GDP stay as low as USD 775. Most analysts have classified these territories as being politically fragile and unstable. The WB report mentions that the government's contribution to the country's gross domestic product (GDP) is only around 10%¹⁰. Major industries are: telecommunications, livestock, and remittances which are all privately owned. With such little government control over the economy, it can be termed as private-sector-led with no regulations (Rage, Friebel et al. 2024). According to the WB report, the government's contribution to the country's gross domestic product (GDP) is only around 10%¹⁰. Somaliland's major industries are privately owned businesses, where key industries are telecommunication, livestock and remittances. As a result, the country's economy is private-sector-led and faces little to no regulations (Rage, Friebel et al. 2024). Further, the lack of formal institutions in Somaliland's variety of governance where the clan systems are deeply informal adds to the structural inefficiency of development (Bade 2024). The existence of these dual structures tends to create inconsistencies in the policy, poor governance, and resource allocation if they are not interlinked properly. In addition to hampering advancement, political instability also deters investments in development projects with long-term benefits for the economy (Dogan, Chishti et al. 2024). Government service delivery, which includes healthcare, education, and infrastructure maintenance, is subordinated to security and stabilization efforts (Woodward 2002, DeShazo and McLean 2009). On the other hand, stability is one of the major criterias to be able to achieve the Sustainable Development Goals (SDGs) as it enables investments, innovations, and all round growth (Zehri, El Amin et al. 2024).

By dealing with structural, political as well as social fragility, Somaliland will be able to enhance its institutional capacity and create conditions for sustainable growth. Studies have shown that stability is crucial for poverty alleviation, equity, and economic development. These factors can only be solved using holistic approaches that underpin good governance as well as development-oriented policies and strategies. Tackling these root causes will not only bring stability to Somaliland but also integrate its potential for sustainable development, creating a more resilient society for Somaliland. With the use of inclusive governance together with strengthening Somaliland community's hope, Somaliland is making strides in economic and social stability in the future which shows the improvements that can still be made from complex conditions.

2.7. Conceptual Framework for Leading Sustainable Development Within Fragility and Instability Context

The study proposes a conceptual framework that examines the interplay between political instability, fragility, and sustainable development in Somaliland. This framework underscores how various dimensions— instability, governance challenges, implementation barriers —are interconnected and influence the National Development Goals (NDGs). It integrates three primary constraints that disrupt Somaliland's progress:

1. Instability

The framework emphasizes that stability is foundational for economic growth, social inclusion, and human development. Without addressing the sources of instability—such as political grievances, governance failures, and conflict—incremental progress toward national goals will remain elusive.

Somaliland consistently experienced various instability forms. Some of these practices have led to significant conflicts during election seasons, eventually resulting political in instability. The common and most frequently occurring instability that prevail in Somaliland context could be summarized as following:

- Includes political instability, structural fragility, and electoral disputes.
- Captures events such as violent protests, election-related delays, and unresolved conflicts that threaten stability.
- Highlights how instability impedes growth by weakening institutional capacity, disrupting development projects, and eroding social trust.

2. Governance Challenges

Governance systems, including hybrid structures combining formal institutions and clan-based arrangements, are pivotal. However, weak governance undermines policy coherence and implementation, exacerbating socio-political divisions. In this framework, systems thinking and policy coherence for sustainable development are underscored. Governance challenges also explore how dysfunctional institutions/agencies and leadership issues hinder progress toward long-term goal prospects. Somaliland's public institutions are influenced by clan-structures. Efforts to satisfy clan interest compromises institutional stability. with clan interests overweight the national aspirations, institutions exist with challenges that destabilize intuition growth (structure) and weaken capacities (functions) to deliver services to the public. The proposed framework summarizes governance challenges as following:

- Focuses on the lack of systems thinking, policy coherence, and political will to translate development programs into sustainable practices.
- Explores how dysfunctional institutions and leadership issues hinder progress toward long-term goals.
- Identifies clan-based governance structures as both a strength (for peacebuilding) and a challenge (fostering factionalism).

3. Implementation Barriers

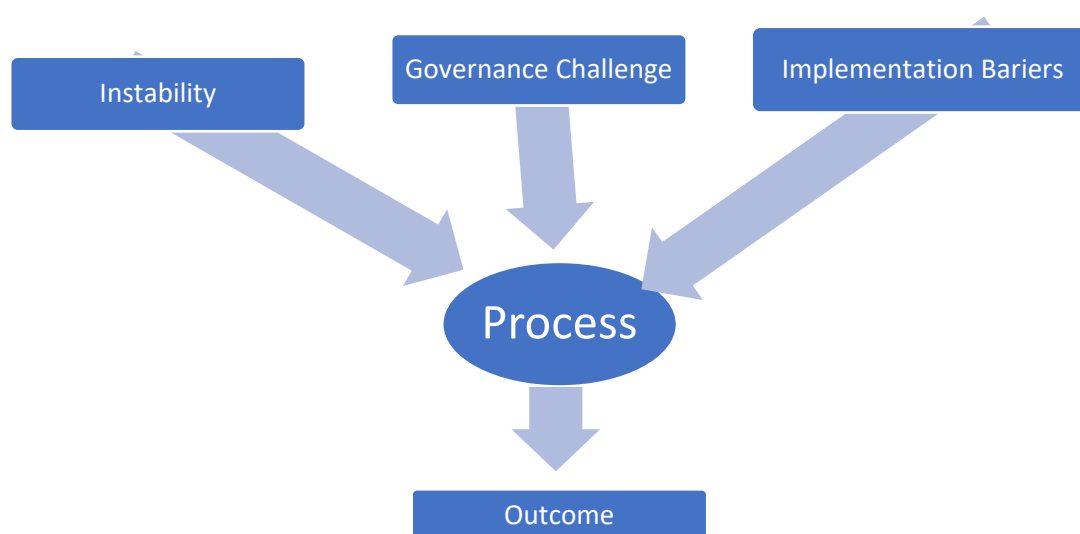
The proposed conceptual framework highlights how Somaliland's extractive institutional design impedes good governance and effective resource utilization for both service delivery and development. Instances of corruption or inefficiency in resource allocation disrupt implementation. Implementation barriers are summarized as following:

- Poor coordination between ministries and government agencies.
- Heavy reliance on external funding creates challenges in sustainability.
- Limited systems to track and evaluate the progress of implementation.
- Mismatch between development programs and local context.

These constraints, in combination, form the "triple barriers" to achieving stability and sustainable development in Somaliland. The framework posits that addressing these interrelated challenges is essential for fostering an environment conducive to growth and resilience. Instability, governance challenges, and implementation barriers are not isolated phenomena. They are deeply interconnected, meaning solutions must address these issues holistically rather than in silos. For example, electoral disputes and delayed elections do not only signal political instability but also weaken institutional credibility and disrupt development agendas.

The paper suggests a framework that illustrates the relationships among instability, governance, and implementation barriers. While the diagram isn't included in the document text, the key elements likely involve:

- Inputs (Governance, Leadership, Stability)
- Processes (Policy Coherence, Conflict Resolution, Resource Allocation)
- Outputs (Resilience, Economic Growth, Social Cohesion)



This framework is exemplifying the relationships between **Instability**, **Governance Challenges**, and **Implementation Barriers** leading to **Processes** (such as conflict resolution, policy coherence, and resource allocation), which ultimately result in **Outcomes** like economic growth, resilience, and social cohesion. The framework underscores the potential of grassroots initiatives, effective leadership, and external partnerships to mitigate instability and foster sustainable growth. It advocates for policies that bridge the gap between political systems and societal expectations while building institutional capacity.

3. Conclusions

This latter research frameworks offer an important way to interpret the challenges of leading and doing development work in fragile and unstable contexts, of which Somaliland is a robust case. Somaliland's challenges are intricately linked to the political instability, social polarization and structural fragility. This has left Somaliland with serious challenges such as international non-recognition, historical burdens, and socio-political dynamics, however, Somaliland has been able to overcome these through resilience and innovation in development.

The analysis underscores the importance of local governance structures and community engagement as critical components of Somaliland's development strategy. Clan-based systems, while often viewed as sources of division, have been instrumental in fostering stability and facilitating conflict resolution.

However, significant challenges remain, including resource constraints, environmental vulnerabilities, and ongoing political tensions. Addressing these issues is essential for ensuring sustainable development and enhancing resilience against potential shocks. The lack of formal international recognition further complicates Somaliland's access to necessary resources and support, emphasizing the need for advocacy and strategic partnerships that can bolster its development efforts.

Somaliland's experience highlights the complexity of leading development within fragility and instability. Although hindered by political isolation and limited resources, Somaliland has demonstrated resilience through its clan-based governance, grassroots initiatives, and community-

led peacebuilding. These elements, while not without challenges, form the backbone of Somaliland's development efforts, proving essential in the absence of formal support.

The relationship between political instability and sustainable development in Somaliland is complex and interdependent. While political challenges can hinder development efforts, focusing on inclusive, transparent, and environmentally sustainable practices can pave the way for greater stability. By addressing the underlying causes of instability through holistic development approaches, Somaliland can work towards a more prosperous and secure future.

By fostering inclusive governance and mobilizing community strength, Somaliland continues to advance toward a more stable and prosperous future—a testament to the potential for progress in even the most challenging environments.

The framework suggests that development programs must align with local contexts, leveraging community strengths while addressing structural weaknesses. Strengthening governance, ensuring equitable resource allocation, and promoting transparency are vital for long-term success.

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