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Article

# Management of Forecast Risk with Usage of Monte Carlo Simulations for Solving Veridical Type Paradoxes

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**Abstract:** Managing forecast risk is key during the treasury management process. The entire treasury management process is moving into the future and is therefore based on the prediction of future free cash flows discounted at the cost of capital. We used both numerical method and analytical method to solve veridical type paradoxes. We used Monte Carlo simulation as numerical method. Following analytical methods were used: conditional probability, Bayes' rule and Bayes' rule with multiple conditions. We successfully solved all the veridical type paradoxes and discovered why such a big discussion of Monty Hall problem appeared in 90s. We varied Monty Hall problem, using different doors count and prizes count.

**Keywords:** treasury management; Monte Carlo simulation; managing forecasting risk; Bertrand's box paradox; three prisoners' dilemma; Monty Hall problem; Bayes' rule; Byes' rule with multiple conditions; conditional probability; truth type paradox

#### 1. Introduction

A very useful one for forecast risk management is the Monte-Carlo method. It is not as popular as forecast risk management based on sensitivity analysis, either threshold point analysis or sensitivity analysis or decision tree analysis. Its limitation has sometimes been veridical type paradoxes. Our article goes beyond this barrier. A paradox is a statement that contradicts itself and yet might be true (or wrong at the same time).

A paradox is a statement that contradicts itself and yet can be true (or false at the same time). A verifiable paradox produces a result that seems absurd, but nevertheless turns out to be true. We will focus on verifiable-type paradoxes using Monte Carlo simulations, but will also present analytical solutions for most cases (Carsey, Harden, 2014), (Austin, 2009a). A key part of our useful treasury management research (Arnold, Yildiz, 2015) in forecast risk management has been the Monty Hall problem, and we will use Monte Carlo simulations for all calculations in this case, but we will also provide analytical solutions for most cases. We will describe and solve the following truth-type paradoxes: Bertrands box paradox, Three prisoners dilemma, Monty Hall problem. A key part of our research was the Monty Hall problem, and we will explain why so many Treasury Management researchers insisted on a probability of 0.5 back in the 1990s.

# 2. Monte Carlo Simulation in Treasury Management

Treasury Management is conducted under conditions of uncertainty and risk. Since risk is a situation in which one or more of the elements that make up the conditions under which a decision is made are unknown, but the probability of that unknown element is known, there is room for using the Monte-Carlo method to manage forecast risk (Pereira, Pinho, Galhardo, Macêdo, 2014). If this probability were not known, we would be dealing with uncertainty. As with the use of Monte-Carlo

to manage forecast risk during Treasury Management, risk conditions can only be spoken of if known past experience of analogous events can be compared with the current situation.

Decision problems occurring in risk conditions can be solved using probability calculus or statistical methods (Vithayasrichareon, MacGill, 2012). Monte Carlo simulation is among the advanced statistical tools used in Treasury Management forecast risk management. A simulation is an experiment (Arnold, Yildiz, 2015), usually conducted on a computer, involving the use of random numbers. A stream of random numbers is a sequence of statistically independent random variables uniformly distributed, usually in the interval [0,1).

Simulations are used where it is difficult to use purely analytical methods to model the real situation or to solve basic mathematical problems. They involve repeated random sampling to produce numerical results. We used random sampling to get a probability approximation.

Treasury Management that takes risk management into account, reduces the volatility of cash flows (Hong, Hu, Liu, 2014), and thus increases the value of the company. This is because, as the risk associated with an enterprise increases, capital providers demand a higher interest rate. Entities with lower risk, have the possibility of preferential treatment by counterparties. Both by suppliers of materials, goods and services and by suppliers of capital. Such preferential treatment will lower the cost of capital financing the company and thus increase the company's Treasury value. Risk-adjusted Treasury Management increases the value of the enterprise (Fantazzini, 2009), as the probability of the entity going bankrupt is then reduced (Hong, Hu, Liu, 2014). As a result, the company will operate for a longer period of time and will therefore generate positive free cash flows for a longer period of time, thereby increasing the Corporate Treasury.

The Monte-Carlo analysis method is considered a method of forecast risk management in Corporate Treasury Management, indirectly taking into account the risk of error in the forecast made (Austin, 2009a), (Austin, 2009b). Together with scenario analysis, it is an indirectly risk-adjusted method for analyzing the risks of Corporate Treasury Management carried out under conditions of uncertainty and risk.

Similarly, in the Monte-Carlo method, for each Corporate Treasury Management decision, forecasts are made of the development of factors affecting the value of Treasury growth under various future development scenarios (Fantazzini, 2009). The application of Monte-Carlo analysis should show whether the Corporate Treasury Management measure being evaluated should not be implemented by the company, since the expected value of Treasury growth is a key parameter in this procedure.

Monte-Carlo analysis has an informational advantage over sensitivity analysis. It is used to analyze Corporate Treasury Management under risk and uncertainty by examining the sensitivity of Treasury protection, creation and accumulation to changes in single factors. Monte-Carlo analysis is, in a sense, an extension of decision tree analysis, which is applicable when the Corporate Treasury Management process under analysis consists of a sequence of decisions and when decisions made at subsequent moments depend on the results of previous decisions.

Monte Carlo simulation) is a type of analysis associated with sensitivity analysis enriched with probability distributions of explanatory variables. It involves the use of pseudo-random number generators to mimic the time course of cash flows that will occur in a company (Brandimarte, 2014). Like scenario analysis, it estimates the expected value of creation, protection or accumulation of Treasury (Alban, Darji, Imamura, Nakayama, 2017), measures of risk and other parameters, and is considered a more accurate method. Monte-Carlo analysis is carried out on the basis of a mathematical model describing treasury management (Koller, Friedman, 2009). The first step in its application in Corporate Treasury Management is to create a model containing the company's free cash flow FCF. After determining the probability distributions of each random variable, the simulation software makes a random selection of each variable (Page, 2010). The selected value of each random variable, along with the specified values of certain variables, is then used to determine the expected cash flows. Such a process is repeated several times, and each time specific results are obtained, which are used to construct the probability distribution, its expected value and standard deviation (Batan, Graff, Bradley, 2016). The final result of the Monte Carlo analysis is, as in scenario

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analysis and decision tree analysis, the expected net present value, on the basis of which the company can decide to accept or reject the implementation of a Treasury Management project (Steffen, 2018) whose risk effectiveness is analyzed based on this method (Page, 2010).

In the process of evaluating Corporate Treasury Management undertaken under conditions of risk (Pereira, Pinho, Galhardo, Macêdo, 2014), in addition to methods that indirectly take into account risk (Vithayasrichareon, MacGill, 2012), Monte Carlo simulation is preferred, as well as measures that assess the effectiveness of the activity that is the subject of Treasury Management's decision based on the coefficient of variation or based on the modification of measures by adjustments due to the need to take into account risk (Pereira, Pinho, Galhardo, Macêdo, 2014).

The coefficient of variation is a measure of risk, indicating what level of risk is per unit of financial parameter (Rajesh, Preethi, Kavitha, Gunasekaran, Kumar, 2020). If the coefficient of variation is used, priority in implementation should be given to Treasury Management measures whose results have a lower coefficient of variation. Monte-Carlo simulation avoids the simplistic generalizations implied by the coefficient of variation (Brandimarte, 2014).

# 3. Veridical Type Paradoxes

We will solve following veridical type paradoxes: Bertrand's box, Three prisoner's dilemma and Monty Hall problem.

We solved following veridical type paradoxes: Bertrands box, Three prisoners dilemma and Monty Hall problem. We used both analytical and numerical approach. Some calculations were conducted just numerically.

#### 3.1. Bertrand's box

Bertrands box paradox is a paradox of elementary probability theory (Batan, Graff, Bradley, 2016). There are three boxes:

- 1. A box containing two gold coins
- 2. A box containing two silver coins
- 3. A box containing one gold coin and a silver coin

The question is: What is the probability of choosing gold coin, having known the first coin is also gold? Player is choosing box at random and does not swap boxes after first toss. It is an elementary example of conditional probability:

 $P(A \in B) = \{P(A \in B) \setminus P(B)\}$ 

- P(A) probability of choosing gold coin in second toss
- P(B) probability of choosing gold coin in first toss

$$P(B) = P(gold/GG) + P(gold/SS) + P(gold/SG)$$
(1)

```
 $$P(B)={1+0+{1 \over 2} \over 3}={1 \over 2} $$P(A \subset B)={1 \over 3} $$ $$P(A \subset B)={1 \over 3} \over 1 \over 2} $$
```

Result appears to be \$1\over2\$ using common sense, but it is \$2\over3\$ in fact. The correct solution of the problem is well known for a long time. The aim of our research was to build a Monte Carlo simulation of the problem. We coded following code in R:

```
[
basicstyle=\small,
]

#Bertrand's paradox
set.seed(100)
samplesize<-1000000
a<-sample(0:2,samplesize,replace=T)
# 3 boxes: 0- gold, gold; 1 - silver, silver; 2 - gold, silver
b<-sample(0:1,samplesize,replace=T) # 2 balls in each box
```

```
data<-data.frame(a,b)
data2<-subset(data,(a==0) | (a==2 & b==0),select=a)
round(sum(a==0)/nrow(data2),4) # final probability
```

Monte Carlo simulation confirms the probability equal 0.6667, which is \$2\over3\$.

# 3.2. Three prisoners dilemma

Three prisoners problem is another veridical type paradox. Three prisoners A,B and C, are in separate cells and sentenced to death. The governor has selected one of them at random to be pardoned. The warden knows which one is pardoned, but is not allowed to tell. Prisoner A begs the warden to let him know the identity of the lucky one. Prisoner A knows that warden cant tell the identity of the one to be pardoned, so he proposed the warden following code: If B is pardoned, give me Cs name. If C is pardoned give me Bs name. If I am pardoned, flip a coin to decide whether to name B or C. The warden tells A that it will be B. Prisoner A is pleased because he believes that his probability of surviving has gone up from \$1\over3\$ to \$1\over2\$, as it is now between him and C. This is what common sense says. The question is, what the true probabilities are. Analytical solution:

- A,B,C are corresponding prisoners
- P(A),P(B),P(C) are probabilities that governor pardoned corresponding prisoners
- a,b,c are events which warden mentions that corresponding prisoners were pardoned  $P(A)=P(B)=P(C)=\{1 \neq 3\}$ ,  $P(b \neq A)=\{1 \neq 3\}$ ,  $P(c \neq A)=\{1 \neq 3\}$

$$P(b/C) = 1, P(c/B) = 1, P(c/C) = 0, P(b/B) = 0$$
 (2)

It is more complicated problem. It can be solved using Bayes rule.

 $\$P(A \mid b) = \{\{P(b \mid A)P(A)\} \setminus P(b \mid B)P(B) + P(b$ 

 $\$P(A \mid C) = \{\{P(c \mid A)P(A)\} \setminus P(c \mid A)P(A) + P(c \mid B)P(B) + P(c \mid C)P(C)\}\} \$ \\ \$P(A \mid c) = \{\{\{1 \mid c\}, \{1 \mid C\}\} \setminus P(a \mid A)P(A) + P(c \mid B)P(B) + P(c \mid C)P(C)\}\} \$ \\ \$P(A \mid c) = \{\{1 \mid c\}, \{1 \mid C\}\} + P(a \mid A)P(A) + P(a \mid B)P(B) + P(a \mid C)P(C)\} \} \$$ 

 $\$P(C \mid b) = \{\{P(b \mid C)P(C)\} \setminus P(b \mid A)P(A) + P(b \mid B)P(B) + P(b \mid C)P(C)\}\} \$ \\ \$P(C \mid b) = \{\{1.\{1 \mid c\}\} \setminus \{1 \mid 2\}.\{1 \mid a\} + 0.\{1 \mid a\} + 1.\{1 \mid c\}\}\} = \{\{1 \mid c\}\} \\ 3\} \setminus \{1 \mid c\} = \{1 \mid c\} + \{1 \mid c$ 

Conclusion of three prisoners problem is, that wardens information is not telling anything about prisoner A future. Probability of being pardoned stays at \$1\over 3\$. Probability of being pardoned for prisoner C is now \$2\over 3\$. Monte Carlo simulation has been coded in R:

```
[
basicstyle=\small,
]
# Three prisoners problem
set.seed(100)
samplesize<-1000000
governor<-sample(0:2,samplesize,replace=T)
fm<-function(a,j) {
    if (a[j]==0) {thisone<-sample(1:2,1,replace=T)}
    if (a[j]==2) {thisone<-2}
    if (a[j]==2) {thisone<-1}
    thisone
}
warden<- sapply(1:samplesize, function(j) fm(governor,j))
r<-data.frame(governor,warden)
# Warden told B, given governor choose A.
sum(r$warden==1 & r$governor==0)/sum(r$warden==1)
```

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```
# Warden told C, given governor choose A.
sum(r$warden==2 & r$governor==0)/sum(r$warden==2)
# Warden told B, given governor choose C.
sum(r$warden==1 & r$governor==2)/sum(r$warden==1)
# Warden told C, given governor choose B.
sum(r$warden==2 & r$governor==1)/sum(r$warden==2)
```

Monte Carlo simulations provide the same results as analytical solution provides: 0.3335 and 0.6665.

### 3.3. Monty Hall problem

Monty Hall problem was the key part of our research. We will try to explain the discussion of the problem back in 90s (Austin, 2009b). Suppose you are on a game show, and you are given the choice of three doors: Behind one door is a car; behind the others, goats. You pick a door, say No. 1, and the host, who knows what is behind the doors, opens another door, say No. 3, which has a goat. He then says to you, "Do you want to pick door No. 2?" Is it to your advantage to switch your choice? Common sense tells that whether you switch your choice or not, you still have 50 per cent chance to win. Analytical solution of Monty Hall problem for three doors is:

- Events  $C_1, C_2, C_3$ , are indicating the car is behind door 1,2 or 3.
- $P(C_1)=P(C_2)=P(C_3)=\{1 \text{ over } 3\}$ \$
- Event  $X_1$  is indicating player initially choosing door 1.
- As the position of the car is independent of the player's first choice  $P(C_i \mid X_1) = 1 \cdot S$ .
- H<sub>3</sub> is host opening door 3.

Following probabilities are obvious:

```
P(H_3 \in C_1,X_1)=\{1 \in C_2,X_1\}=1,P(H_3 \in C_2,X_1)=1,P(H_3 \in C_3,X_1)=0
```

Probability that car is behind door No. 2, given player initialy choosing door 1 and host opening door No. 3 is :

 $\$P(C_2 \mid H_3, X_1) = \{1.\{1 \setminus ver3\} \setminus \{1 \setminus ver3\} + 1.\{1 \setminus ver3\} + 0.\{1 \setminus ver3\} \} = \{2 \setminus ver3\} \}$ 

Probability that car is behind door No.1, given player initially choosing door No. 1 and host opening door No. 3 is :

```
 \$P(C_1 \mid H_3, X_1) = \{\{(H_3 \mid C_1, X_1)P(C_1 \mid X_1)\} \setminus P(H_3 \mid X_1)\} \} \$ \\ \$ \mid (H_3 \mid C_1, X_1)P(C_1 \mid H_3, X_1) = \{\{P(H_3 \mid H_3, X_1) = (H_3 \mid H_3, X_1) = (H_3 \mid H_3, X_1) + P(H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) = \{\{1 \mid H_3, X_1\} \mid (H_3 \mid H_3, X_1) + P(H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) = \{\{1 \mid H_3, X_1\} \mid (H_3 \mid H_3, X_1) \mid (H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) = \{\{1 \mid H_3, X_1\} \mid (H_3 \mid H_3, X_1) \mid (H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) = \{\{1 \mid H_3, X_1\} \mid (H_3 \mid H_3, X_1) \mid (H_3 \mid H_3, X_1) \mid (H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) = \{\{1 \mid H_3, X_1\} \mid (H_3 \mid H_3, X_1) \mid (H_3 \mid H_3, X_1) \mid (H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) \} \\ \$ \mid (H_3 \mid H_3, X_1) \mid (H
```

1\over3}\$\$
Flip a coin decision has following probability:

```
P(\text{flip} \ a \ \text{coin}) = \{1 \ P(C_1 \ | \ H_3, X_1) + \{1 \ P(C_2 \ | \ H_3, X_1) \}
```

 $P(flip \ a \ coin)={1 \over 1} +{1 \over 2}{2 \over 2}={1 \over 2}$ 

Analytical solution shows that player should switch her choice, since chance to win is \${2\over3}\$. In case player does not switch her choice, chance to win is just \${1\over3}\$. We used Bayes rule with multiple conditions. Flip a coin decision probability is equal to \${1\over2}\$. Since Monty Hall problem is key part of our research, we have focused on many different decisions (Vithayasrichareon, MacGill, 2012), which were simulated in Monte Carlo simulations. We explored following cases (Carsey, Harden, 2014), (Koller, Friedman, 2009):

Not switching decision

- 1) Switching decision
- 2) Flip a coin decision

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- 3) Tic-toc decision
- 4) Opposite tic-toc decision

We coded simulations which vary doors count and also prizes count. If contestant decides to switch door, and there is more than one door available, she will choose another door randomly. If contestant flips a coin, she does it just once. If there is more just one door available, she will choose another door randomly, too. Following code simulates different doors count and also cars count options. Code has been written in R:

```
basicstyle=\small,
#Monty Hall problem
samplesize<-100000 # sample size
doors<-9 # doors count -1
door<-vector("numeric",length=doors*(doors-1)/2)
prize<-vector("numeric",length=doors*(doors-1)/2)</pre>
changedp<-vector("numeric",length=doors*(doors-1)/2)</pre>
nochangep<-vector("numeric",length=doors*(doors-1)/2)
ttp<-vector("numeric",length=doors*(doors-1)/2)
ottp<-vector("numeric",length=doors*(doors-1)/2)
flipp<-vector("numeric",length=doors*(doors-1)/2)
results <- data.frame(door, prize, changedp, ttp,flipp,
ottp,nochangep)
#tic-toc oppposite tic-toc function
ttott<-function(ttott1,win1,win2,trigger){
if (ttott1==0) {if (win2==0) {thisone<-0
} else {thisone<-1 }}
if (ttott1==1) {if (win1==0) {thisone<-1
} else {thisone<-0 }}
if (trigger=="ott") {if (thisone==0) {thisone<-1
} else {thisone<-0 }}
thisone}
for (i in 2:doors) {
for (j in 1:(i-1)) {
set.seed(100)
initial<-replicate(samplesize,list(sample(0:i,1,replace=F)))
priz<-replicate(samplesize,list(sample(0:i,j,replace=F)))</pre>
# initial guess & prizes behind doors
flip<-sample(0:1,samplesize, replace=T) # flip a coin
tt<-sample(0,samplesize,replace=T) # tic toc
ott<-sample(0,samplesize,replace=T) # opposite tic toc
choices<-replicate(samplesize,list(c(0:i)))
# WHICH GOAT WILL BE SHOWN
goats<-mapply(setdiff,choices,priz)</pre>
goats2<- lapply(1:ncol(goats), function(p) goats[,p])</pre>
# goats are opposite prizes
notinitial<-mapply(setdiff,choices,initial)
notinitial2<-lapply(1:ncol(notinitial),
function(p) notinitial[,p])
# group of not initial decisions
goats3<-mapply(intersect,goats2,notinitial2)</pre>
goats4<-lapply(goats3, function(p) c(p,p))</pre>
goat<-lapply(goats4, function(p) sample(p,1))</pre>
# to show just one goat from intersect not initial & goats
```

```
remove(goats,goats2,choices,notinitial,goats3,goats4)
chmind<-mapply(setdiff,notinitial2,goat)#to change mind
#to exclude goat which was shown from not initial group
if (is.null(ncol(chmind))==FALSE) {
chmind2<- lapply(1:ncol(chmind), function(p) chmind[,p])</pre>
} else {chmind2<-chmind }
chmind3<-lapply(chmind2, function(p) c(p,p))
newmind<-lapply(chmind3, function(p) sample(p,1))</pre>
# to choose 1 new decision from all the available
remove(notinitial2, goat,chmind,chmind2,chmind3)
win1<-mapply(intersect,newmind,priz)#win1 changed mind
win2<-mapply(intersect,initial,priz)#win2 not changed mind
win13<-as.numeric(lapply(win1,function(p) length(p)==0))</pre>
win23<-as.numeric(lapply(win2, function(p) length(p)==0))
# intersection - 1 no intersection,0 intersection
for(l in 1:(samplesize-1)) { # TIC-TOC, OPPOSITE TIC TOC
tt[l+1]<-ttott(tt[l],win13[l],win23[l],'tt')
ott[l+1]<-ttott(ott[l],win13[l],win23[l],'ott')}
#PROBABILITIES
win1p<-sum(win13==0)/samplesize #win1p changed mind
win2p<-sum(win23==0)/samplesize #win2p not changed mind
remove(newmind,priz,initial,win1,win2)
flipfr<-data.frame(win13,win23,flip,tt,ott)
flip1<-nrow(flipfr[flipfr$flip==1 & flipfr$win13==0,])
flip2<-nrow(flipfr[flipfr$flip==0 & flipfr$win23==0,])
# flip1 - changed mind, flip2 - initial decision
tt1<-nrow(flipfr[flipfr$tt==1 & flipfr$win13==0,])
tt2<-nrow(flipfr[flipfr$tt==0 & flipfr$win23==0,])
ott1<-nrow(flipfr[flipfr$ott==1 & flipfr$win13==0,])
ott2<-nrow(flipfr[flipfr$ott==0 & flipfr$win23==0,])
flipp<-(flip1+flip2)/samplesize
tictocp<-(tt1+tt2)/samplesize
opptictocp<-(ott1+ott2)/samplesize
results$door[i*(i-1)/2-i+1+j]<-i+1#RESULTS - WRITTING
results prize[i*(i-1)/2-i+1+j] < -j
results$changedp[i*(i-1)/2-i+1+j]<-round(win1p*100,3)
results$ttp[i*(i-1)/2-i+1+j]<-round(tictocp*100,3)
results$flipp[i*(i-1)/2-i+1+j]<-round(flipp*100,3)
results$ottp[i*(i-1)/2-i+1+j]<-round(opptictocp*100,3)
results$nochangep[i*(i-1)/2-i+1+j]<-round(win2p*100,3)
remove(win13,win23,flipfr,flip,tt,ott) } }
nname<- paste(toString(samplesize),"r.txt",sep="")</pre>
write.table(results,nname,append=FALSE)
```

**Table 1.** Output of the code. Simulations results.

No	Door	Prize	Changep	Ttp	Flipp	Ottp	No changep
1	3	1	66.645	55.585	50.061	44.415	33.355
2	4	1	37.545	31.857	31.278	30.005	24.992
3	4	2	75	66.686	62.54	60.013	49.993
4	5	1	26.704	23.5	23.35	22.854	19.979
5	5	2	53.287	47.463	46.657	45.705	40.047
6	5	3	80.014	73.354	69.997	68.534	59.99

No	Door	Prize	Changep	Ttp	Flipp	Ottp	No changep
7	6	1	20.86	18.802	18.791	18.505	16.649
8	6	2	41.67	37.76	37.493	37.015	33.303
9	6	3	62.565	57.244	56.253	55.6	50.053
10	6	4	83.273	77.724	75.042	74.074	66.719
11	7	1	17.155	15.756	15.767	15.591	14.286
12	7	2	34.268	31.582	31.477	31.138	28.581
13	7	3	51.457	47.512	47.114	46.796	42.892
14	7	4	68.592	63.727	62.917	62.387	57.163
15	7	5	85.661	80.856	78.553	77.89	71.399
16	8	1	14.564	13.591	13.562	13.408	12.49
17	8	2	29.171	27.15	27.097	26.916	25.009
18	8	3	43.77	40.764	40.609	40.408	37.492
19	8	4	58.368	54.537	54.252	53.886	49.989
20	8	5	72.953	68.614	67.716	67.327	62.504
21	8	6	87.511	83.353	81.251	80.743	74.955
22	9	1	12.709	11.932	11.919	11.793	11.063
23	9	2	25.378	23.882	23.85	23.712	22.286
24	9	3	38.05	35.79	35.62	35.541	33.302
25	9	4	50.793	47.765	47.603	47.438	44.429
26	9	5	63.514	59.971	59.574	59.209	55.543
27	9	6	76.224	72.26	71.459	71.043	66.624
28	9	7	88.856	85.161	83.35	82.965	77.803
29	10	1	11.263	10.659	10.663	10.589	9.974
30	10	2	22.496	21.287	21.273	21.272	20.021
31	10	3	33.796	31.901	31.856	31.801	29.957
32	10	4	44.983	42.591	42.497	42.38	40.009
33	10	5	56.281	53.328	53.151	52.905	49.971
34	10	6	67.475	64.136	63.734	63.504	59.945
35	10	7	78.761	75.157	74.413	74.125	69.99
36	10	8	90.008	86.636	84.967	84.669	79.949

Table 1 shows output of the code. Probabilities were calculated with sample size equal 1,5 million. Probability theory allows a simple derivation of Monte Carlo simulations error. If contestant does not change her mind, probability of winning is a very simple formula.

\$\$P(not\ switching\ decision)={prizes\ count\ over doors\ count}\$\$

We can measure Mean Absolute Error of Monte Carlo simulations probabilities for not switching decision and Bias.

 $\MAE={1\over 36}\sum_{i=1}^{36} \mod {p_{MC}}_i-p_{{true}_i}\mod = {0.933\over 36}=0.026$ 

 $\$Bias=\{1 \vee 36\} \sum_{i=1}^{36} (p_{\{MC\}_i\}-p_{\{true\}_i\}}) = \{-0.191 \vee 36\}=-0.005\$$ 

Mean Absolute Error is 0.026 per cent, and Bias is -0.005 per cent. These figures are also approximations of Monte Carlo simulations error and Bias for whole Table 1.

Taking the true probabilities for not switching decision into account, we can also reestimate flip a coin decision probabilities. They are in combined column for that decision.

 $\$P(flip \ a \ coin)=\{1 \ er2\}P(switching_{Monte} \ Carlo\})+\{1 \ er2\}P(no \ switch_{true})$ 

Mean Absulute Error and Bias for this modification of flip a coin decision are:

\$\$MAE\_{modified}={1\over 36}\sum\_{i=1}^{36} \mid {p\_{MC}}\_i-p\_{{true}\_i}\mid\$\$

\$\$p\_{{MC}\_i}={1\over2}P(switching\_{{Monte\ Carlo}\_i})+{1\over2}P(no\ switch\_{{true}\_i})\$\$

 $p_{{true}_i}={1\over ver2}P(switching_{{true}_i})+{1\over ver2}P(no\ switch_{{true}_i})$ 

 $\$  \mid {1\over2}p\_{switching\_{MC}\_i}-{1\over2}p\_{switching\_MC}-{1\over2}p\_{switching\_MC}-{1\o

Since (24) and (25) are approximations of MAE and Bias for whole Table 1:

\$\$MAE\_{modified}\doteq{1\over2}MAE\$\$ \$\$Bias\_{modified}\doteq{1\over2}Bias\$\$ Modified probabilities show Table 2.

**Table 2.** Modified probabilities. Combined results.

No	Door	Prize	Changep	No changep	No changep	Flipp	Flipp
				Monte Carlo	True		combined
1	3	1	66.645	33.355	33.333	50.061	49.989
2	4	1	37.545	24.992	25	31.278	31.273
3	4	2	75	49.993	50	62.54	62.5
4	5	1	26.704	19.979	20	23.35	23.352
5	5	2	53.287	40.047	40	46.657	46.644
6	5	3	80.014	59.99	60	69.997	70.007
7	6	1	20.86	16.649	16.667	18.791	18.764
8	6	2	41.67	33.303	33.333	37.493	37.502
9	6	3	62.565	50.053	50	56.253	56.283
10	6	4	83.273	66.719	66.667	75.042	74.97
11	7	1	17.155	14.286	14.286	15.767	15.721
12	7	2	34.268	28.581	28.571	31.477	31.42
13	7	3	51.457	42.892	42.857	47.114	47.157
14	7	4	68.592	57.163	57.143	62.917	62.868
15	7	5	85.661	71.399	71.429	78.553	78.545
16	8	1	14.564	12.49	12.5	13.562	13.532
17	8	2	29.171	25.009	25	27.097	27.086
18	8	3	43.77	37.492	37.5	40.609	40.635
19	8	4	58.368	49.989	50	54.252	54.184
20	8	5	72.953	62.504	62.5	67.716	67.727
21	8	6	87.511	74.955	75	81.251	81.256
22	9	1	12.709	11.063	11.111	11.919	11.91
23	9	2	25.378	22.286	22.222	23.85	23.8
24	9	3	38.05	33.302	33.333	35.62	35.692
25	9	4	50.793	44.429	44.444	47.603	47.619
26	9	5	63.514	55.543	55.556	59.574	59.535
27	9	6	76.224	66.624	66.667	71.459	71.446
28	9	7	88.856	77.803	77.778	83.35	83.317
29	10	1	11.263	9.974	10	10.663	10.632
30	10	2	22.496	20.021	20	21.273	21.248
31	10	3	33.796	29.957	30	31.856	31.898
32	10	4	44.983	40.009	40	42.497	42.492
33	10	5	56.281	49.971	50	53.151	53.141
34	10	6	67.475	59.945	60	63.734	63.738
35	10	7	78.761	69.99	70	74.413	74.381
36	10	8	90.008	79.949	80	84.967	85.004

Dependence between Mean Absolute Error and sample size in Monty Hall problem, calculated from probabilities obtained from Monte Carlo simulations and exact probabilities, in case contestant does not change her mind.

Dependence between Mean Absolute Error and sample size in Monty Hall problem, calculated from probabilities obtained from Monte Carlo simulations and exact probabilities, in case contestant does not change her mind.

Dependence between Bias and sample size in Monty Hall problem, calculated from probabilities obtained from Monte Carlo simulations and exact probabilities, in case contestant does not change her mind.

Dependence between Bias and sample size in Monty Hall problem, calculated from probabilities obtained from Monte Carlo simulations and exact probabilities, in case contestant does not change her mind.

Changedp column describes probabilities in case player changed her mind. No changep column describes probabilities in case player did not change her mind. Flipp column describes probabilities in case player made flip a coin decision. Ttp column describes probabilities in case player is applying tic-toc decision. Ottp column describes probabilities in case player is applying opposite tic-toc decision.

Tables 1 and 2 show that changing mind is the best decision. Flip a coin decision probabilities always lie between change mind probabilities and do not change mind probabilities. Flip a coin decision for 3 doors and 1 prize is those 50 per cent, which caused a lot of discussion about the Monty Hall problem. Those 50 per cent is those 50 per cent, what common sense tells that the probability should be. Tic-toc decision is better than flip a coin decision. Opposite tic-toc decision is worse than flip a coin decision, but better than do not change mind decision. If player decides to not change her mind, it is the worst decision ever. Flip a coin decision is the third best decision of five different options, and it confirms the old truth: If you do not know what you should do, make a flip a coin decision and you will not decide bad. Research also showed that people should change their mind, because individuals who do not change their mind have the lowest probability for success. Second worst chance for success have individuals who are speculating too much - opposite tic-toc decision. The best chance for success have individuals who change their minds.

Finally, we can plot dependence between Monte Carlo simulations sample size and Mean Absolute Error as MAE=f(samplesize) and also dependence between Monte Carlo simulations sample size and Bias as Bias = f(samplesize). Dependence show Figure 1 and Figure 2.

#### Monte Carlo Simulations - Mean Absolute Error

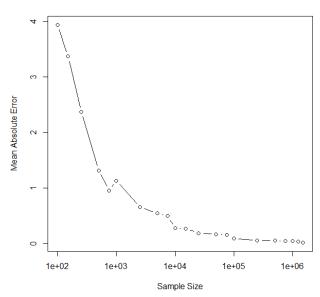


Figure 1. Mean absolute error Monte-Carlo simulations.

#### Monte Carlo Simulations - Bias

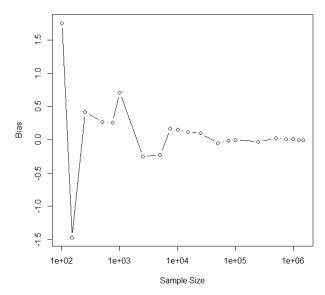


Figure 2. Bias of Monte-Carlo Simulations.

Tic-toc strategy is a kind of strategy when player makes decision according to last know decision. If last decision is to change mind and was successful, she will also change mind. If last decision is to change mind and was not successful, she will not change mind. Opposite tic-toc strategy is a kind of strategy when player also makes decision according to last known decision. If last decision is to change mind and was successful, she will not change mind. If last decision is to change mind and was not successful, she will change mind. She will do the opposite, because she is expecting that situation will change in next turn. Another interesting fact is how probabilities are increasing with increasing prices count.

#### 4. Conclusions

We studied truth-type paradoxes using conditional probabilities, Bayes' rule and mainly Monte Carlo simulations. The Monte-Carlo analysis method is considered to be a forecast risk management method in Treasury Management indirectly taking into account the risk of error in the forecast made. Together with scenario analysis, it is an indirectly risk-adjusted method for analysing the risks associated with Corporate Treasury Management carried out under conditions of uncertainty and risk (Hong, Hu, Liu, 2014).

Similarly, in Monte-Carlo, for each Treasury Management decision, forecasts are made of the development of factors influencing the value of Treasury growth under different future scenarios of developments. Using the Monte-Carlo analysis should reveal whether the Treasury Management action being assessed should not be implemented by the company, as the expected value of the Treasury increment is a key parameter in this procedure.

Monte-Carlo analysis is superior in its information to sensitivity analysis. It is used to analyse the Treasury Management of an enterprise under conditions of risk and uncertainty, by examining the sensitivity of the protection, creation and accumulation of Treasury to changes in single factors. Monte-Carlo analysis is, in a sense, an extension of decision tree analysis, which is applicable when the Treasury Management process under analysis consists of a sequence of decisions and when decisions taken at subsequent moments depend on the results of previous decisions.

Monte Carlo simulation) is a type of analysis linked to sensitivity analysis enriched with probability distributions of explanatory variables. It involves using pseudo-random number generators to mimic the time course of the cash flows that will take place in a company. Like scenario analysis, it allows for the estimation of the expected value of the creation, protection or accumulation of corporate Treasury (Alban, Darji, Imamura, Nakayama, 2017), measures of risk, and other

parameters, and is considered a more accurate method. Monte-Carlo analysis is performed on the basis of a mathematical model describing Treasury Management. The first step in its application in Treasury Management is to create a model containing the company's free cash flow FCF. After determining the probability distributions of each random variable, the simulation software makes a random selection of each variable. The selected value of each random variable, together with the determined values of certain variables, is then used to determine the expected cash flows. Such a process is repeated several times and each time specific results are obtained, which are used to construct the probability distribution, its expected value and standard deviation. The final result of the Monte Carlo analysis is, as in scenario analysis and decision tree analysis, the expected net present value (Fantazzini, 2009), on the basis of which the company can decide to accept or reject the implementation of a Treasury Management project (Steffen, 2018) whose risk efficiency is analysed on the basis of this method.

In the process of evaluating Corporate Treasury Management undertaken under risk conditions, in addition to methods that take risk into account indirectly, Monte Carlo simulation is preferable to coefficient of variation-based measures assessing the effectiveness of an action that is the subject of a Treasury Management decision, or based on the modification of measures by adjustments resulting from the need to take risk into account.

The coefficient of variation is a measure of risk, indicating what level of risk is per unit of financial parameter (Alban, Darji, Imamura, Nakayama, 2017). When using the coefficient of variation, priority for implementation should be given to Treasury Management measures whose results have a lower coefficient of variation. Monte-Carlo simulation avoids the simplistic generalisations implied by the coefficient of variation.

We discovered why much of the discussion of the Monty Hall problem took place in the 1990s and why so many researchers believed that the probability was 50 per cent. This 50 per cent represents the decision to flip a coin. We found that the players should change their minds and this is the best decision of all those studied. If the players do not change their minds, it is the worst decision ever. The second worst decision is the one where the players speculate too much - the opposite tic-toc decision. On the other hand, the right speculation is positive - the tic-tac decision being the second best decision. The study showed a lot about Monty Hall's problem, and also about life. The aim of the study has been fulfilled.

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